

2022



City of Findlay Finance Book

City of Findlay 2022 Permanent Budget Presentation Package



Findlay Municipal Building
 318 Dorney Plaza Findlay, Ohio 45840
<http://www.FindlayOhio.com>

CITY OFFICERS

Mayor – Christina Muryn	419-424-7137
City Auditor – James Staschiak II	419-424-7101
City Treasurer – Susan Hite	419-424-7160
Director of Law – Donald J. Rasmussen	419-429-7338
Municipal Court- Judge Alan D. Hackenberg	419-424-7141
Municipal Court- Judge Stephanie M. Bishop	419-424-7141
City Clerk - Kathy K. Launder	419-424-7137
Clerk of Courts – Heather M. Eigel	419-424-7141

PRESIDENT OF COUNCIL – John Harrington 510 Church Hill Dr.	419-957-4119
PRESIDENT PRO-TEM - Grant Russel 1200 S Main St.	419-422-6875

COUNCIL CLERK - Denise DeVore – 318 Dorney Plaza. Room 310	419-424-7113
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MEMBERS COUNCIL AT LARGE

Grant Russel 1200 S Main St.	419-422-6875
Thomas Shindledecker 2201 N Main St. - Outgoing	419-423-9748
Elect - Randy Greeno 824 S. Cory St.	419-210-5136
Jeff Wobser 8418 Lakebrook Dr.	419-306-3464

WARD COUNCILMEMBERS

First Ward – Bud Haas Jr. 616 E. Foulke Ave. - Outgoing	419-306-9443
Elect – Brad Wisener	419-771-7510
Second Ward - Dennis Hellmann 720 Timber View Dr.	419-420-7900
Third Ward – Beth A. Warnecke 1822 Windsor Place	419-423-8137
Fourth Ward - James P. Slough 304 Greenlawn Ave.	419-722-8363
Fifth Ward – Randy Greeno 824 S. Cory St.- Outgoing	419-210-5136
Elect – Brian Bauman	419-348-5254
Sixth Ward - James Niemeyer 1004 W Sandusky St.	419-422-2465
Seventh Ward - Joshua V. Palmer 2306 Beecher St.	419-490-4670

CITY COUNCIL COMMITTEES	
Airport Advisory Board Alliance, The Appropriations Blanchard River Watershed Partnership Energy Special Improvement District (ESID) Flood Mitigation – <i>No Longer Exists</i> Downtown Findlay Improvements Hancock Regional Planning Commission Income Tax Board Inter-Government Relations & Legislation Review Planning & Zoning	Parks & Recreation Board Raise the Bar Revolving Loan Fund Shade Tree Commission Strategic Planning Committee Street Designation Committee Streets, Sidewalks, & Parking Traffic Commission Utility Termination Board of Appeals Water & Sewer



AUDITOR'S OFFICE

Findlay, OH 45840-3346
Telephone: 419-424-7101 • Fax: 419-424-7866
www.findlayohio.com

JIM STASCHIAK II
CITY AUDITOR

December 07, 2021

The Honorable Council
Findlay, Ohio 45840

Dear Council Members:

I am presenting you with this copy of the 2022 Permanent Operations Budget requests as presented to my department from the various elected officials. This document is intended for individual members of Findlay's City Council regardless of experience as an elected official. Therefore, the document also includes history and perspective for consideration on various aspects of the budget components. Is my hope you will find it informative, easily read, and a solid reference document for the fiscal year.

It is certainly true that the General Fund and its operations are discussed the most with regard to budget matters. Other major components are Water, WPC (Sewer), SCM&R (streets), City Income Tax, Municipal Court, Airport, Parking, as well as others. This document contains budget and summary figures covering the entire City operations from a financial perspective.

This document is based on a 2-year budget. It reflects projected revenues and expenses into 2023, which is a significant accomplishment and should be recognized as such. It provides the opportunity for the community and its leaders to reflect on the ability of the City finances to sustain the anticipated operational needs over the next two years.

For the purposes of reporting figures for the General Fund operations it was necessary to determine a preliminary allocation of the net income tax receipts. At your committee of the whole meeting the allocation was presumed to be set at 80% General Fund, 20% CIT Fund-Capital Improvements Restricted Account as proposed by the Administration for 2022 and 80% General Fund, 20% CIT Fund-Capital Improvements Restricted Account for 2023. Should Council choose to alter this allocation as part of the passage of the 2022 budget ordinance, the figures below would need to be changed to reflect that new allocation.

12/07/2021

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GENERAL FUND SUMMARY		2022	
2021	Projected Ending Unappropriated Balance	\$17,343,588	
2021	Projected Unused Department Appropriations	\$2,400,313	
2021	Proposed Severance Payout Reserve set aside		\$1,417,400
2022	Estimated Revenues	\$26,720,112	
2022	TOTAL ESTIMATED RESOURCES		\$45,046,613
2022	Proposed Budget Expenses		\$31,948,127
2022	ESTIMATED YEAR END CARRY OVER		\$13,098,486
2022	Estimated Minimum Reserve by Resolution	\$5,325,000	
2022	Best practice minimum Reserve	\$7,990,000	
2022	Proposed Capital	TBD	

GENERAL FUND SUMMARY		2023	
2022	Projected Ending Unappropriated Balance	\$13,098,486	
2022	Projected Unused Department Appropriations	Not estimated	
2022	Estimated Revenues	\$26,787,572	
2023	TOTAL ESTIMATED RESOURCES		\$39,886,058
2023	Proposed Expenses		\$33,120,461
2023	ESTIMATED YEAR END CARRY OVER *		\$6,765,597
	*excludes unused department appropriations in prior year		
2023	Estimated Minimum Reserve by Resolution	\$5,520,000	
2023	Best practice minimum Reserve	\$8,280,000	
2023	Proposed Capital	TBD	

The estimated beginning balance for 2022 is \$19.7MM. Since 2019, on average the General Fund departments have returned \$3.3MM in unused appropriations. From 2018 thru 2021 the amount averaged \$2.2MM. The 2021 budget year is presented in full detail later in this document. The 2023 budget year is presented in summary form.

The City's 2022 General Fund beginning unappropriated balanced is projected to be approximately \$3.0MM higher than it was at January 1, 2021. The City continues to maintain a strong cash position in the General Fund and is projected to end the 2022 budget year with \$13.1MM which is \$7.9MM **above** its cash reserve policy and \$5.1MM **above** a best practice

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minimum balance. For the 2023 budget, the year-end balance is projected to be \$6.7MM which is \$1.2MM **above** its cash reserve policy; however, it is **\$1.5MM below** a best practice minimum balance. For 2022 and 2023 the projected balance does not consider any amount of unused appropriations returned by the departments at the end of the year.

The budgets proposed for the 2022 and 2023 calendar years, by strict definition, are deficit budgets.

Although not projected to be balanced, the City is in a very strong cash position to offset the initial difference between projected expenses and revenues. The Federal Governments CARES ACT funding and the Bureau of Workers Compensation rebates were a major reason the General Fund unappropriated balance remains strong. The City is also receiving Federal ARPA dollars in 2022. Additionally, the City experienced an unusual windfall of business net profits tax in 2021. The departments have returned larger than expected amounts of unused appropriated money the last several years so, the proposed budget is likely closer to being balanced than the numbers show.

This budget presentation document is presented in a format that continues to move Findlay toward compliance with the Government Finance Officers Association (GFOA) Budget Presentation Program. The final section has been named to 'Additional Information' and is provided for individuals to add reports and other financial items deemed relevant for reference throughout the fiscal year.

Respectfully submitted,



Jim Staschiak II
City Auditor

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INTRODUCTON AND OVERVIEW

□ Organization-Wide Strategic Goals and Strategies

City Council continues to be supportive of the Mayor's administrative and operational proposals and the City operates on the community's 1% income tax, one of the lowest in the State. Council meets on the first and third Tuesdays each month in Council chambers on the first floor of the City Municipal Building.

Council receives financial updates from the City Auditor's Office on a regular basis including monthly reports as part of the council meeting record. The Administration provides updates on its quarterly Key Performance Indicators (KPIs) and graphs the budget data reported by the Auditor. Generally, four Committee of the Whole meetings are held annually for review of debt, mid-year financials, pre-budget, and budget meetings. These meetings have been recognized by the bond rating agencies as an important part of Findlay's financial management process. Council's Appropriation (finance) committee used to meet on a regular monthly basis to discuss appropriations prior to being presented to council. It has not had a regularly scheduled meeting for the last several years.

Council created a formal strategic planning committee in 2018 which could provide the opportunity to vet community initiatives through the budget process. The main function of this Strategic Planning Committee will be to keep and maintain the long-term strategic plan for the City. In 2021 \$150,000 has been appropriated to hire consultants to assist in doing so. City Council voted to move forward with strategic planning and is in the process of hiring the firm Planning Next to do so. There is no money in this budget to fund strategic planning in 2022 or 2023; however, it should be adequately funded. It has been stated the process is designed to be completed in a 12-month timeframe once it has begun. ***That puts completion of a Findlay City Government strategic plan by 1st quarter 2023.***

Many Council members expressed the desire to hold community ward meetings. This topic has been discussed to some extent by the strategic planning committee with the majority of the members deciding against, leaving it to the individual elected members. However; the consultant being hired will likely cause this to happen.

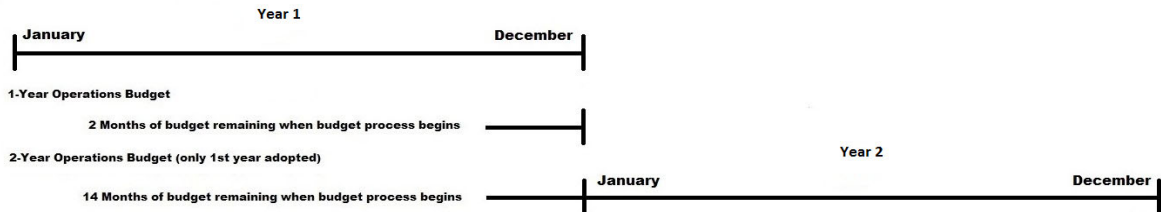
Traditionally, Council meets in December of each year to review the budget proposals for the following year and adopts a full budget the first meeting of the budget calendar year. Subsequent appropriations and fund transfers occur throughout the year, some receive a cursory vetting through one or more of Council's committees.

Mayor Muryn For these documents, please refer to the strategic planning section and cover letter. The Administration has included their summary as well as the department level summary sheets in the strategic planning section of the budget book. Please note that the Mission, Vision, and Value sections are the lens through which all the objectives are reviewed.

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Auditor Staschiak continues work with the Administration and Council on the goal of improving long-term financial data available for our elected officials and their appointees. This year the City has again completed a 2-year operations budget, a noteworthy accomplishment. The summary view will provide the community with a look at the ability of the City to fund its operations through 2022.

Having a 2-year operations budget for the 2022-2023 calendar years shows short term sustainability of the expenses versus the revenues and serves as a guide for officials during periods of transition.



There are many benefits to completing a 2-year budget. For those involved in making major decisions, it can be difficult to understand the full impact of new or unexpected expenditures over the long term. Decisions with potentially significant impact have sometimes been made without consideration to the future financial ramifications. *For example: In 2006 the City removed all parking meters from the public parking areas. This resulted in the city subsidizing the Parking Fund approximately \$333,100 in General Fund money since that time. Fortunately, today the fund is no longer subsidized. The City was asked to consider selling parking lots in 2018, 2019, and 2020 which would again have significant impact on the Parking Fund revenues and consequently General Fund Expenses to subsidize the fund further.*

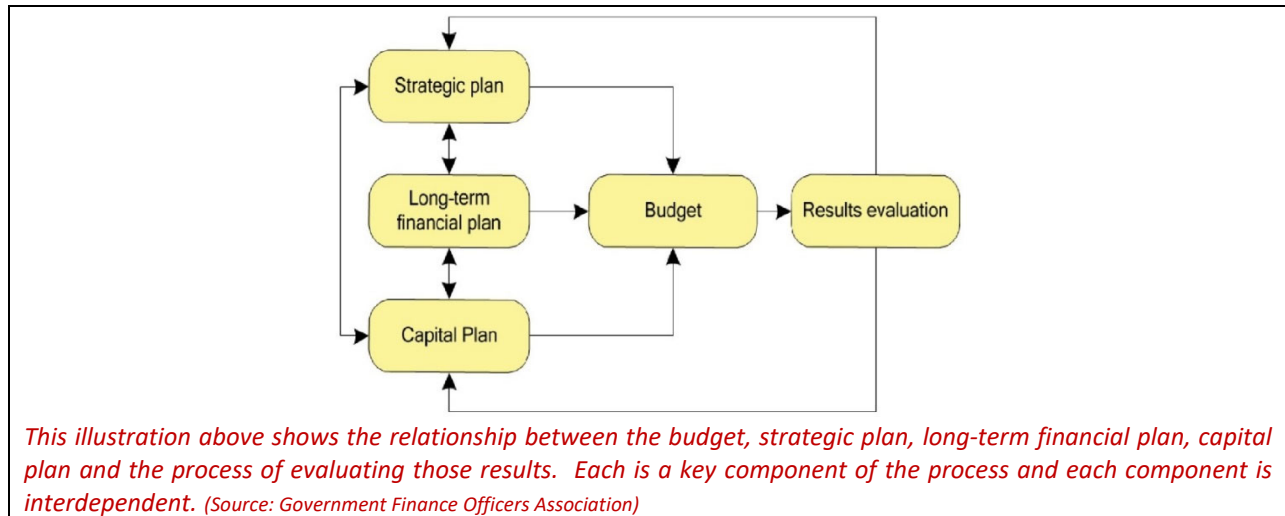
Although this is a historical example, it is pertinent to understand history as Council makes decisions that could have a long-lasting future impact. Having a Strategic Plan, a 5-Year Forecast, and a 2-Year Operations Budget allows financial analysis to be completed prior to a decision being made. Making significant operational decisions such without proper forward-looking analysis of the financial impact should not happen.

Auditor Staschiak's goal to enhance the City's ability to plan strategically over the long term is supported by a set of objectives that provide the needed information for a 'Best Practices' approach to municipal budgeting. Some of the significant objectives include:

- Financial Policies – per the Government Finance Officers Association (GFOA) these policies are central to a strategic, long-term approach to financial management. **Findlay has some policies in place, but has demonstrated a need for a complete set of written financial policies**, including a Balanced Budget Policy. Policies should also include contingency planning for sudden loss of revenue, unexpected circumstances and events.
- 2-Year Operations Budget – Is the basis for understanding short term impact of operational changes and anticipated costs over multiple years. It clarifies the City's long-term operational approach for expense projection purposes. It also is a valuable planning tool for all department managers. This 2-Year outlook is the basis for a more accurate 5-year operational forecast. Understand that only one year of budget is legislated and the second year is used for planning.

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- 5-Year Operations Forecast – this document is the underlying guide to expense and revenue trends over a longer period of time. It is a reference for identifying significant imbalances in the operations budgets. This forecast should include contingency planning. Although the administration and the City Auditor have separate methods for doing this, the City has not yet formalized a process inclusive of all of the elected officials.
- 5-Year Capital Improvement Plan – fully vetted for governmental and business type activities, this document is the key to a full understanding of the cost impact on projects, maintenance, and equipment programs and is the basis for the Administration’s strategic capital initiatives. This plan should include a list of potential projects 10 years into the future for debt planning.
- Long Term Debt Plan – this can be completed after a full administrative review of the 5-Year Operations Forecast and 5-Year Capital Plan. It is needed for cash and financial resource management into the distant future and is a vital tool for future debt issuance decisions.
- Strategic Plan & Process – this should include of the full community (all wards and precincts) and allow for integration into the Operations Budget, Forecast and 5-Year Capital Plan. It should also allow for community participation in the process. ***In 2020 the State Auditor’s Performance Audit of the Water and WPC (Sewer) Funds emphasized this need for the City.*** Council has set up a standing committee budgeted for it, chosen a consultant, but has not yet completed a plan and process.



These objectives result in a set of planning documents that provide information the City would be able to use to project needed growth targets on key revenue items. *For example, consider the City Income Tax: in 2019, the City experienced less growth than expected in its withholding receipts, 2020 is also ended with lower than historic averages. Planned revenue targets would allow the City to benchmark needed growth in jobs, wage increases, business and individual profits, etc.; thus, providing a basis for analysis of the types of economic development which are key for the community over the long-term. The City would have a benchmark to be met for consideration of the City’s funding of certain economic development programs or activities.* The end result is a methodical approach to economic development with a set of objectives as a guide.

□ Short Term Factors in Budget Development

General Economic Influences: *Overall the economy is the issue of concern for 2022. Certainly, the City of Findlay continues to benefit from a fairly diverse economy. There is significant discussion of what will be happening with two major employers, Marathon Petroleum Corp. & Goodyear Tire & Rubber (formally Cooper Tire & Rubber Co.). It is vital the City of Findlay plan for potential impact of changes on its revenues. Plan for the worst, continue to hope for the best.*

City Council's appropriations and strategic planning committees should work closely with the administration to prepare contingency plans in order to minimize issues with operational funding, capital improvements, and equipment needs during an economic downturn. The City has not finalized short term or extended plans for handling a significant extended revenue loss.

In early 2019, rising interest rates had a positive benefit on the City's return on its cash and investments. This trend quickly reversed moving into 2020 and revenues bottomed in 2021. The current administration has not notified the City Auditor's office of any intention to issue debt in the next year. The City did not issue new debt during the most favorable period of the market cycle and the City has reduced its debt obligations significantly through restructuring several of its bond issues and its annual interest payments in the past decade.

