

# PRE-2015 BUDGET

Information for discussion prior to  
preparing the 2015 Operations Budget



09/09/2014





# What does it mean to have FISCAL HEALTH?

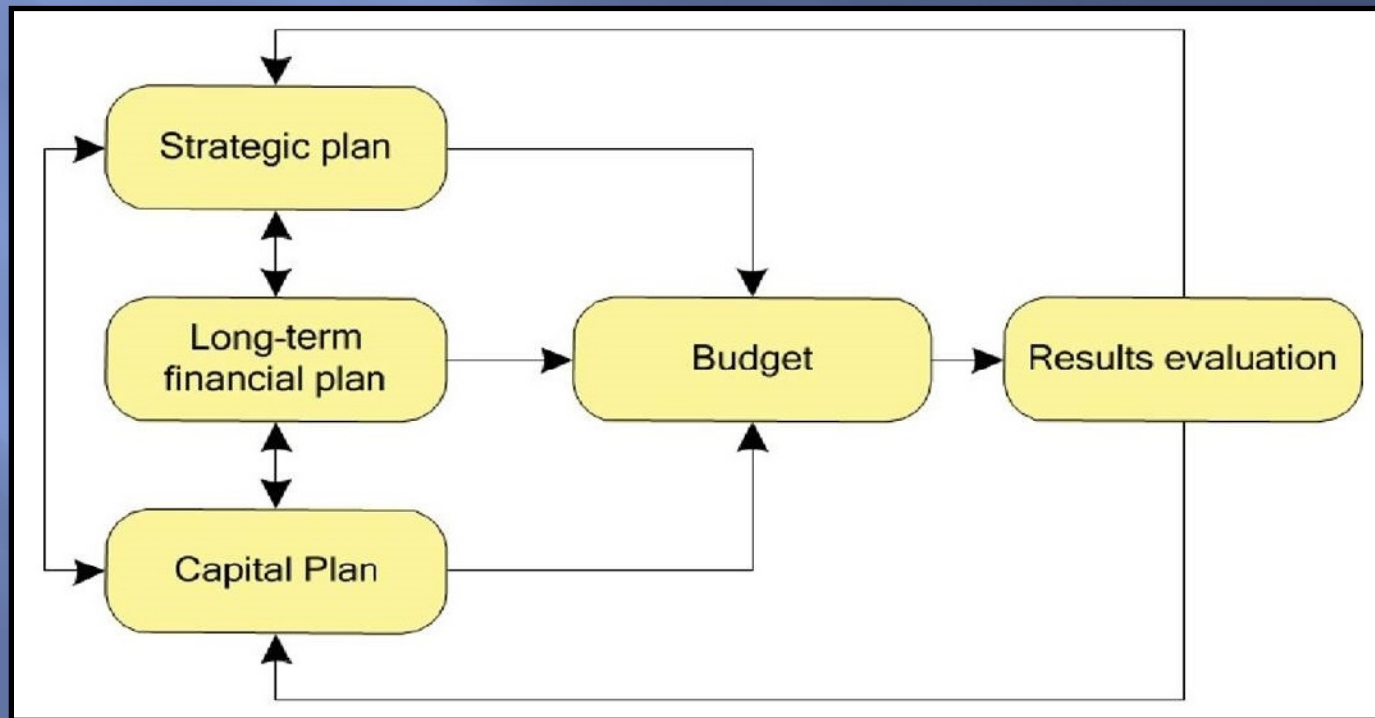
- ▣ Healthy Reserves on ALL key Funds
- ▣ Prudent Fiscal Policies
- ▣ Monitor Revenue & Control Expenses
- ▣ Maintain Manageable Debt
- ▣ Financial Compliance
- ▣ Economic Diversification



*It's not just spending it's planning and managing*

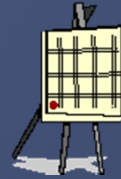


# GFOA Planning Components





# 2014 General Information



- General Fund Revenues for 2014 to date
  - Revenues currently 54.6% of budget \*
  - City Income Tax receipts -7.5% compared to 2013. Budget projected to be -6.9% to -9.2% and Income Tax Administrator would not normally provide information to project year end amount at this time
  - Continuing to defer estimated business profits component of income tax
  
- Capital Improvement allocation proposed at 18% of City Income Tax Receipts as part of Service Safety Director's 5-year Capital Plan. i.e. 82% General Fund 18% Capital Improvements
  
- General Fund Expenses 2014 to date
  - Expenses and encumbrances running 68.1% of budget \*
  - City Auditor has very limited view of expected year end expenses until each department enters expected 2014 expenses as part of administration's 2015 budget process; however, expense projections have not accurately reflected actual ending numbers
  
- Looking at very large carry-forward balances going into 2015

*\* August not closed*

*Auditor will continue to adjust numbers through year end*



## Budget meeting 12/11/14

- How you wish to review budget impacts  
how we assemble the 2015 finance book
- *Option 1:*
  - One Night review of full budget 12/11/14
- *Option 2:*
  - NIGHT 1 : General Fund Tuesday 12/9/14
  - NIGHT 2 : All other funds 12/11/14



## Items of note

- ❑ Budget Process was adjusted in 2013 to account for City Income Tax information that is needed to project revenues most particularly the deferred estimated business tax payments
- ❑ City Auditor determining recommended minimum balances for all funds. Administration can spend below minimum balances, but a plan to recapture should be put in place
- ❑ The 2015 and 2016 budgets will be created simultaneously; process to show short term sustainability of spending priorities. Findlay's 'AA stable' bond rating can be protected with proper planning
- ❑ Must affirm the likely Capital Improvements allocation before budgets started