The local labor market and wage pressures have been recognized as a growing potential cost, the 2022 budget has been created with a proposed 4.55% wage increase across the board for union and non-union employees. The proposed budget for 2023 assumes a 6.0% increase in wages based on the September revenue projections and terms of the City's union agreements.

Income Tax: Several items are relevant to the 2022 budget projections for income tax. These include:

- the unknown impact on collections of outstanding lawsuits in Ohio, regarding payment of withholding income tax to municipalities when working from home;
- the unknown impact on collections of the changes occurring at two of the community's largest employers Marathon Petroleum Corp. and the former Cooper Tire and Rubber Co. now part of Goodyear Tire and Rubber Co. (since June of 2021);
- data mapping of income tax receipts by NAICS codes versus local development per Hancock Regional Planning shows a very large portion of recently developed ground is not resulting in significant income tax receipt growth;
- growth of the income tax over the last five years has averaged only 1.1% per year and only 2.5% per year over the last 10 years

Federal ARPA Funding Although a benefit to the City for qualifying projects and the like, this program has many more requirements including compliance with unrelated programs. It would be easy to assume the use of funds could apply to wage reimbursement and similar expenses; however, that is not currently the case for the City of Findlay as compared to the CARES Act.

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The funds at this point have been targeted by City Council exclusively for one-time projects without long-term recurring costs.

Reserves: The City has a two month minimum reserve policy and it would be prudent for Council to review this policy in depth across all funds. Council has not had a committee review of increasing its baseline for minimum balances to a baseline three month minimum. The Severance Payout Reserve Fund balance should be increased. It was created by the City in 2010 to hold a significant portion of the retirement payout obligations for non-enterprise funds the City will incur should individuals who are known to be eligible to retire do so. WPC Fund's equipment replacement restricted account should be fully funded as well. The Water Fund does not currently have a restricted account for equipment replacement and one should be created and also funded.

Revenues: Gross Income tax receipts have been projected at (18.8%) less in 2022 and then stay steady through 2023. A large windfall of net business profits receipts were received in 2021. Business receipts on a whole are on track to exceed the 2021 budget projection by \$5MM. In 2019 the City experienced the results of the new Federal Tax laws on the business revenues. Income tax receipts will continue to be monitored closely and reported regularly.

The allocation of net income tax receipts for the next two years has been presumed to be 80% to the General Fund and 20% to the CIT Fund-Capital Improvements Restricted Account for this presentation.

The CIT Fund-Capital Improvements Restricted Account received additional funds transferred from the General Fund in 2013, 2015, 2016, and 2017. The City will begin 2022 with a well-funded general use capital account and revenues of \$4.5 million are anticipated in 2022.

Generally, COVID-19 has had a significant impact on most major revenue sources including hotel/motel tax receipts, interest revenue, and income tax receipts. The City is benefiting from the State gas tax increase. Also, the City has and is benefitting tremendously from the Federal CARES Act and ARPA dollars. All revenue will need to be monitored closely as the City progresses through 2022.

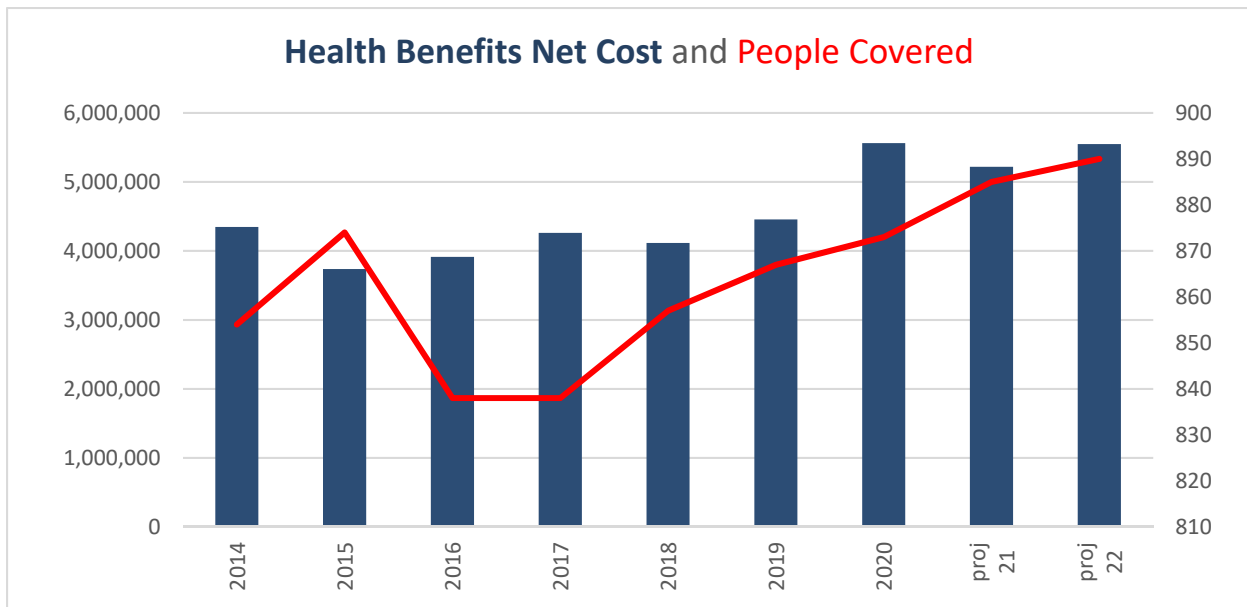
Retirement Obligations: Annually, several retirements are paid out of the City's Severance Payout Reserve Fund. A \$1.4MM set aside has been proposed as part of this budget for potential current retirements. The financial obligations of the City for individuals eligible to retire typically exceed the projected balance of this fund. Additionally, bond rating agencies have reported that it is a realistic possibility at some point in the future the State of Ohio may be forced to push costs of its obligations down to the local level. So much so, that it is having a direct impact on the City of Findlay's bond rating.

State of Ohio: Bureau of Workers Compensation rebates and CARES Act funding had a significant impact on the 2021 initial balance. The City should always remain cautious with regard to State controlled revenues. The State eliminated their intergovernmental funds paid directly to Findlay

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in 2017. Fortunately, although a lesser amount, it resumed in 2019. Millions of dollars that use to flow to local governments have been eliminated by the State in recent years. The State has viewed the local government funds, as well as the municipal income tax, as possible areas to acquire operational monies for their use or elimination all together. Intergovernmental funds were a topic in the 2018 state legislature elections and it is worth monitoring how the newly elected officials view these various sources of revenue.

Health Insurance: The number of employees covered is estimated at 301 for 2022. The City has been able to control costs with the additional contracts included. However, the program will see an 8% premium increase in 2022. An insurance committee representing union and non-union city employees will continue to be a key component of sharing critical financial information, creating a long-term wellness program and allowing for management to speak directly to employee representatives. The benefit plan has shown itself to be a key component to retaining and attracting quality employees to the City.



Health insurance costs for the City are projected to increase modestly in 2022; In 2014 thru 2018 actual costs were significantly below the original allocated budget. In 2021, costs appear to be under budget. A recommended minimum reserve, including a cost for claims run out which has been actuarially established, is \$2,000,000 as we move into 2022.

It is noted here that the coverage costs are significantly below other cities; however, cost volatility is a threat due to the relatively small pool of contracts in place. Due to strong reserves the City has been able to budget the minimum amount projected for expected costs which ranges between \$5.7MM-\$6.1MM annually.

□ **Priorities, Open Issues, and Historic Issues for 2021 and Beyond**

Strategic Planning: The State of Ohio Auditor’s Performance Audit completed in 2020 on the Water and Sewer Funds stated the City: “... *does not follow all the best practices identified by the GFOA... there is no long term planning strategy incorporated with capital improvement planning...If the City does not adjust the capital plan to incorporate long term planning tied to funding, it could face difficulties aligning programmatic goals with financial capacity in the future.*”

City Council has adopted a structure for a strategic planning committee. The committee is tasked with completing and regularly updating a five-year Strategic Plan. Government Finance Officers Association (GFOA) has many white papers on the best practices for various aspects of strategic planning. City Council has not implemented a process to allow the individual wards within the City to provide ideas for consideration through a City-wide strategic planning process. This should be applied to both the capital planning and operational budget planning process. As stated by the GFOA “...*Purpose for involving the public is to assure that they (public officials) are getting the public’s perspective rather than only that of a small number of highly vocal special interest groups...*”. In 2020 City Council took funding steps toward completing the plan; however, they did not follow through. In 2021 Planning Next was chosen by the committee to complete the process. Although this budget has been proposed with no funding for strategic planning, \$150,000.00 was appropriated in 2021 for completing the planning process.

Contingency Planning: Resolution 018-2020 increased the City’s rainy-day restricted account to \$1.5MM, state law allows for a maximum of 5% of the prior year’s revenues. In 2022 that amount would be approximately \$1.5MM.

Revenue Diversification: City officials should be keenly aware that preserving the diversification of the City’s revenue sources is an important component of ensuring its long-term financial health. Other key General Fund revenue sources include hotel/motel taxes, intergovernmental receipts, real estate taxes, miscellaneous user and permit fees, court fees and others. The City Council does not currently do a full review of all revenue sources on a regular basis.

Flood Control Initiatives: This has been an issue for many years. A benching project west of Cory St. designed to reduce flooding events by up to one foot was begun in 2019 and wrapped up in 2021. A second benching project planning process is 90% complete; however, eminent domain may likely be used for a few remaining properties to be acquired. A significant impediment to minimizing flooding downtown has been the railroad bridge just west of Cory St. In 2019 progress was made through a collaborative effort to get the railroad to consider allowing the bridge to be replaced. A federal grant has been applied for and was awarded in 2021. The grant award now means the project would be expected to begin late in 2022. Projects that would raise certain intersections and roads are nearly completed, most importantly the Dr. Martin Luther King Jr. Parkway, which will allow access in and out of Downtown Findlay (east to west) during flood events. Additionally, land has been acquired, design is being done, and progress is being made toward building a large retention area on Eagle Creek south of Findlay. The project is

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targeted to begin late in 2023. Mayor Muryn has committed to maintaining the structure. At this point the lead engineer has stated for the flood mitigation programs believes there is adequate funding available in the County coffers for future projects on the drawing board.

Economy & Economic Development: Continued economic reinvestment and economic development are key components of the community's long-term success. Certainly, increased revenue from income tax and other revenue sources depend on a healthy, vibrant, growing local economy.

Economic Development has been the purvey of a local organization called 'The Alliance'. It consists of several sub-entities including the Chamber of Commerce and is very involved in promoting local economic development. This is a private organization; City Council and the Mayor have a seat on its board. At this point in time the City has no other organization pursuing economic development on behalf of the City Government.

Labor and housing markets have become important areas of focus. Recent efforts are also focusing on workforce initiatives to make sure there is a pool of people available and qualified to fill vacancies throughout the various sectors of the local economy. The initiative is called 'Raise the Bar' and the City has agreed to contribute \$30,000 per year as toward the organization. A change in the structure of this organizations board eliminated the seat for Findlay City Council; however, is has budgeted the funds in this document.

Recently, much effort is being focused on the I-75 corridor around the CR 99 intersection by the Alliance.

Tax Abatements and Economic Development Incentives: The City passed a city-wide tax abatement by placing all of its boundaries within a Community Reinvestment Area (CRA, Resolutions 047-2013 & 050-2013). Two corporations are receiving millions of dollars in tax benefits over a period of 20 years, due to expansions, and the City will benefit from the new hiring in Findlay. Additionally, the City can negotiate individual agreements. Agreements were used to have the corporations participate in paying for infrastructure. In one case, a new industrial park was developed without significant City funding for the infrastructure. Another case resulted in Main Street projects and other improvements. In essence the CRA trades several years of real estate tax abatement as an incentive to locate or make very large real estate improvements upon a property. The City hopes in exchange for the abatement companies will locate new jobs within the community, thus directly benefiting from increased income tax receipts. It is also intended to increase the business component of the income tax receipts. This City also hopes to incentivize improvements in older neighborhoods. *There should now be enough historic data on the results to evaluate if this abatement has been financially successful.*

The City passed an Ordinance providing for an 'ESID' or Energy Special Improvement District. The purpose of the ESID is to allow building owners to seek out special funding and grants for upgrading energy related aspects of commercial properties. In an ideal situation the improvements will be paid for by the savings achieved in utility costs. The City has made it clear

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that it does not intend to pledge or back investors in these projects with City funded debt; however, it fully supports the other advantages that can be obtained.

Potential Combination of City and County Dispatch Services: In 2012 the State Auditor completed a Performance Audit contracted for by the City of Findlay. In that report it was stated the City could save \$225,400 the first year and \$298,200 annually thereafter in 2012 dollars. It was reported in the Courier newspaper in November 2017 the City and County discussed aspects of a merger; however, the prior administration has stated they do not see it happening in the near future. There are differing opinions regarding this topic. On a positive note, in 2019 the City and County implemented a combined Tyler System software platform for dispatch services so both entities are now on a common platform.

Opioid Crisis and Jail: Community collaboration will be a key to helping solve these issues. Talks have been ongoing for some time regarding needs for a new jail and/or alternative sentencing facility. In recent months the County has begun moving forward on planning future needs and most recently there has been stepped up discussions between the City, County and members of the private sector. Other community initiatives are beginning to be discussed regarding the drug use which is not just a local issue. Certainly, there are many aspects of these issues which will have to be considered as part of a long-term strategic plan and budget process. The window for starting a capital project is viewed as getting closer and many officials feel something will need started within the next five years.

Local State of Ohio Income Tax Review: Per the Ohio Municipal League (OML): *“Much more data is needed to fully understand the future impact of work-from-home employer polices on Ohio’s municipal income tax, municipalities and the statewide economy. For this reason, the League is urging that the Ohio General Assembly and the DeWine Administration establish a taskforce to study the effects of the COVID-19 pandemic on the future of the municipal income tax in Ohio.”*

Many State leaders made it clear that they view the income tax collected at both the State and Local levels as an impediment to economic development. Representatives of Jobs Ohio have stated otherwise. Historically, the City of Findlay has receipted the income tax, Hancock County has receipted the sales tax, and the local schools have receipted the real estate taxes. This separation of tax revenue funding has allowed Findlay to support multiple social service organizations and charities by sharing tax resources with those services. This balance could be jeopardized by various actions and proposals being considered by the State. In recent years, several prominent legislators have been very public that is their intent to mandate centralize tax collections and/or potentially reduce rates by limiting local control. The Ohio Supreme Court has ruled centralized collections is permissible. Many approaches are being considered at the state level and the City should be vigilant in its defense of this revenue.

Full Capital Analysis including but not limited to Water lines, Sewer lines, Storm lines, and Streets Conditions: On October 29, 2015 Service-Safety Director Schmelzer wrote to council *“... in the West Park area, it was found that the existing waterlines were leaking and are in even worse condition than expected.”* The City has made significant progress in doing a thorough

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analysis of our streets and water infrastructure with the completion of data gathering and a report that was issued in 2018. The database is updated annually by the engineering department.

The prior administration took steps in 2012 to begin to methodically approach asset management and this continues. Beginning with the GIS system and records, the system inventory was checked and electronically mapped. Work on this continues today. The system is being utilized for utility location throughout the City. Ultimately each crew will have access to the information in the service vehicles. Use for the various layers would appear limitless at this point.

The administration has worked with the sewer department on a program to video inventory the condition of sanitary sewers and storm sewers. It was stated in 2019 that at the current rate, it will take up to 10 years to complete. In 2020 the Engineering Department hired a firm to move forward more quickly; however, they are still a few years out from completing the study.

Debt: The City of Findlay is in a very unique situation with regard to its debt position across the General Fund, Water Fund and WPC (Sewer) Fund. When considering investing dollars the City should consider the long-term city-wide strategic goals as they are established for these funds. According to 'GFOA Best Practices' the City should establish policies that work in concert with a strategic plan. The administration and City Council have an opportunity to ensure long-term financial stability for years to come.

Cash Management: Steps have been initiated by Council in the budget to address creating a long-term financial forecast and financial policies in 2020. Regularly evaluating business opportunity costs based on approaches in the day-to-day business is a sound practice. As noted throughout this document the prior mayor and Council changed how it handles the city appropriations of monies for various expenditures including capital projects and equipment purchases. Council takes a minimal role in the process. There is an opportunity cost which should be reviewed carefully on a frequent basis against any benefits of the current practices. A significant advantage of the City's healthy balances has been the ability to obtain grants by paying the 'grant match' dollars. Leveraging these matching funds has resulted in millions of dollars in grants that have been made available over the last several years.

Balances of General Fund, Water Fund and WPC (Sewer) Fund: Growth of the City's balance in these funds should be addressed as part of a 5-year operations forecast and a strategic plan. Bond rating agencies want to see operational reserves (excluding capital reserves) at forty percent (40%). The steps being taken with regard to a full analysis of these systems will go a long way toward addressing the matter. Income tax rates, water and sewer rates, and historically high balances risk confusing the community as to the health of the City's finances. Preventing this confusion can be accomplished through presentation of a longer-term forecast showing the relationship between the long-term operational and capital needs and the impact of those costs on the balance. This longer-term look should incorporate aspects of community wide long-term strategic planning as recommended by the Government Finance Officers Association.

City of Findlay 2022 Permanent Budget Package

Review of User Fees and Other Revenues: The Administration has stated that there will be no notable changes in receipts from user fees, fines, operational fees, service charges, reimbursements, etc. The revenues for 2022 and 2023 have been projected based on these statements. Although, total aggregate amounts may be looked at as part of regular business practice, the City currently does not do a formal annual review or have a process for analyzing these various fees including a review with City Council. A policy could be developed by and adopted by Council to ensure a methodical regular review is performed.

Forecasting: The City is budgeting based on maintaining/retaining its 1% income tax, one of the lowest in the state. The 2013-2019 budget years are a sound basis for budget forecasting well into the future. Due to COVID-19 2020 and 2021 may be difficult to use in the analysis. Historical data is available going back many years and it is encouraged that this be reviewed periodically for active operational components of the City's budget.

Long term needs for office/operations space: During the 2015 planning process it was openly acknowledged that, in a few years, the City will be short needed space for the courts and possibly for the police department. Since then, the municipal building has undergone some renovation to accommodate the Court, and centralize the police department. The City has acquired several properties over the years for development of municipal services. Also, it currently owns the former Hochstettler property on West Main Cross and the Historic Fire Station on North Main; these properties could be a key component in solving this issue once the space needs, five to ten years down the road, are analyzed. The City also acquired farm ground to build/move the street department (public works) which never happened because of acquisition of a property on N Cory St. The Administration has also put a new building on the capital plan for a traffic lights and welding shop. The traffic lights operations have been located in the Historic Fire Station for many years. Generally, property owned by the City should not be disposed of without a full long-term assessment of the City's needs for space and certainly not for less than the amount that was invested in it by the City without strong justification and community input. There are differing opinions on this and the public has taken an interest in the topic.

Water and WPC (Sewer) Model: About a decade ago, at a cost of approximately \$100,000, the City purchased a water and sewer modeling program to assist in identifying needed rate increases. The importance of maintaining this model as an existing tool for planning and forecasting cannot be overstated. This was completed in 2020. Annually updating it would keep the City compliant with Resolution 002-2014 (originally adopted by City council in 2008). Updating model projections should include input from the Administration, City Council (Water & Sewer Committee), and the City Auditor. Its purpose is for debt and long-term budget planning in the Water and WPC (Sewer) Funds.

The revenue projections for these funds do not reflect any increase at this time for 2021 or 2022. A long-term capital plan was updated in 2020 including water and sewer considerations. Currently WPC (Sewer) Fund has a solid unappropriated balance, Water Fund appears to be in significantly better shape than it was two years ago. Consideration should be given to what the

City of Findlay 2022 Permanent Budget Package

target amounts for the balances of these funds should be as part of Council's financial and strategic planning process.

Financial Transparency: According to the Government Finance Officers Association (GFOA) "In the age of the Internet, there is seldom a reason not to publish public information online." Currently the City through the Auditor's Office publishes a full set of financial summaries and presentation documents following the GFOA's best practice format. This information includes: Debt Summaries, Comprehensive Annual Financial Reports (CAFR), Budget Meeting presentations, Mid-Year Reviews, Budget documents as well as others. The site <http://www.FindlayOhioFinances.com> was launched in 2016 and revamped in 2021 as a full view into the City's revenues, expenditures, and payroll. Adding this component to the abundant financial information already available on the City's webpage, enhanced the "Best Practice Approach" being followed by the City Auditor with regard to publishing the City's financial information and accomplish the City's stated goal for more transparency.

City of Findlay Permanent Budget Presentation Package

STRUCTURE & PROCESS

FINANCIAL SUMMARIES

CAPITAL & DEBT

REVENUES

EXPENSES

STRATEGIC PLANNING

FINANCIAL STRUCTURE, POLICY AND PROCESS, & DEPARTMENTAL INFORMATION

□ **The City Operations Budget has been prepared on a modified cash basis** which is different from the Comprehensive Annual Financial Report (CAFR) which is done on an accrual basis and modified accrual basis. This is due to the statutory reporting requirements vs generally accepted accounting principle reporting requirements. This is important when reviewing this document presentation of the various budget requests. In most instances a direct year to year comparison cannot be done between this document and the CAFR. For comparative purposes please refer to the ‘Financial Summaries’, ‘Revenues’ and ‘Expense’ sections of this document.

□ **Entity Wide Long-Term Financial Policies**

Findlay has several key policies which are critical to maintain its fiscal health and by implication how it is viewed by outside entities including the bond rating agencies.

- A General Fund ‘Minimum Reserve Balance Policy’ establishing reserves at 16.7% of expenses (Resolution 002-2014)
- A ‘Five Year Enterprise Function Pro-Forma Policy’ (Resolution 007-2008; Resolution 002-2014)
- A ‘Five Year Capital Improvement Plan Policy’ (Resolution 007-2008; Resolution 002-2014)
- A ‘Rainy Day Reserve Account’ established at \$1.5 million and can be funded up to 5% of prior year revenues (Ordinance 2008-007; Resolution 002-2014, Resolution 018-2020)
- A ‘Mid-year Review of the Financial Condition’ of the City (Resolution 030-2008)
- A ‘Debt Policy’ holding Capital Improvements Debt to a maximum of 33% of its revenues (1-29-2008)
- A ‘Self Insurance Fund’ for general liabilities and other specific insurance related items (Ordinance 2009-088)
- A ‘Severance Payout Reserve Fund’ (Resolution 047-2010)
- A ‘Post Issuance Compliance Policy’ for monitoring debt (Ordinance 2012-004)

Budget Preparation and Adoption Process

Proposed STATUTORY BUDGET SCHEDULE presented to Council (Chart follows)

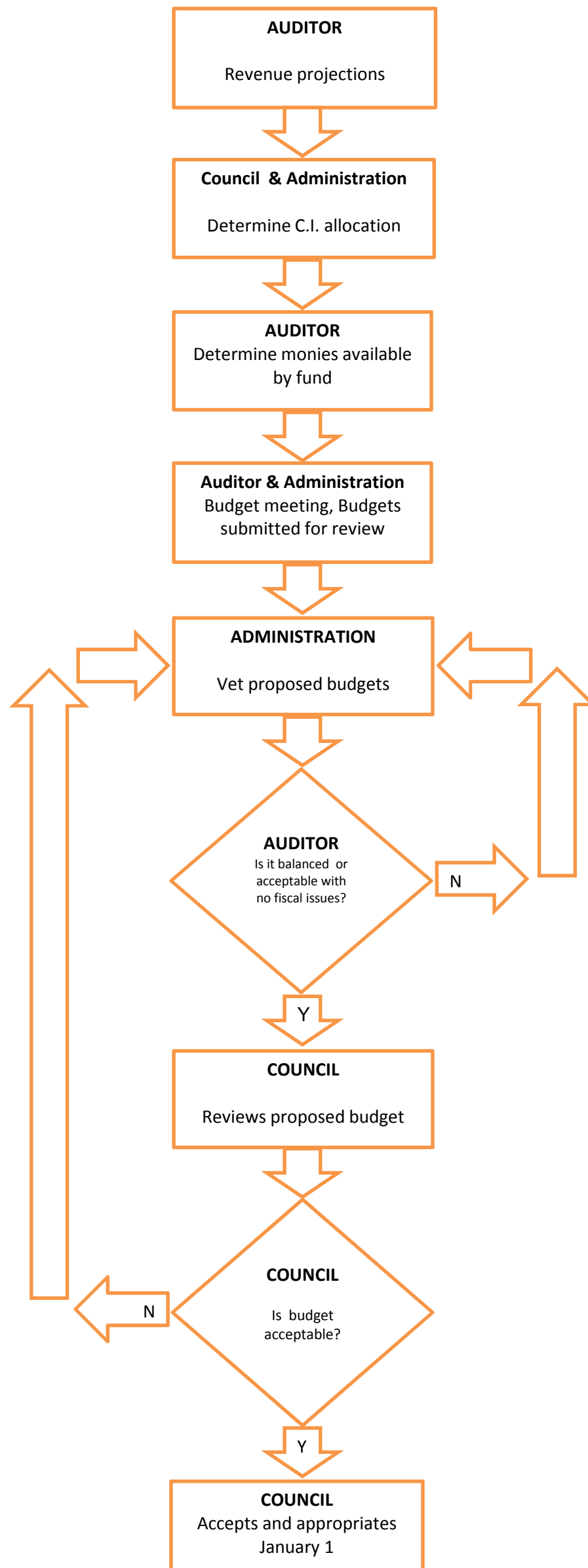
City of Findlay Budget Process (Chart follows)

City of Findlay Budget Administrative Change Process (Chart follows)

City of Findlay Ongoing Budget Review Process (Chart follows)

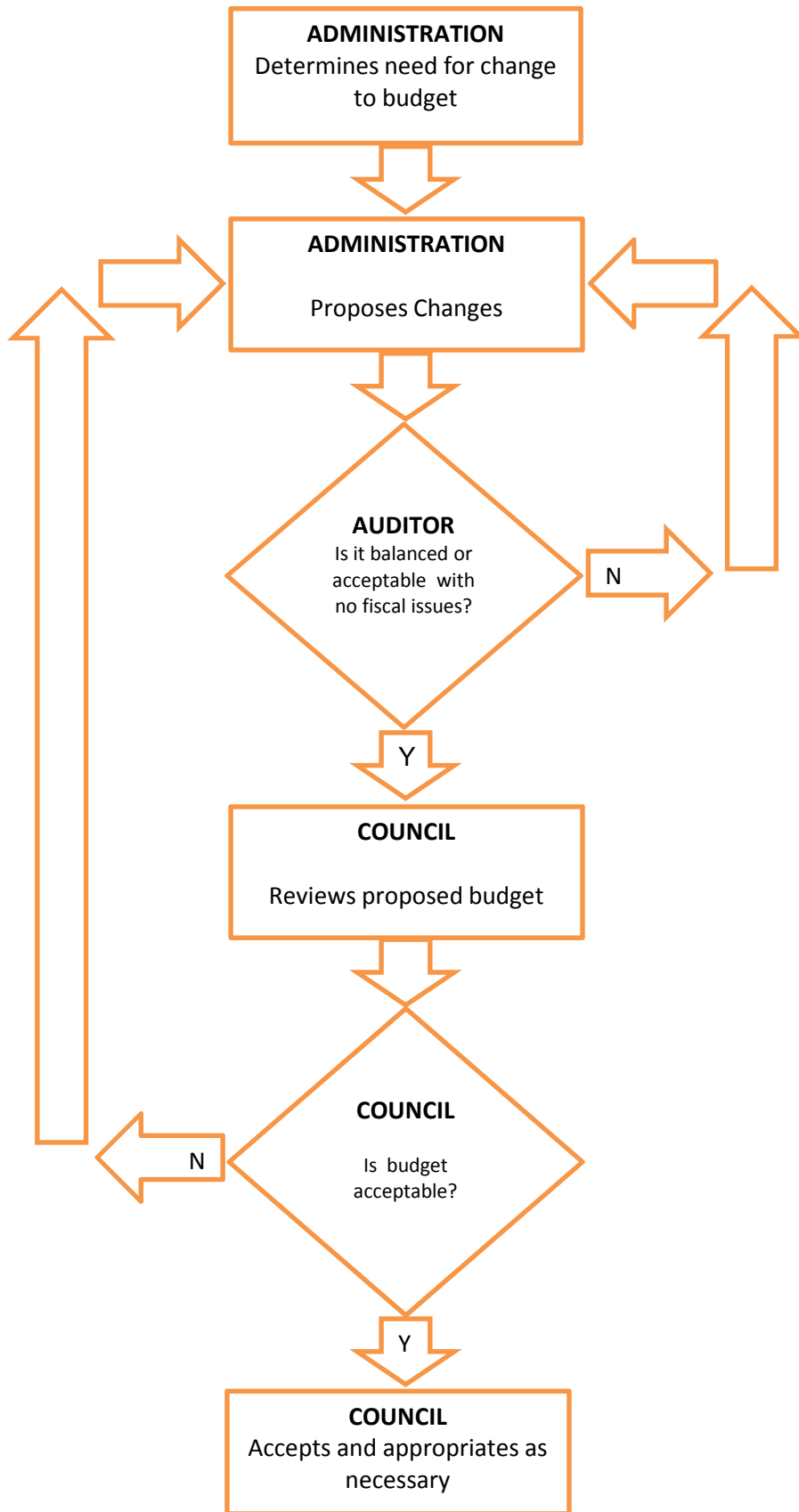
City of Findlay Organizational Structure (Chart follows)

CITY OF FINDLAY BUDGET PROCESS

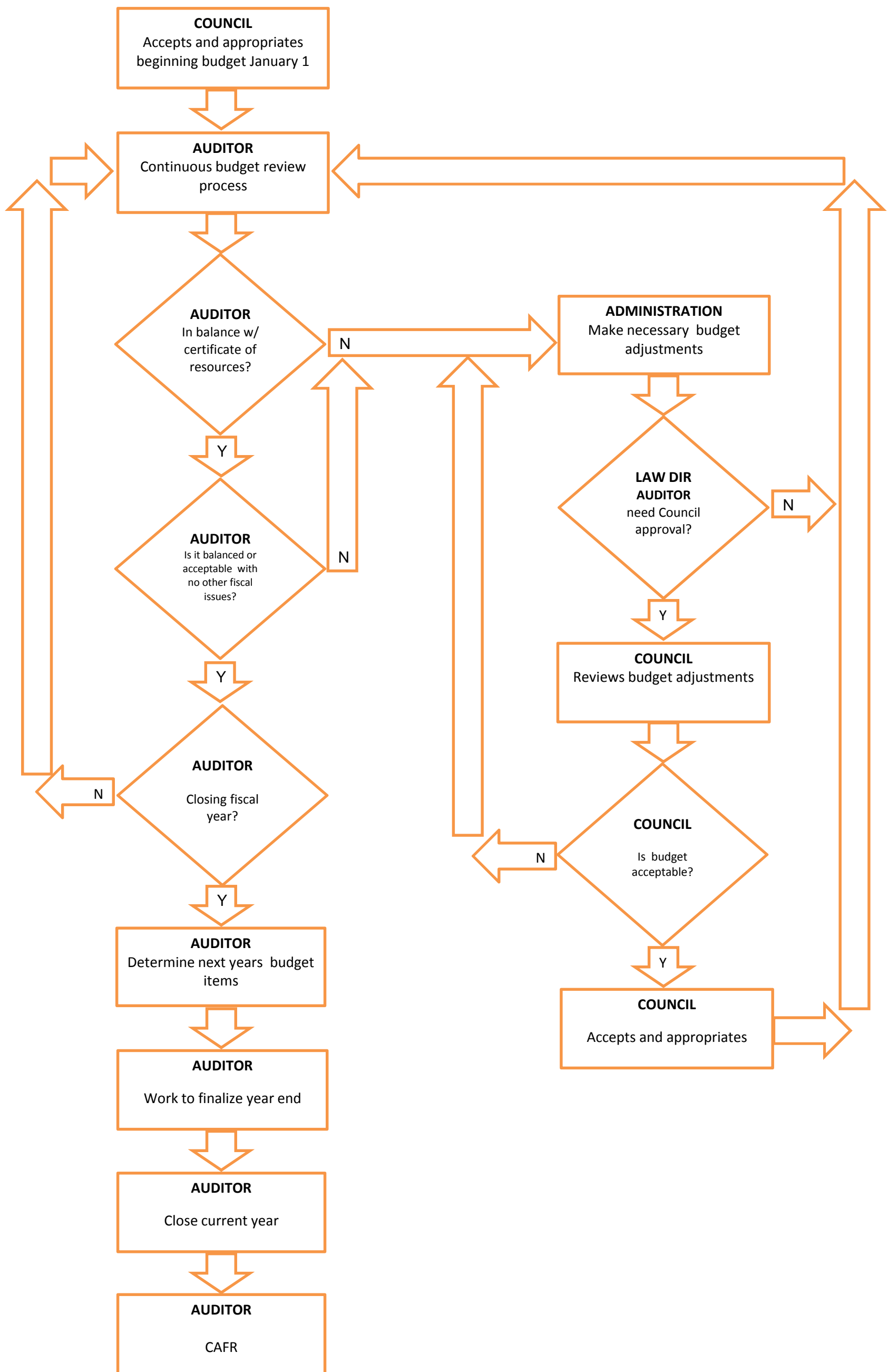


CITY OF FINDLAY

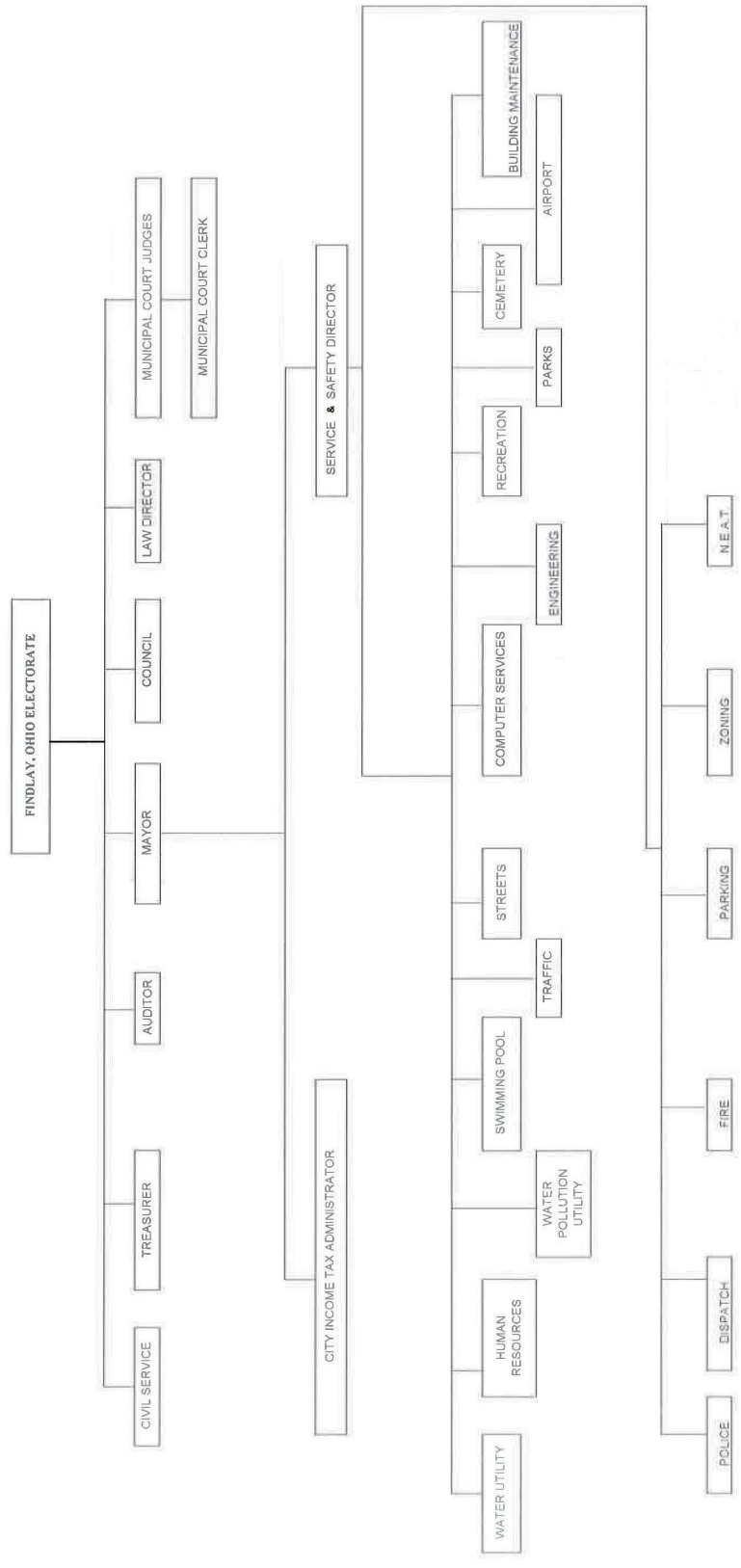
BUDGET ADMINISTRATIVE CHANGE PROCESS



CITY OF FINDLAY ONGOING BUDGET REVIEW PROCESS



CITY OF FINDLAY, OHIO
ORGANIZATIONAL CHART



City of Findlay Permanent Budget Presentation Package

STRUCTURE & PROCESS

FINANCIAL SUMMARIES

CAPITAL & DEBT

REVENUES

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STRATEGIC PLANNING

FINANCIAL SUMMARIES

□ Revenue Sources, Underlying Assumptions, and Trends

The City receives revenue from a multitude of sources, including but not limited to taxes, fines, user fees, service fees, grants, etc. Revenue forecasting is a multi-step process which includes assessing revenue trends by each revenue type, specifying assumptions, selecting forecasting methods, assessing reliability and validity, monitoring receipts, and updating the forecast. This is done by the City Auditor and figures are reported to the Administration, Council, and the County Budget Commission. Reviewing different aspects of revenue is part of the daily routine and function of the Auditor's Office.

The Auditor has used multiple forecasting methods to determine the revenues. This includes consultation with community leaders, business executives, city officials, economic experts at the state level, and many others. Additionally, the revenues have been reviewed and projected item by item for the current and next two years.

When considering city finances, windfalls are sudden, unexpected amounts of money received. The potential for windfalls that have been received in the past has diminished significantly. The City has historically seen windfalls in estate tax receipts, intergovernmental funds, business profits and occasional W-2 portions of the income tax. Due to changes by the State since 2012, most of these potential windfalls can no longer happen. Recent revisions to the federal tax laws also impact business receipts significantly. Although no method can determine future revenues exactly, the goal is to reduce the large variation in projected versus actual receipts.

The establishment of proper reserves across major funds is the primary tool the City has for dealing with volatility of revenue sources and expenses. Bond rating agencies have placed significant emphasis on the need for reserves to weather business cycles. Proper reserves would be three months expenses for general operations and additional moneys for depreciated assets would need to be set aside to properly reserve operations such as Water and WPC (e.g. operating plant and equipment replacement).

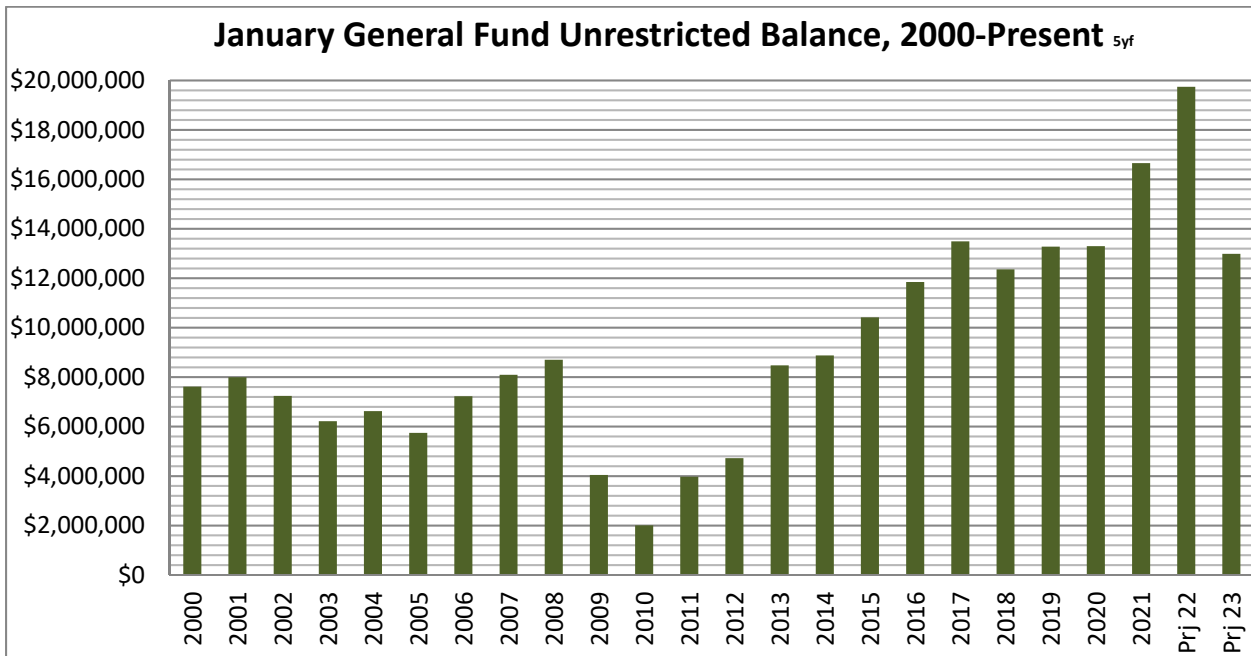
In 2021, like 2020, additional funding due to COVID-19 had a significant impact on the budget and \$2.1MM is budgeted in 2022 for additional revenue from the Federal ARPA program. The impact of the State of Ohio's increase in the gas tax and local government funding will has been positive and was key in eliminating subsidies to the SCM&R (Streets) Fund for 2020 and 2021. It will be subsidized in 2022. These receipts are projected to remain stable in 2022.

General Fund receipts for 2022 are projected to be \$26.6MM as of 11/30/21. General Fund receipts for 2023 are projected to be \$26.8MM as of 11/30/21. This reflects a projected amount \$6.0MM lower in 2022 compared to 2021. The majority of this decrease is due to the amount of business net profits tax received unexpectedly in 2021. Income tax is projected to be 67.3% of the total General Fund revenues for 2022 at the proposed allocation of 80% of the City Income Tax receipts. For budget purposes the City does not typically project revenue for

City of Findlay 2022 Permanent Budget Package

reimbursements, grants, auction sales, scrap, and similar categories because they are undeterminable.

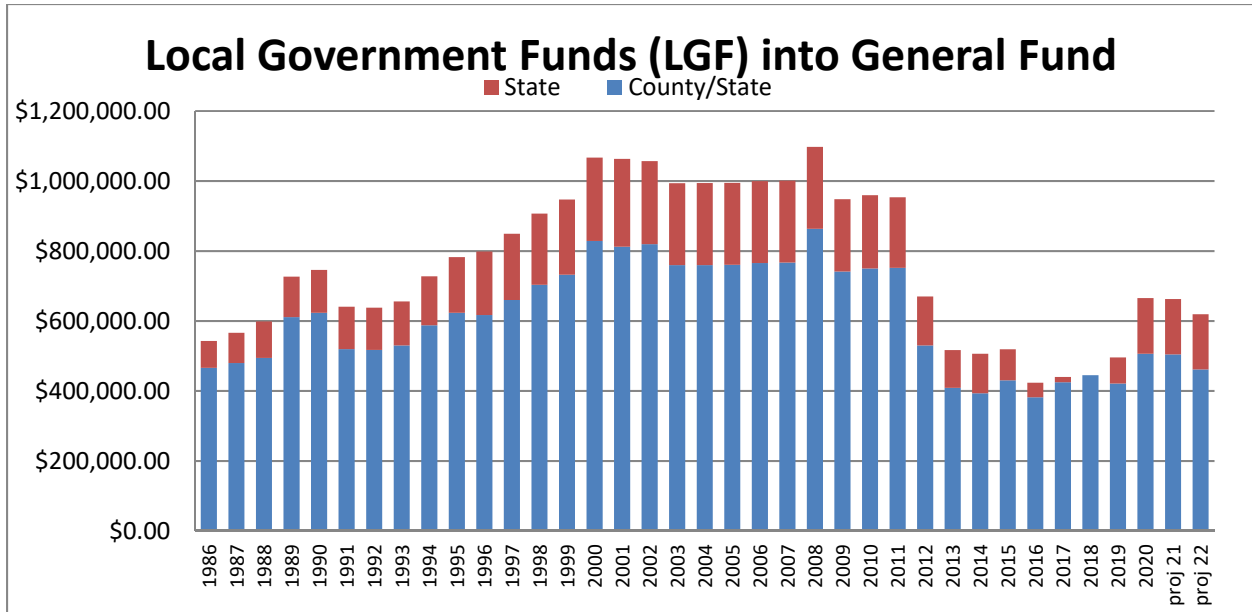
Carry-Forward: In 2021 Findlay increased its projected year end unrestricted balance primarily due to COVID-19 dollars and business tax windfalls. Current policies adopted by Council create a necessary minimum balance of 16.7% of the City’s General Fund Expense (minimum reserve Policy). In addition, the City keeps a \$1,500,000 rainy day restricted account which is not shown as part of the unrestricted balance. The rainy-day reserve is limited to 5% of the prior year’s revenues by State Law and funded to \$1,500,000 by City Ordinance. The departments have projected a return of about \$2.3MM as unused 2021 appropriations to the General Fund through this budget creation process. The carry-forward into 2022 is projected at \$19.7MM.



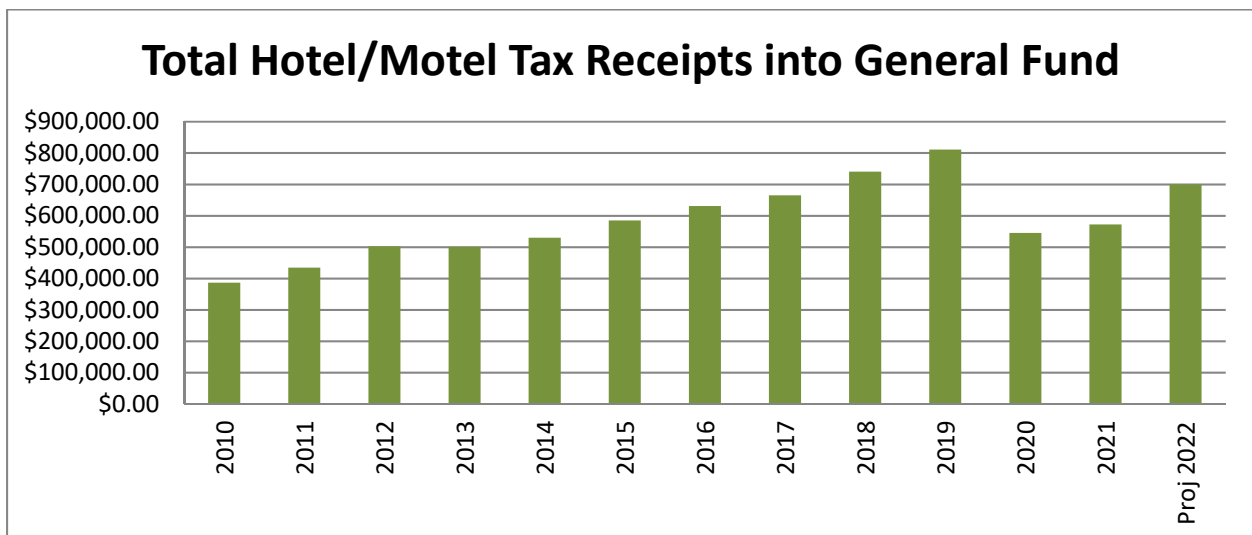
The City is projected to begin 2022 with \$19.7MM carry forward prior to adoption of the 2022 budget. This does not include the additional cash in the \$1.50MM rainy day restricted account.

Best practices in budgeting state no less than three (3) months in unrestricted balance is a minimum level of funds to mitigate risk for unanticipated revenue shortfalls and unusual operational expense increases. (i.e. windstorms, flood, winter storms, etc.) Currently the City reserves two (2) months of expenditures which amounts to about \$5.3MM. Resolution 002-2014 sets the Minimum Reserve Balance for the General Fund to 16.7% of GF expenses for 2022. Best Practices state the minimum should be no less than three (3) months operations expenses which is \$7.9MM. The City will begin 2022 with \$19.7MM and is projected to end 2022 with \$12.9MM if every appropriated dollar is spent.

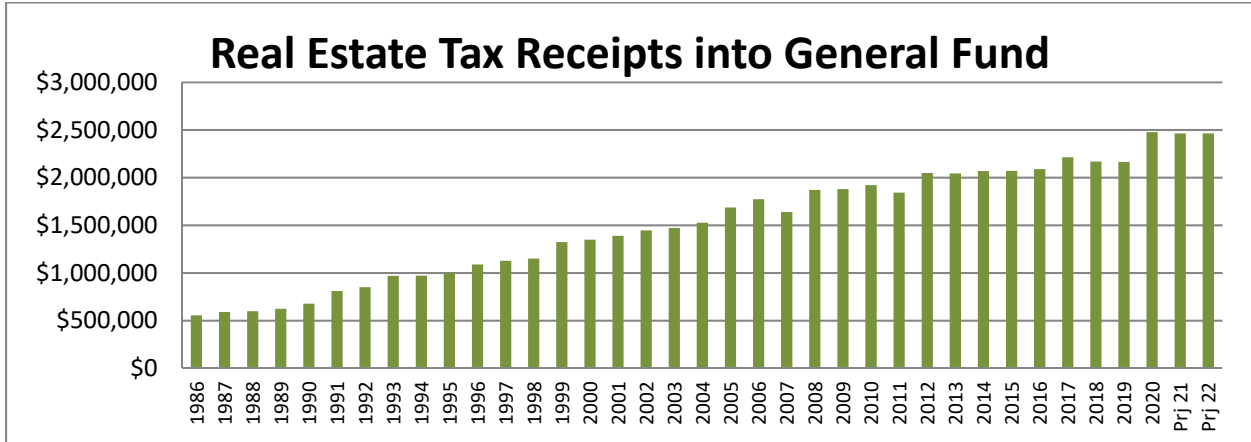
State Allocation of Local Government Funds (LGF) During the Great Depression of the 1930's when property tax delinquencies were high, the Ohio Constitution was amended to reduce unvoted property tax millage, and the state's first sales tax was passed. LGF was established at the same time. One of the purposes of the sales tax was to "support local government activities." LGF is distributed on the basis of population and municipal property tax values. When the State has budget issues, historically it reduces the amount of funds to be allocated to local governments. In 2019 the State reversed its decision to reduce amounts distributed to municipalities collecting income tax. The 2022 projection is \$619,300 for the City.



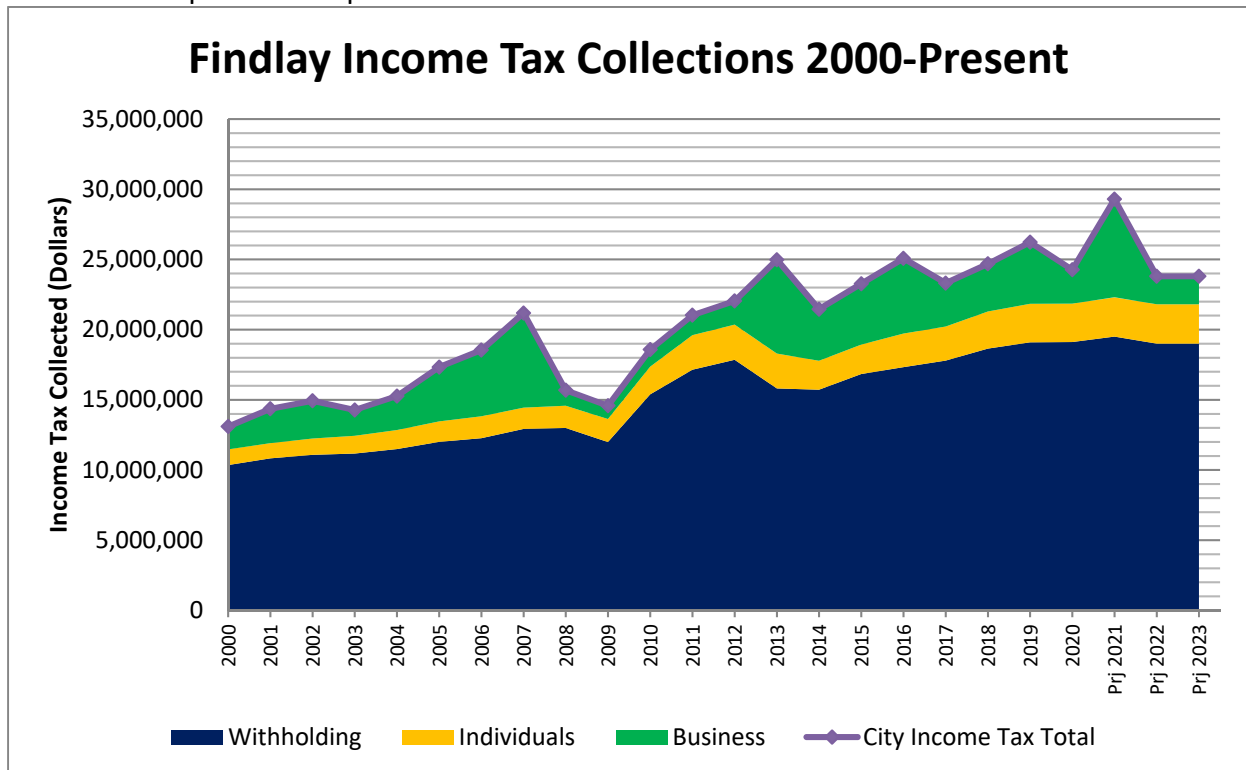
Hotel / Motel Tax receipts benefit from three notable items. First, we may see slight increases due to increased daily demand. Second, any increase in rental rates that are not offset by lower demand accrues benefit to the City's receipts. Finally, the third area of significant change is attributed to the building of a new hotel adding to the number of available rooms to let. Due to the continued COVID-19 recovery, for 2022 **gross** revenue of \$700,000 has been projected.



Real Estate Tax Receipts growth has improved due to a stronger local economy; however, economic pressures could lead to delinquencies passed on to the City as in 2007. The County Auditor has stated filings protesting re-valuations were up significantly in 2017 and the City saw additional reductions. Real Estate re-valuations are done by the County every three years. Annexations also have an impact on the amounts collected; however, the City does not currently pursue them. The County’s estimate for the 2022 receipts is currently \$2,463,000.

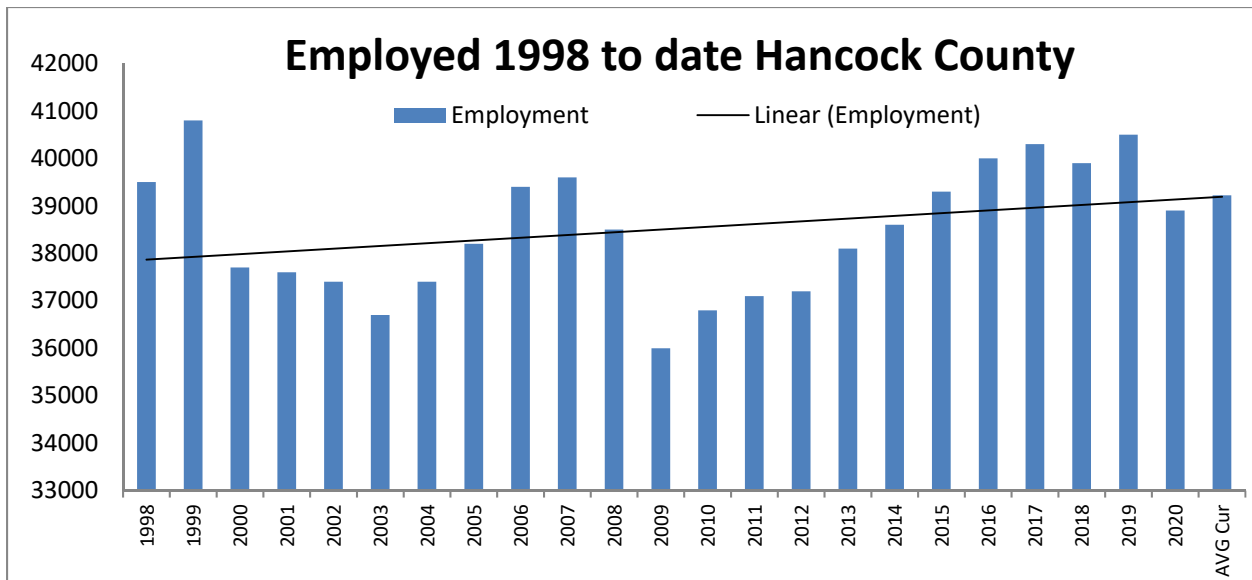


City Income Tax Collections are projected at \$23,800,000 (a decrease from 2021). Several unknown factors including severance payouts and changes at two major employers make projections difficult. 2021 also included business windfall monies. The 1% income tax has grown an average of 3.7% per year, over 5 years including the 2021 projection; however, it has grown only 1.1% over the prior 5 years. The 1% income tax is made up of withholding, individual, and business receipts tax receipts.



Employee withholding component of the income tax has historically been 80% or more of the total income tax receipts. The Jobs and Employment rate (not unemployment rate) are a key component of knowing how receipts are likely to trend. It is notable and should be of some concern that this portion of the income tax collections are not projected to grow over the next two years. They have been projected to shrink 18.8% in 2022 and hold steady in 2023 for the purposes of this budget.

Using the State of Ohio data for employment for Hancock County (Findlay is a regional employer) we see the long-term trend since 2000 is growing modestly. Peak average employment of 1999 was exceeded briefly in 2018 and 2019. We also know from the census that the population of Findlay is steady; however, the local participation rate has not changed significantly. It also seems we have fewer withholders as a percentage of population; i.e. fewer people supporting greater expenses as compared to the 1990s and 2006-2007. The impact of COVID-19 has been significant.



Income tax receipts are the largest component at approximately 68%, of the General Fund revenue. Withholding is the largest component of the City income tax. Continued growth of this component is important and the value of the growth of Marathon Petroleum Corporation, other local companies, as well as newly located companies cannot be understated. *In 2022 it will be important for the elected officials to review the impact of the changes to two of our large local corporations on the withholding and net profits component of the income tax.*

The business component of income tax receipts – have always been the most volatile component of the income tax. The updated tax codes significantly reduced the likelihood of large windfalls moving forward. The business component averaged 15.1% of collections from 2000-2005, for the period of 2008-2012 it averaged only 6.7% of collections. From 2013 to 2019 it averaged 18.5%; however, in 2022 (similar to 2020) it is only projected to be approximately 8.4% of the total income tax collections.

The individual component of the income tax receipts has been a steadfast performer since the year 2010, averaging 10.4% of income tax receipts.

Projecting receipts considering the current economic conditions, forecasts from the State and Federal agencies as well as consensus polling of many relevant local businesses shows there is evidence to support growth for the income tax in 2022; however, the potential impact of the changes occurring at two of the City's largest employers create a large unknown for projecting revenues. On November 30 of this year, **gross** income tax receipts are projected at \$29,300,000 for 2021, \$23,800,000 for 2022 and \$23,800,000 for 2023. No windfalls are projected or expected based upon information shared with the City Auditor.

User fees in general, were not increased as part of this process; however, there are occasionally increases in a few departments. User fees include a large variety of different items (everything from engineering and zoning services to various licenses). The City would benefit from the establishment of a standardized procedure and routine for verifying that these fees are in balance with operational costs. Best practices recommend that an administrative review of the user fees and annual adjustment as part of the standard operating budget adoption process. The Administration has stated that there will be no significant changes in receipts from user fees, fines, operational fees, service charges, reimbursements, etc. The revenues for 2022 and 2023 have been projected as unchanged based on these statements.

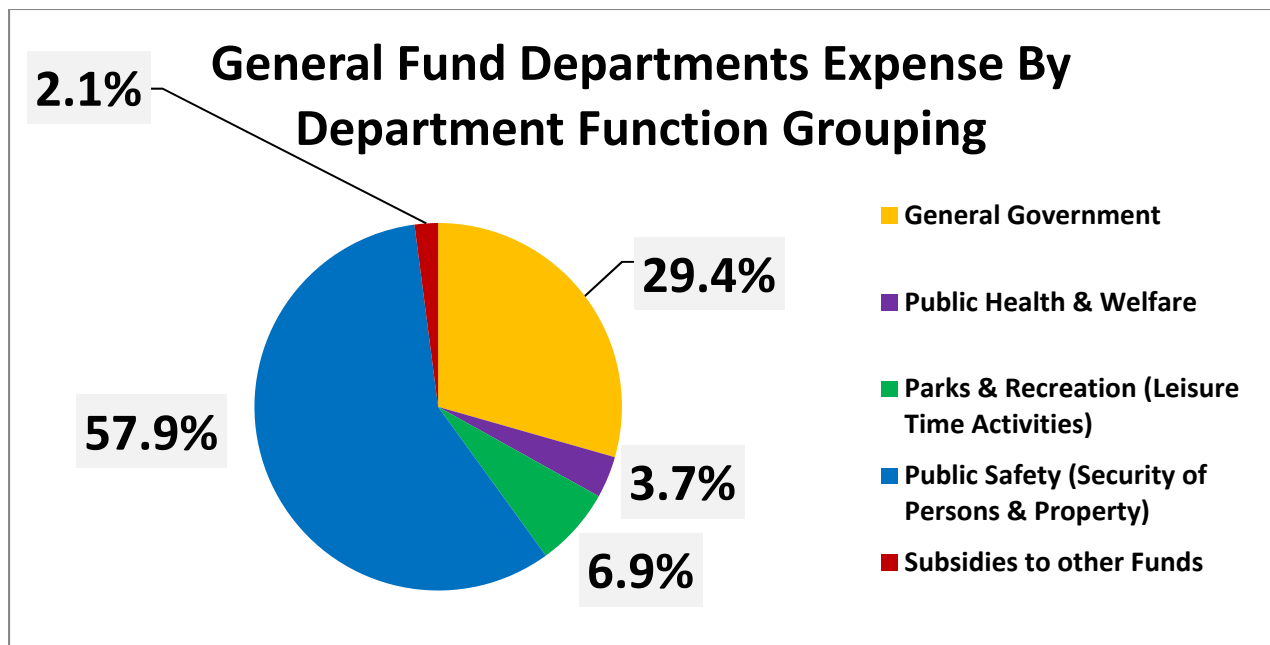
Grants: The Government Finance Officers Association (GFOA) has established a best practice regarding establishing a Grants Administration Oversight Committee. Best practices state all grants should be vetted prior to application and acceptance with a thorough financial review including impact analysis on a long-term forecast, to provide a full understanding of the obligation created during the life of the grant and beyond. Once a grant is awarded and accepted by the City, the revenue is adjusted and becomes part of the revised revenue budget in that year. Federal ARPA revenue dollars have been budgeted for the City for 2022.

Other revenue items, including but not limited to, some reimbursements, auction receipts, scrap, capital improvement transfers, etc. generally are not budgeted for as part of the traditional operations budget request because they are generally undeterminable in advance. These revenues are posted and appropriated throughout the year as necessary and become part of the revised revenue budget.

City of Findlay 2022 Permanent Budget Package

☐ **Expense Budget for the General Fund as Proposed** totals \$31,948,050 for 2022 including subsidies and can be summarized by the general functions performed. The following chart illustrates the breakdown:

General Government		\$9,399,500
Public Health & Welfare		\$1,172,550
Leisure Time Activities		\$2,219,900
Security of Persons & Property		\$18,496,100
Subsidies		\$660,000



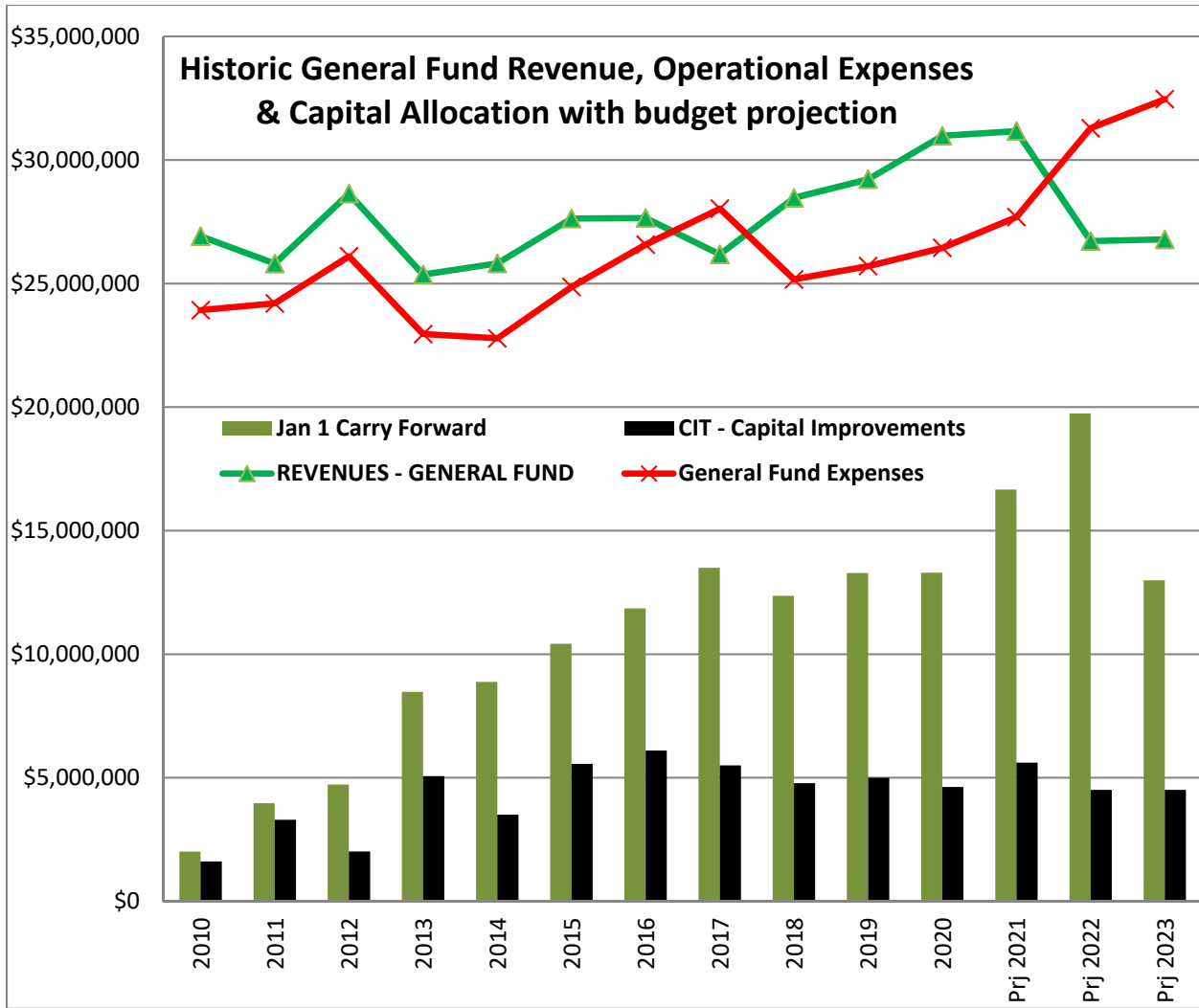
General Government includes departments: Council, Mayor, Auditor, Treasurer, Law Director, Municipal Court, Civil Service, Computer Services, General Expense, Human Resources, Service-Safety Director, Engineering, and Public Building

Public Health & Welfare includes departments: Planning & Zoning, Zoning, and Cemetery

Leisure Time Activities includes departments: Parks, Recreation Functions, and Recreation Maintenance

Security of Persons & Property includes departments: Police Department, Disaster Services, Dispatch, Fire Department

Subsidies to other Funds is money appropriated from the General Fund to subsidize operations in another Fund



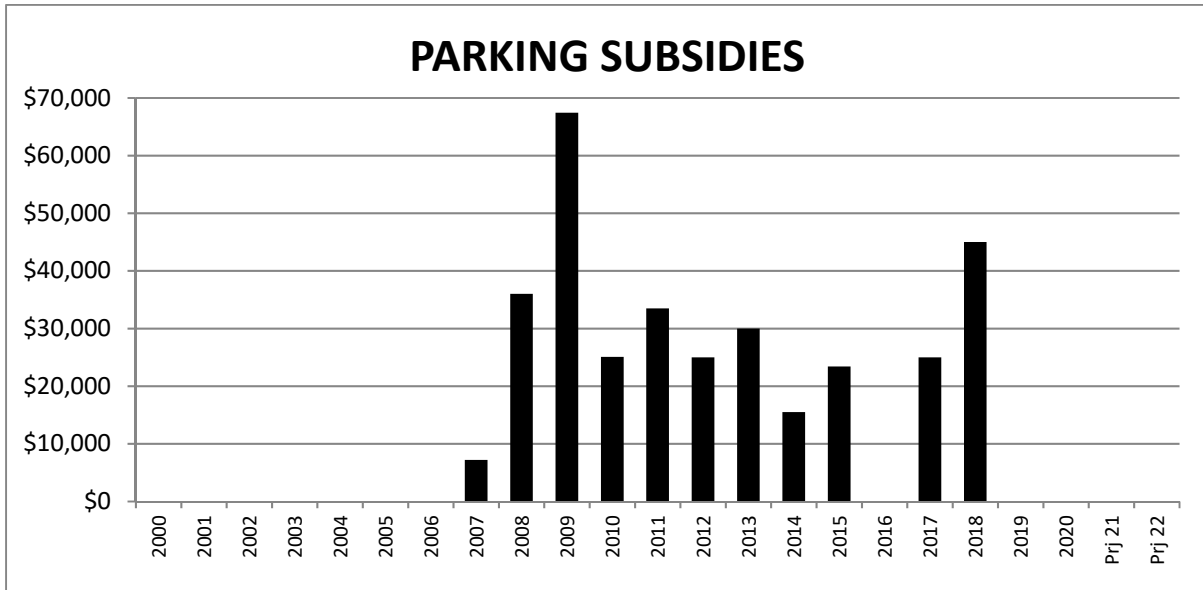
City Expenses Relative to Revenues: The City had the first operational deficit since the Great Recession in 2017. Due to large BWC rebates and CARES funding this did not happen in 2020. The graph above shows each year from 2010-2023, the General Fund actual revenue has typically exceeded the actual expenses. However, in the current economic environment, this may be a challenge for the City. Generally, going back to 2010 and prior, the City has had good success in controlling its operational expenses relative to income.

The graph above shows the correlation between General Fund Revenue, January 1 Balance, and the allocation to the CIT Fund-Capital Improvements Restricted account. During the recession, City Council intentionally reduced the CIT Fund-Capital Improvements Restricted Account allocation from the income tax to prevent a shortfall in operations funds. The strategy was successful in light of the fact it was only used for a short period of time; however, the City has spent several years recovering from that shortage of capital funding availability. Best practices state this should never be done over an extended period of time. There is not a contingency plan (as a component of a strategic plan) in place today for a shortfall in revenue or other unexpected large expenditure event.

☐ **Subsidies from General Fund to Cover Other Funds** have been mixed the last several years. Generally, an **Enterprise Fund** is set up to create a self-sustaining (**unsubsidized**) entity within the governmental operation. Enterprise operations have regularly been subsidized from the General Fund in recent history.

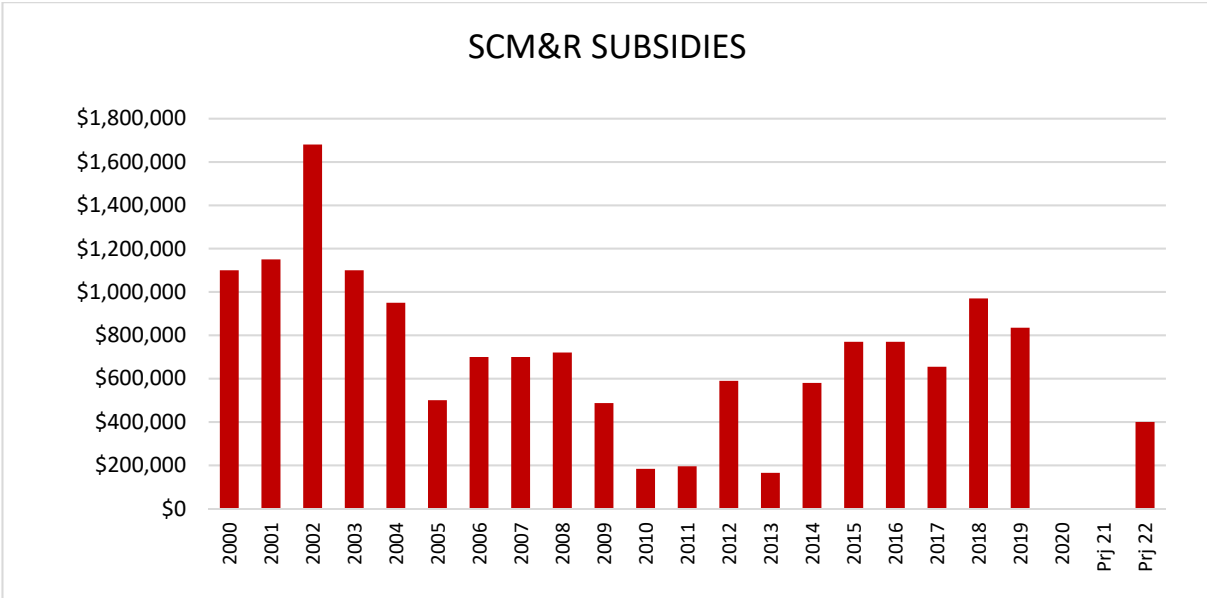


AIRPORT (Enterprise Fund) Debt service ended in 2012 freeing up more cash for operations. Prior to 2002 airport had proportionately more jet fuel sales due to more corporate jets onsite. No subsidy was required in 2015, 2016, and 2020; \$135,000 is being budgeted for 2022.

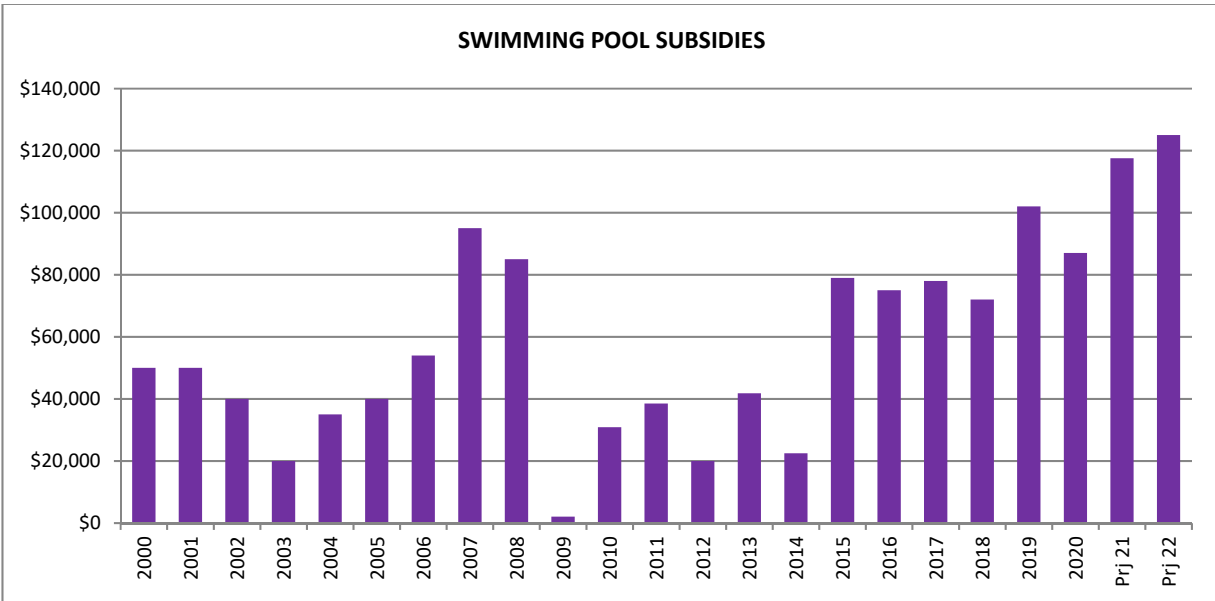


PARKING (Enterprise Fund) A significant change was implemented to the fine structure in 2007 including removal of the downtown parking meters resulting in the need for subsidies. Also, requests (in 2018, 2019, 2020) to sell rented lots could have a major impact on the revenues of the fund. No subsidy has been required for the last few years.

City of Findlay 2022 Permanent Budget Package



SCM&R (Street maintenance portion of Public Works Department) Budget constraints forced significant cuts to capital maintenance in 2010, 2011, and 2013. It is of significance that no subsidies were needed in 2020 or 2021 due to the increased gas tax distributions from the State of Ohio; \$400,000 is being budgeted for 2022.



SWIMMING POOL (Enterprise Fund) The City has outsourced the pool functions to the YMCA in 2010 to control City operational costs. Beginning in 2016 the City has guaranteed it will subsidize an additional \$30,000 in losses to the YMCA each year in addition to regular costs. **However, the City does not share in any profits generated.** A subsidy of \$125,000 is being proposed for 2022.

City of Findlay 2022 Permanent Budget Package

Water Fund (Enterprise Fund) revenues are projected at \$8,184,664 for 2022. Council was made aware in July of 2020 that this Fund was at risk, due to an unappropriated balance that appears significantly below best practices. Council's Water and Sewer Committee stated it would address the matter as part of the 2021 budget process. Over the last 18 months the unappropriated balance has significantly improved.

It would be a major step forward to create and set aside money in a "Restricted Replacement & Improvement Account" similar to the account in the WPC Fund. Little planning has gone into setting aside dollars to replace depreciated assets or a significant portion of the entire water system.

There have been no rate increases since they were last implemented for 2012. Additionally, adjustments were made in the billing to rebalance the rates between commercial and residential users at that time. Water department management, Engineering, City Auditor, Safety-Service Director, and Council will need to work together to ensure that a proper reserve is calculated and maintained in the fund for 2021. Once the capital needs are determined the reserve will be re-evaluated. The Service Director updated the rate model in 2020. Prior to the model update there was a restructuring of the debt in this fund.

A comprehensive study of the system's condition with regard to long term capital needs has been completed and the administration is beginning the process of reviewing data. The Administration is also replacing the radio read meters City-wide, this will be costly and should be factored into any capital considerations during an in-depth review of the capital improvements plan proposed in 2022. An operational inspection of the large water meter accuracy was been funded and was considered a positive first step.

City Council has real opportunity here for financial planning that most communities do not get due to the fund debt and cash position. To that end legislation was passed requesting a performance audit of this operation. The State Audit was completed in 2020 and reflected positively on the operations; however, it is of significance that strategic planning needs completed.

WPC (Sewer) Fund revenues are projected at \$9,613,200 for 2022. There have been no rate increases since they were last implemented for 2012. Sewer department management, Engineering, City Auditor, Safety-Service Director, and Council will need to work together to ensure that a proper reserve is calculated and maintained in the fund for 2022. A significant debt payment rolled off the fund in 2021 putting the fund in a very strong position. Once the capital needs are determined the reserve will be re-evaluated. The Service Director updated the rate model in 2020. Prior to the model update there was a restructuring of the debt in this fund.

It would be a major step forward to set aside money in the "Restricted Replacement & Improvement Account" which is part of the WPC Fund. Although the account was used extensively in past decades, in recent years, little planning has gone into setting aside dollars to replace depreciated assets or a significant portion of the entire waste water system.

City of Findlay 2022 Permanent Budget Package

City Council has real opportunity here for financial planning that most communities do not get due to the fund debt and cash position. To that end legislation was passed requesting a performance audit of this operation. The State Audit was completed in 2020 and reflected positively on the operations; however, it is of significance that strategic planning needs completed.

Airport Fund (Enterprise Fund) There is a subsidy of \$135,000 proposed for this fund in 2022. (see Operations Subsidies from General Fund). This fund spent down its beginning year balance a projected \$90,600 throughout the year. A managerial review of the fuel pricing strategies being used will be helpful to ensure the City continues to move toward fuel sale revenues funding fuel purchases above and beyond the projected expense budget for any given year.

As with any enterprise fund, the goal should be to cover operational expenses and maintain a healthy reserve balance. In 2012 the final debt payment was made, which has contributed to an improved financial position of this fund at that time. A target reserve balance of approximately \$300,000 or three months of its annual operational costs would be the best practice amount; however, it has been difficult to maintain a reserve in excess of \$100,000.

Parking Fund (Enterprise Fund) This fund was not subsidized in 2019, 2020, 2021 and no subsidy is proposed for 2022 (see Operations Subsidies From General Fund). Revenues for this fund come from rents and parking fees and fines collected. City Council has been approached several times by the Alliance economic development as well as private persons to sell various lots. Any sale of parking lots generating revenue would certainly have an impact on the cash flow of the fund and potentially create the need for a General Fund subsidy.

5-Year Operations Forecast The City does not have a formal forecast model or projections to show long-term (3-5 year) sustainability of the expense budget with regard to expected revenues and capital project funding across major funds. However, the Administration and the City Auditor typically complete separate forecasts. Historically, the City has consistently planned in a conservative fashion paying cash for expenditures whenever the revenue receipts allowed. In 2017 Council adopted a change to its rules creating a Strategic Planning Committee which is discussing creating a 5-year strategic plan including a 5-year operations forecast.

The contingency planning component of a 5-year forecast and strategic plan is an important aspect not to be ignored. Keeping in mind the length of the current economic growth cycle and the impact of COVID-19, it would be prudent to move forward to develop and formally agree on a strategy. Council with the Mayor's support voted down moving forward with a formal strategic plan in 2020. In 2021 it was again considered and has since been moved forward by City Council. A firm has been selected and \$150,000 appropriated to fund the creation of a strategic plan by the firm Planning NEXT.

City of Findlay 2022 Permanent Budget Package

The Government Finance Officers Association (GFOA) Recommended Budget Practices state as part of adopted financial policies: ***“A government should have a policy to guide the financial actions it will take in the event of emergencies, natural disasters, or other unexpected events... The policy should be publicly discussed and reviewed periodically.”*** This has yet to be done by the City.

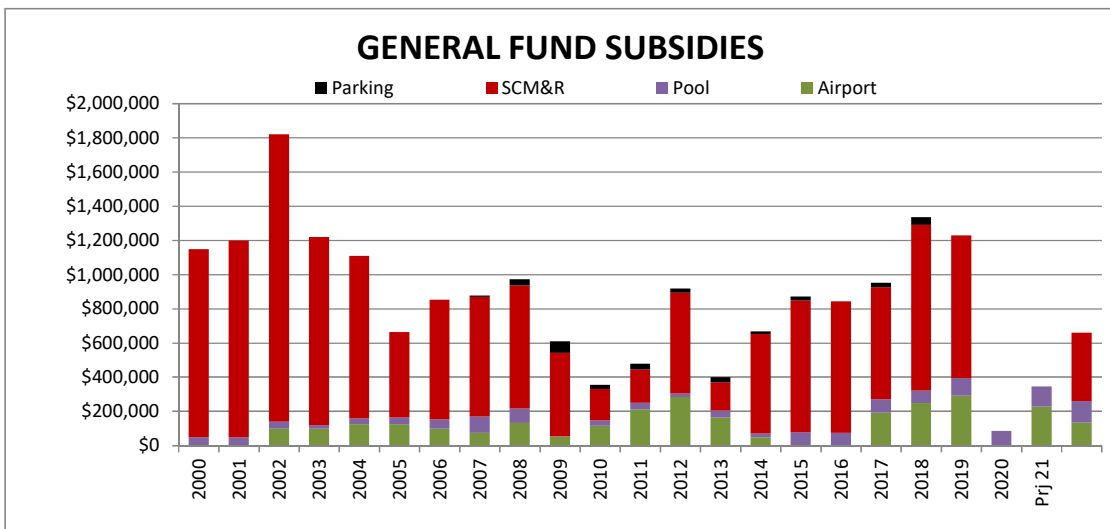
City Operating Budget Comparison (Chart follows)

Employee Count and Full-Time Equivalent (FTE) Calculation (Chart follows)

Debt Services, Pension Funds, and Miscellaneous Funds (Chart follows)

OPERATIONS SUBSIDIES FROM GENERAL FUND

	ENTERPRISE FUND	ENTERPRISE FUND	ENTERPRISE FUND		
	<u>PARKING SUBSIDIES</u>	<u>SCM&R SUBSIDIES</u>	<u>POOL SUBSIDIES</u>	<u>AIRPORT SUBSIDIES</u>	
				<u>ANNUAL TOTALS FROM GF</u>	
1994	\$0	\$530,807	\$21,756	\$38,011	\$590,574
1995	\$0	\$460,200	\$32,650	\$50,000	\$542,850
1996	\$0	\$758,625	\$52,950	\$0	\$811,575
1997	\$0	\$780,000	\$30,000	\$0	\$810,000
1998	\$0	\$848,300	\$19,000	\$0	\$867,300
1999	\$0	\$550,000	\$50,000	\$0	\$600,000
2000	\$0	\$1,100,000	\$50,000	\$0	\$1,150,000
2001	\$0	\$1,150,000	\$50,000	\$0	\$1,200,000
2002	\$0	\$1,680,000	\$40,000	\$100,000	\$1,820,000
2003	\$0	\$1,100,000	\$20,000	\$100,000	\$1,220,000
2004	\$0	\$950,000	\$35,000	\$125,000	\$1,110,000
2005	\$0	\$500,000	\$40,000	\$125,000	\$665,000
2006	\$0	\$700,000	\$54,000	\$100,000	\$854,000
2007	\$7,202	\$700,000	\$95,000	\$75,000	\$877,202
2008	\$36,000	\$720,000	\$85,000	\$133,000	\$974,000
2009	\$67,432	\$486,981	\$2,063	\$53,435	\$609,911
2010	\$25,078	\$183,429	\$30,894	\$116,574	\$355,975
2011	\$33,481	\$195,184	\$38,505	\$212,282	\$479,453
2012	\$25,000	\$590,000	\$20,000	\$285,000	\$920,000
2013	\$30,000	\$165,000	\$41,810	\$165,000	\$401,810
2014	\$15,500	\$580,000	\$22,500	\$50,000	\$668,000
2015	\$23,400	\$770,000	\$79,000	\$0	\$872,400
2016	\$0	\$770,000	\$75,000	\$0	\$845,000
2017	\$25,000	\$655,000	\$78,000	\$194,000	\$952,000
2018	\$45,000	\$970,000	\$72,000	\$250,000	\$1,337,000
2019	\$0	\$835,000	\$102,000	\$293,000	\$1,230,000
2020	\$0	\$0	\$87,000	\$0	\$87,000
Prj 21	\$0	\$0	\$117,520	\$229,609	\$347,129
Prj 22	\$0	\$400,000	\$125,000	\$135,000	\$660,000



CITY OF FINDLAY
SUMMARY OPERATING EXPENSE BUDGET COMPARISON

The following compares only operating dollars and **EXCLUDES** capital outlays and subsidy accounts:

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
21001000	COUNCIL PERSONAL SERVICE	135,246	142,090	144,390	153,065	161,124
	COUNCIL OTHER	39,636	39,799	204,217	50,119	50,459
21002000	MAYORS OFFICE PERSONAL SERVICE	235,660	255,503	256,445	269,897	287,345
	MAYORS OFFICE OTHER	44,761	62,111	53,701	72,486	70,935
21003000	AUDITORS OFFICE PERSONAL SERVICE	487,469	533,827	559,561	780,536	798,724
	AUDITORS OFFICE OTHER	109,949	100,877	127,342	142,445	139,195
21004000	TREASURER PERSONAL SERVICE	10,184	10,331	10,563	11,165	11,840
	TREASURER OTHER	8,749	11,508	11,850	14,799	13,949
21005000	LAW DIRECTOR PERSONAL SERVICE	475,404	511,700	493,087	521,409	548,248
	LAW DIRECTOR OTHER	147,594	196,378	183,883	184,206	184,206
21006000	MUNICIPAL COURT PERSONAL SERVICE	1,618,854	1,843,899	1,855,573	2,052,609	2,059,112
	MUNICIPAL COURT OTHER	227,506	420,478	488,361	544,546	546,496
21007000	CIVIL SERVICE PERSONAL SERVICE	92,101	99,787	101,758	109,994	114,841
	CIVIL SERVICE OTHER	37,886	24,005	31,982	48,976	50,106
21008000	PLANNING & ZONING OTHER	159,849	150,487	153,009	154,615	154,615
21009000	COMPUTER SERVICES PERSONAL SERVICE	247,305	266,381	292,939	364,112	385,318
	COMPUTER SERVICES OTHER	191,491	183,555	184,613	228,314	244,129

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
21010000	GENERAL EXPENSE OTHER	1,663,641	1,483,290	1,860,717	1,985,013	2,045,013
21012000	POLICE DEPARTMENT PERSONAL SERVICE	6,778,828	7,220,088	6,909,421	8,121,410	8,553,707
	POLICE DEPARTMENT OTHER	619,021	552,315	614,755	774,869	778,868
21013000	DISASTER SERVICES OTHER	50,046	50,982	73,227	60,334	53,641
21014000	FIRE DEPARTMENT PERSONAL SERVICE	6,914,413	7,124,285	7,376,110	7,865,522	8,208,248
	FIRE DEPARTMENT OTHER	353,761	334,996	391,371	442,491	439,228
21015000	DISPATCH PERSONAL SERVICE	917,899	922,187	1,030,220	1,042,752	1,092,435
	DISPATCH OTHER	166,338	162,557	160,098	188,766	208,497
21016000	N.E.A.T. PERSONAL SERVICE	-	-	-	-	-
	N.E.A.T. OTHER	-	9,350	-	-	-
21017000	SAFETY DIRECTOR PERSONAL SERVICE	91,567	95,404	37,716	-	-
	SAFETY DIRECTOR OTHER	16,029	13,046	11,822	-	-
21018000	HUMAN RESOURCES PERSONAL SERVICE	111,228	115,661	112,848	126,428	133,311
	HUMAN RESOURCES OTHER	17,630	15,553	24,482	33,242	35,702
21020000	SERVICE DIRECTOR PERSONAL SERVICE	66,816	47,861	108,066	179,892	189,546
	SERVICE DIRECTOR OTHER	31,188	16,557	37,820	65,258	66,358
21021000	ENGINEERING PERSONAL SERVICE	535,662	575,988	587,348	733,342	771,166
	ENGINEERING OTHER	127,605	94,594	144,011	171,097	179,217
21022000	BUILDING MAINTENANCE PERSONAL SERVICE	66,801	69,190	87,761	81,888	89,525
	BUILDING MAINTENANCE OTHER	288,463	254,827	366,601	474,630	431,191

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
21032000	ZONING PERSONAL SERVICE	250,515	227,020	213,394	276,291	327,916
	ZONING OTHER	47,752	69,721	83,696	152,743	164,259
21034000	PARKS MAINTENANCE PERSONAL SERVICE	804,548	791,139	798,015	971,418	1,014,040
	PARKS MAINTENANCE OTHER	184,034	129,806	208,599	231,274	232,578
21035000	RESERVOIR RECREATION OTHER	3,785	5,352	9,275	14,337	14,339
21042000	RECREATION MAINTENANCE PERSONAL SERVICE	17,684	-	-	-	-
	RECREATION MAINTENANCE OTHER	70,080	72,582	68,303	86,000	86,000
21044400	RECREATION FUNCTIONS PERSONAL SERVICE	447,018	478,217	504,294	572,383	576,980
	RECREATION FUNCTIONS OTHER	344,567	258,176	316,623	344,553	341,678
21046000	CEMETERY PERSONAL SERVICE	344,365	331,342	303,987	469,686	481,245
	CEMETERY OTHER	104,181	69,218	94,789	119,215	125,131
	TOTAL GENERAL FUND	25,705,109	26,444,017	27,688,643	31,288,127	32,460,461

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
22040000	STREET DEPARTMENT PERSONAL SERVICE	1,605,828	1,744,760	1,825,046	1,939,040	2,041,151
	STREET DEPARTMENT OTHER	651,044	433,146	546,719	784,783	804,392
22043200	TRAFFIC SIGNALS PERSONAL SERVICE	255,816	277,138	296,566	326,659	296,606
	TRAFFIC SIGNALS OTHER	120,312	121,944	125,160	137,631	132,955
	TOTAL SCM&R FUND	2,633,001	2,576,987	2,793,491	3,188,113	3,275,104
22079000	COURT SPECIAL PROJECTS PERSONAL SERVICE	102,384	2,955	965	101,463	108,172
	COURT SPECIAL PROJECTS OTHER	131,322	143,911	160,238	618,537	641,000
	TOTAL COURT SPECIAL PROJECTS	233,706	146,866	161,203	720,000	749,172
22084000	ELECTRONIC IMAGING PERSONAL SERVICE	46,536	49,509	45,529	84,969	91,799
	ELECTRONIC IMAGING OTHER	-	-	-	117,000	126,500
	TOTAL ELECTRONIC IMAGING	46,536	49,509	45,529	201,969	218,299
25010000	AIRPORT PERSONAL SERVICE	386,631	402,883	426,698	457,573	477,000
	AIRPORT OTHER	698,214	352,789	743,799	773,447	774,904
	TOTAL AIRPORT FUND	1,084,845	755,672	1,170,497	1,231,020	1,251,904

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
25048000	SEWER MAINTENANCE PERSONAL SERVICE	729,613	802,353	818,575	896,867	958,639
	SEWER MAINTENANCE OTHER	159,603	145,438	200,266	220,255	228,755
25049500	STORMWATER MAINTENANCE PERSONAL SERVICE	151,980	159,425	156,743	170,589	179,156
	STORMWATER MAINTENANCE OTHER	95,037	45,902	70,631	103,350	114,350
25061000	WATER POLLUTION CONTROL PERSONAL SERVICE	1,367,809	1,330,409	1,364,805	1,514,818	1,649,046
	WATER POLLUTION CONTROL OTHER	921,773	821,200	1,126,304	1,157,445	1,147,968
	TOTAL SEWER FUND	3,425,815	3,304,728	3,737,324	4,063,324	4,277,914
25050000	WATER TREATMENT PERSONAL SERVICE	1,256,290	1,336,630	1,331,126	1,530,183	1,683,074
	WATER TREATMENT OTHER	2,214,618	1,488,754	1,504,371	2,081,284	2,207,581
25053000	WATER DISTRIBUTION PERSONAL SERVICE	1,085,386	1,082,000	1,065,530	1,274,858	1,417,314
	WATER DISTRIBUTION OTHER	536,834	466,916	527,518	716,040	806,040
25072000	UTILITY BILLING PERSONAL SERVICE	634,700	590,478	596,617	772,844	833,105
	UTILITY BILLING OTHER	201,551	222,929	298,539	418,935	414,465
25073000	SUPPLY RESERVOIR PERSONAL SERVICE	107,811	93,631	105,893	142,553	149,398
	SUPPLY RESERVOIR OTHER	391,784	265,360	271,400	846,760	663,132
	TOTAL WATER FUND	6,428,973	5,546,699	5,700,994	7,783,457	8,174,109
25075000	PARKING PERSONAL SERVICE	58,464	77,250	77,232	83,597	88,763
	PARKING OTHER	22,321	15,948	15,582	17,251	17,591
	TOTAL PARKING FUND	80,785	93,198	92,814	100,848	106,354

ACCOUNT NUMBER	TITLE	2019 ACTUAL	2020 ACTUAL	2021 PROJECTION	2022 REQUEST	2023 REQUEST
25076000	SWIMMING POOL PERSONAL SERVICE	-	-	-	-	-
	SWIMMING POOL OTHER	89,892	111,278	120,382	136,026	137,026
	TOTAL SWIMMING POOL FUND	89,892	111,278	120,382	136,026	137,026
27047000	CITY INCOME TAX PERSONAL SERVICE	314,213	391,849	431,581	411,911	435,140
	CITY INCOME TAX OTHER	691,137	739,224	726,630	1,035,492	836,609
	TOTAL CITY INCOME TAX FUND	1,005,351	1,131,073	1,158,211	1,447,403	1,271,749



**CITY OF FINDLAY
SUMMARY REVENUE COMPARISON OF OPERATING DEPARTMENTS**

This only **EXCLUDES** capital transfers.

ACCOUNT NUMBER	TITLE	2020 ACTUAL	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
21001000	COUNCIL	2,128	3,250	3,050	3,050
21002000	MAYORS OFFICE	25,900	10,500	3,000	3,000
21003000	AUDITORS OFFICE	407,013	401,520	426,027	426,027
21004000	TREASURER	-	-	-	-
21005000	LAW DIRECTOR	121,124	122,996	128,600	136,300
21006000	MUNICIPAL COURT	1,506,390	1,442,410	1,490,525	1,532,195
21007000	CIVIL SERVICE	29,105	25,000	-	-
21008000	PLANNING & ZONING	-	-	-	-
21009000	COMPUTER SERVICE	530,095	538,050	585,224	585,224
21011000	GENERAL REVENUE	24,540,246	26,683,508	22,374,361	22,392,061
21012000	POLICE DEPARTMENT	1,408,117	484,706	403,620	403,420
21013000	DISASTER SERVICES	-	13,210	-	-
21014000	FIRE DEPARTMENT	1,478,328	341,588	317,530	317,530
21015000	DISPATCH	22,974	-	-	-
21016000	N.E.A.T.	-	-	-	-
21017000	SAFETY DIRECTOR	-	-	-	-
21018000	HUMAN RESOURCES	10	-	-	-
21020000	SERVICE DIRECTOR	-	-	-	-

ACCOUNT NUMBER	TITLE	2020 ACTUAL	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
21021000	ENGINEERING	138,670	102,020	116,020	116,020
21022000	BUILDING MAINTENANCE	-	51	-	-
21032000	ZONING	92,318	82,903	86,800	86,800
21034000	PARKS MAINTENANCE	35,999	40,053	34,035	34,035
21035000	RESERVOIR RECREATION	-	-	-	-
31042000	RECREATION MAINTENANCE	-	91,435	-	-
21044400	RECREATION FUNCTIONS	530,167	658,008	655,250	655,450
21046000	CEMETERY	108,292	126,776	96,070	96,460
	TOTAL GENERAL FUND	30,976,875	31,167,984	26,720,112	26,787,572
22040000	STREET DEPARTMENT	2,583,219	2,529,135	2,913,465	2,913,710
22043200	TRAFFIC SIGNALS	5,407	2,770	-	-
	TOTAL SCM&R FUND	2,588,626	2,531,905	2,913,465	2,913,710
22079000	COURT SPECIAL PROJECTS	265,547	310,165	310,000	310,000
	TOTAL COURT SPECIAL PROJECTS	265,547	310,165	310,000	310,000
22084000	ELECTRONIC IMAGING	54,087	47,357	48,000	48,000
	TOTAL ELECTRONIC IMAGING	54,087	47,357	48,000	48,000

ACCOUNT NUMBER	TITLE	2020 ACTUAL	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
25010000	AIRPORT	593,953	1,106,579	996,114	996,114
	TOTAL AIRPORT FUND	593,953	1,106,579	996,114	996,114
25048000	SEWER MAINTENANCE	21,360	2,120	1,000	1,000
25049500	STORMWATER MAINTENANCE	783,661	785,800	786,000	795,500
25061000	WATER POLLUTION CONTROL	9,019,781	8,664,611	8,826,210	8,853,740
	TOTAL SEWER FUND	9,824,803	9,452,531	9,613,210	9,650,240
25050000	WATER TREATMENT	135,647	23,783	17,000	17,000
25053000	WATER DISTRIBUTION	154,758	130,321	125,100	126,100
25072000	UTILITY BILLING	8,186,350	7,989,568	8,157,065	8,160,245
25073000	SUPPLY RESERVOIR	9,276	27,866	21,502	21,502
	TOTAL WATER FUND	8,486,030	8,171,538	8,320,667	8,324,847
25075000	PARKING	95,404	84,345	83,828	84,000
	TOTAL PARKING FUND	95,404	84,345	83,828	84,000

ACCOUNT NUMBER	TITLE	2020 ACTUAL	2021 PROJECTION	2022 PROJECTION	2023 PROJECTION
25076000	SWIMMING POOL	87,000	117,520	125,000	125,000
	TOTAL SWIMMING POOL FUND	87,000	117,520	125,000	125,000
27047000	CITY INCOME TAX	24,368,450	29,404,487	23,906,000	23,906,000
	TOTAL CITY INCOME TAX FUND	24,368,450	29,404,487	23,906,000	23,906,000

EMPLOYEE COUNT AND FULL-TIME EQUIVALENT CALCULATIONS

	2019 YEAR END					2020 YEAR END					2021 as of 12/1				
	FULL TIME	PART TIME	SEAS.	TOTAL	FTE'S	FULL TIME	PART TIME	SEAS.	TOTAL	FTE'S	FULL TIME	PART TIME	SEAS.	TOTAL	FTE'S
ELECTEDS	5	12		17	17.00	5	12		17	17.00	5	12		17	17.00
AIRPORT	4.5			4.5	4.50	4.5			4.5	4.50	5.5			5.5	6.00
AUDITOR'S OFFICE	4	1		5	4.50	4		1	5	4.75	5			5	4.50
BUILDING MAINTENANCE	1			1	1.00	1			1	1.00	1			1	1.50
CITY INCOME TAX	5	1		6	5.00	7	1		8	6.00	6	1		7	5.75
CIVIL SERVICE OFFICE	1	3		4	2.50	1	3		4	2.50	1	3		4	2.50
COMPUTER SERVICES	3			3	3.25	4			4	3.25	3			3	4.00
CITY COUNCIL	0.5			0.5	0.50	0.5			0.5	0.50	0.5			0.5	0.50
RECREATION	5	1	22	28	8.75	6		19	25	8.00	6		17	23	7.75
DISPATCH CENTER	11			11	10.75	11			11	11.00	12			12	11.50
ENGINEERING OFFICE	6			6	6.50	7			7	7.00	7			7	6.75
FIRE CLERKS	1			1	1.00	1			1	1.00	1			1	1.00
FIRE DEPT ADMIN	2			2	1.25	2			2	2.00	2			2	2.00
FIRE DEPARTMENT	63			63	63.00	61			61	63.00	63			63	63.50
FIRE DEPARTMENT TOTAL				66	65.25				64	66.00				66	66.50
HEALTH DEPARTMENT															
LAW DIRECTOR	4.5			4.5	4.50	4.5			4.5	4.50	4.5			4.5	4.50
MUNICIPAL COURT	21	3		24	22.75	21	2		23	22.00	21	2		23	21.50
NEAT OFFICE	0			0	0.00	0			0	0.00	0			0	0.00
PARKING ENFORCEMENT	1.5			1.5	1.50	1.5			1.5	1.50	1.5			1.5	1.50
PARKS MAINTENANCE	8			8	11.75	8			8	8.00	8			8	10.25
CEMETERY DEPARTMENT	3.5			3.5	4.00	3.5			3.5	3.50	2.5		2	4.5	3.75
STREET DEPARTMENT	23			23	23.75	25	1		26	25.25	25	1	1	27	25.50
TRAFFIC LIGHTS	3			3	3.00	3			3	3.00	3			3	3.00
PUBLIC WORKS TOTAL				37.5	42.50				40.5	39.75				42.5	42.50
POLICE ADMINISTRATION	2			2	2.00	2			2	2.00	2			2	2.00
POLICE CLERKS	5.5			5.5	5.50	5.5			5.5	5.50	5.5			5.5	5.50
POLICE DEPARTMENT	62			62	61.25	62			62	62.50	59			59	61.00
POLICE DEPARTMENT TOTAL				69.5	68.75				69.5	70.00				66.5	68.50
MAYOR'S OFFICE	2			2	1.75	2			2	1.75	2			2	1.75
HUMAN RESOURCES	1			1	1.00	1			1	1.00	1			1	1.00
SERVICE/SAFETY DIRECTORS	2			2	1.75	1			1	0.75	1			1	1.00
MAYOR OFFICE TOTAL				5	4.50				4	3.50				4	3.75
SEWER MAINTENANCE	10			10	9.00	9			9	9.75	9			9	9.75
STORM WATER MAINTENANCE	2			2	2.00	2			2	2.00	2			2	2.00
WATER POLLUTION CONTROL	16			16	15.00	16			16	15.50	16			16	16.00
WPC TOTAL				28	26.00				27	27.25				27	27.75
SUPPLY RESERVOIR	1			1	1.50	1			1	1.00	1			1	1.50
UTILITY BILLING	9			9	9.00	9			9	8.50	9			9	8.00
WATER DISTRIBUTION	14			14	13.50	13			13	13.00	14			14	13.75
WATER TREATMENT PLANT	15			15	15.50	15			15	15.00	15			15	15.00
WATER TOTAL				39	39.50				38	37.50				39	38.25
WORC				0	0.00				0	0.00				0	
ZONING DEPARTMENT	3			3	3.25	3			3	3.00	2			2	2.00
TOTAL	321	21	22	364	342.75	323	19	20	362	340.50	322	19	20	361	344.50

DEBT SERVICES, PENSION FUNDS, AND MISC FUNDS

ACCOUNT NUMBER	TITLE	PAGE NUMBER	2022 REQUEST
21016000	N.E.A.T.	30	-
22050000	CO PERMISSIVE LICENSE FEES	63	-
22090000	SEVERANCE PAYOUT RESERVE	77	-
22099000	CORONAVIRUS RELIEF FUND	78	-
23035000	CRYSTAL/MELROSE DEBT SERVICE	79	7,200
23056100	ENERGY BONDS (11 ISSUE - B)	80	92,959
23060110	2016 HRC REHAB REFUNDING	81	113,815
23060210	2016 CR 236 LAND REFUNDING	82	34,818
23060310	2016 CR 236 WIDENING REFUNDING	83	363,459
23065000	HOWARD STREET IMPROV DEBT SERVICE	84	7,483
23090000	CR 236 TIF ACCOUNT	85	-
25050200	MAIN STREET WATERLINE DEBT SERVICE	94	6,961
25050600	SHERMAN PARK WATERLINE DEBT SERVICE	95	10,000
25050700	CR 144 WATERLINE DEBT SERVICE	96	9,243
25050800	BROAD AVENUE WATERLINE DEBT SERVICE	97	10,000
25050900	W MELROSE WATERLINE DEBT SERVICE	98	9,680
25051700	1ST, 2ND, 3RD, STS WATERLINE DEBT SERVICE	99	-
25052600	WATER PLANT IMPROVE OWDA LOAN	100	272,572
25060200	2001 EPA LOAN DEBT SERVICE	117	213,556
25060300	2000 EPA LOAN DEBT SERVICE	118	-
27078000	POLICE PENSION	130	272,000
27079000	FIRE PENSION	131	272,000
27086000	CEMETERY TRUSTS	132	1,570
27087000	PRIVATE TRUSTS	133	2,800
28020000	SPECIAL ASSESSMENTS SIDEWALKS	134	-
28030000	SPECIAL ASSESSMENTS STORM	135	21,586

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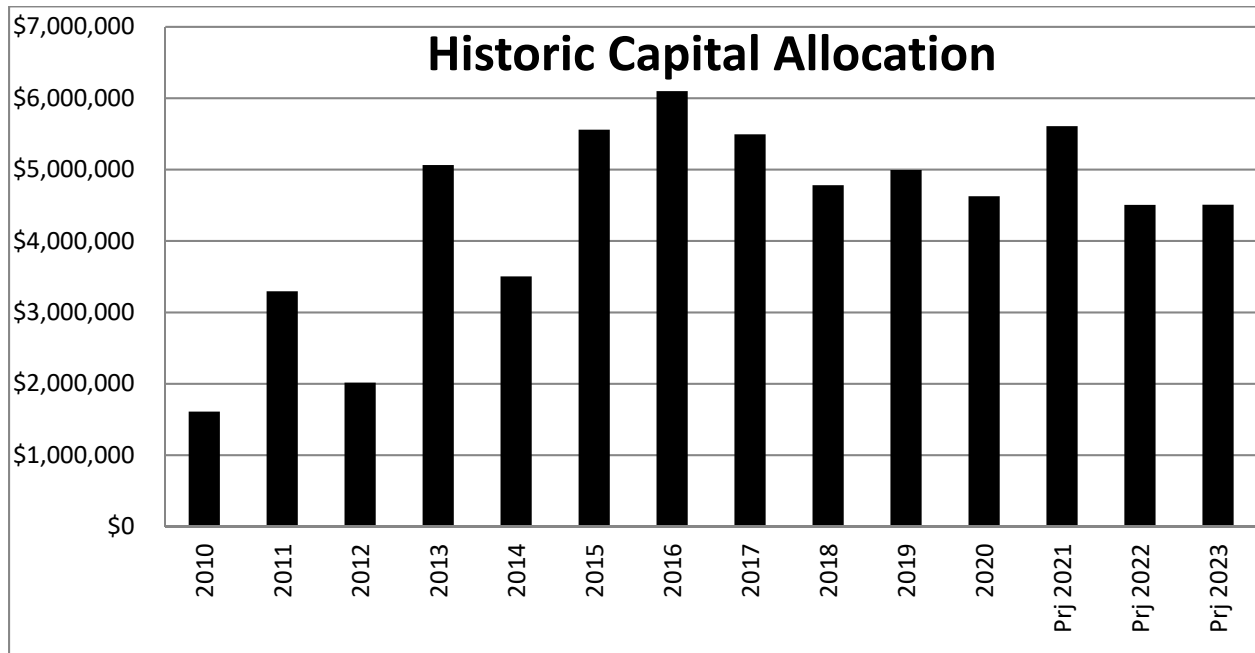
STRATEGIC PLANNING

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□ **Capital Improvements** A draft 2020 capital improvement plan was presented 1st quarter of 2021 by the Administration. The 5-Year Capital Plan is to be updated annually to be compliant with Findlay’s Resolution 002-2014. The completion of a 5-year Capital Plan is a long-standing tradition going back many decades.

It is expected the 2022 plan will be presented in the 1st quarter also. Currently there is no adopted process for allowing the public to suggest projects by ward for consideration by Council and the Administration. This gap should be addressed by the strategic planning process.

Funding Capital Historically, (pre-Great Recession) the City has funded the plan in excess of 20%, most typically 22%-25% of the City Income Tax revenue. Capital improvement allocations were reduced and used to supplant operational expenses for four consecutive years following the economic downturn. In 2010 the City income tax split was adjusted to 92% to General Fund and 8% to CIT Fund-Capital Improvements Restricted Account, a historic low. After several years of modest adjustments, Council adjusted the City income tax split to 80% to General Fund and 20% to CIT Fund-Capital Improvements Restricted Account; however, minimal if any additional monies were moved to the CIT-FUND Capital Improvements Restricted Account from the General Fund in 2019. The 2022 and 2023 budget has proposed 20% of net income tax collections being allocated to the CIT Fund-Capital Improvements Restricted Account, keeping the City close to its traditional allocation of the income tax dollars received.



Note: additional transfers of \$1,500,000 from the General Fund into the CIT Fund- Capital Improvements Restricted Account occurred in 2013, 2015, & 2016, \$1,000,000 was added in 2017.

The City Council, certainly should take into consideration the impact of an economic downturn on the long-term capital plan. No formal cost estimate was completed for the capital

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maintenance and equipment costs deferred during the recession; however, the increase of funding to this account continues to have a significant impact on what can be accomplished.

The carry forward balance for the Capital Improvements Restricted Account will be discussed at the annual presentation made by the Administration first quarter this year. The revenue projection for the CIT-Fund Capital Improvement Restricted Account in 2022 is \$4,505,000.

Bidding Process Historically, administrations have requested permission to bid and separately requested permission to contract for capital projects as well as equipment. The process allowed Council to have open discussions about its interest in a project prior to the City expending time and resources on major expenditures. This changed in 2013. The current process does streamline the acquisition of bids; however, it does put Council in the potentially compromising position of reviewing the benefit or need and costs of a capital expenditure after the complete public bidding process has been done while at the same time giving a contractor or vendor the perception that a winning bid will likely be accepted and funded, where no such promise has been implied or given by Council. This was spotlighted in 2020 due significant concerns with a multi-million-dollar water meter project where multiple issues were brought to Council's and the general public's attention. At some point, Council (as the legislative funding authority) which has the authority, may choose to become more involved again.

Funding a project or capital purchase prior to knowing a bid cost or whether plans will move forward risks tying up excess cash in projects or capital lines in budgets that could be used elsewhere to smooth out the cash flow of the account. It also minimizes Council's oversight authority.

As an example, in 2015 this bidding process contributed to an issue leading to a transfer of \$1,500,000 from the General Fund to the CIT Fund-Capital Improvements Restricted Account to bolster a cash flow shortfall. General Fund money should not be obligated or transferred unintentionally to bridge cash flow issues that could have easily been anticipated through an accepted planned process.

It might serve the City well to explore formalizing this process through policy/procedures and consider Council passing a resolution approving the bidding of projects exceeding a certain dollar or some other threshold as a good faith gesture. This could also be perceived as a show of goodwill to the general public as it would put them on informal notice that projects are in the works. Additionally, it would assist in stretching the cash availability out over a longer period as receipts continue to come in.

In 2013 recommendations were made by the Auditor's Office regarding the bidding process which is generally being followed today. It was recommended that when operationally prudent, any appropriation of capital monies not be made until a solid bid price is in hand and it is time to make the purchase. It was recommended that the City attempts to reallocate all funding requests prior to any appropriation of new funds until the carry forward balances shrink to a reasonable level. It was also recommended that the City de-appropriate funds identified as excess, in operational budgets and capital project accounts, so as to accurately account for mid-term cash balances.

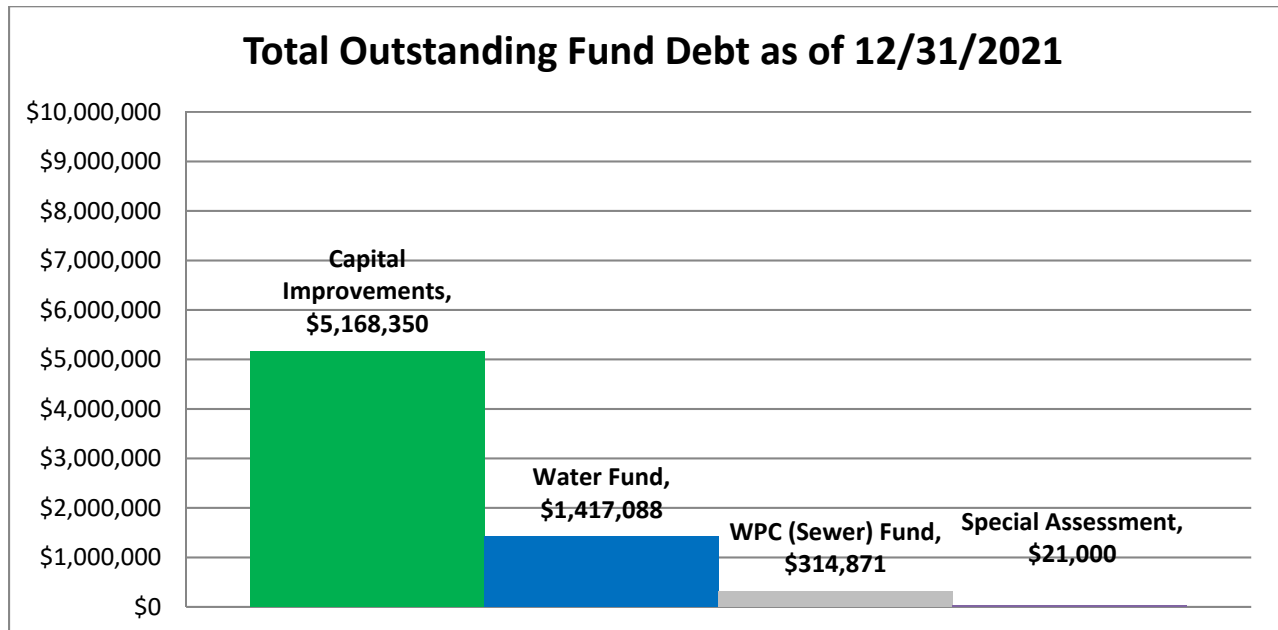
□ Current debt obligations and operational impact

CIT Fund-Capital Improvement Restricted Account The debt service for this fund is \$619,700 in 2022. At this time, Findlay has a policy limiting debt to 33% of the revenue for each year for the General Fund portion of this account. In 2021 a 20% allocation of City Income Tax receipts to CIT Fund-Capital Improvements Restricted Account puts the debt at 13.75% of the projected revenues into this restricted account, well within the policy limits.

Water Fund (Enterprise Fund) The debt service for this fund is \$318,749 or 3.9% of the projected 2022 revenues, a healthy amount and is a significant advantage for the City. This fund has significantly improved its budgeted cash position in the last 18 months. The State Auditor’s performance audit of this Fund suggests a full review of the long-term plans for this enterprise by the City Council’s Strategic Planning Committee as well as Water and Sewer Committee would be prudent. **The overall debt is very low and is a significant advantage for the community. This low debt is a trait of communities with very strong fiscal ratings.**

WPC (Sewer) Fund (Enterprise Fund): The debt service for this fund is \$213,556 or 2.2% of the projected 2022 revenues. This fund has historically had significant debt due to a building of a plant in the 1980s and the fund’s debt service moved within the City’s policy range in 2018. Storm water revenue is not included in this calculation. A large portion of the debt rolled off in 2021 and The State Auditor’s performance audit of this Fund suggests a full review of the long-term plans for this enterprise by the City Council’s Strategic Planning Committee as well as Water and Sewer Committee would be prudent while the balance is strong. **The overall debt is very low and is a significant advantage for the community. This low debt is a trait of communities with very strong fiscal ratings.**

Special Assessment Debt Service Fund: This debt is collected by the City through real estate tax assessments. Special assessment debt service in 2022 is \$21,586 for the outstanding Hunter’s Creek project debt. Uncollected assessment debt is paid from the General Fund.



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Tax-advantaged bonds (tax-exempt, tax credit, and direct pay) are bonds that receive preferential tax treatment. These bonds, issued by or on behalf of The City of Findlay, are subject to applicable federal tax requirements both at the time of issuance and for as long as the bonds remain outstanding. Failure to comply with any applicable federal tax requirement with respect to tax-advantaged bonds jeopardizes the preferential tax status of those bonds. Penalties can include forced payment of the entire outstanding debt amount immediately, IRS tax penalties, and/or lawsuits from bond holders that purchased tax exempt bonds and are now subject to taxes from the interest proceeds.

The on-going nature of post-issuance compliance requirements applicable to tax-advantaged bonds requires issuers to actively monitor compliance throughout the entire period their bonds remain outstanding. The IRS has made clear issuers should adopt written procedures, applicable to all bond issues, which go beyond reliance on tax certificates included in bond documents provided at closing. A formal 'Post-Issuance Compliance Policy' was adopted by Ordinance 2012-104 establishing the City Auditor and Deputy City Auditor as the 'Compliance Officers' for this most important process.

City's Bond Rating: It is of some note that the City was rated by S&P in 2016 as part of an advance refunding of a debt issuance and received a re-affirmation of an 'AA stable rating'. Moody's also re-affirmed the City's Aa2 rating in 2020. The City received strong marks on its financial management. As a long-term consideration Council should be mindful of comments made by the rating agencies regarding the City's demographics. Specific comments were made during the process regarding the City's median household income, real estate values, and the State's long-term pension obligations.

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REVENUE BUDGET ANALYSIS REPORT

The report is set up to show the prior year actual, current year activity, and the request for the next budget year. The following briefly explains each column heading in the report:

2020 ACTUAL - These are the actual revenues received in 2020.

2021 ORIGINAL BUDGET - This was the original revenue estimate prepared by the Auditor in the fall of 2020 while the 2021 operating budgets were being developed.

2021 REVISED BUDGET - This is the total of the original budget, plus any additional revenues that were acknowledged during the operational expense appropriation process.

2021 PROJECTION - This is the Auditor's estimate of the total amount that will be collected in each department for the calendar year of 2021.

2022 AUDITOR - This is the Auditor's estimate of the revenues expected to be collected in 2022.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>PROPERTY & SALES TAXES</u>		
011100	Real Property Tax	To account for taxes levied by the City on the assessed value of real property (i.e., land and buildings) and received via the county.
011200	State Distribution Rollback Tax	To account for rollback taxes distributed by the state on the assessed value of real property.
011300	State Distribution Homestead Tax	To account for homestead taxes distributed by the state on the assessed value of real property.
011400	Tangible Personal Property Tax	To account for taxes levied by the City on the assessed value of tangible personal property.
011500	Trailer Tax	To account for taxes levied by the County on mobile homes.
011600	Sales Tax	To account for the sales tax received from the sale of goods to the public.
011601	Sales Tax 2	See Sales Tax. (This account name can be customized for the department's reporting purposes.)
011602	Sales Tax 3	See Sales Tax. (This account name can be customized for the department's reporting purposes.)
<u>INCOME TAXES</u>		
015100	Withholders Income Tax-Prior Year	To account for the base 1% tax withheld by an employer for employees through payroll from prior year obligations.
015101	Withholders Income Tax-PY Temp	To account for the temporary additional 0.25% tax withheld by an employer for employees through payroll from prior year obligations.
015200	Business Income Tax-Prior Year	To account for the base 1% tax measured by a business's net income and payable by the business for prior year obligations.
015201	Business Income Tax-PY Temp	To account for the temporary additional 0.25% tax measured by a business's net income and payable by the business for prior year obligations.
015300	Individual Income Tax-Prior Year	To account for the base 1% tax measured by individual's net income which has not been withheld by an employer and is payable by the individual for prior year obligations.
015301	Individual Income Tax- PY Temp	To account for the temporary additional 0.25% tax measured by individual's net income which has not been withheld by an employer and is payable by the individual for prior year obligations.
015400	Withholders Income Tax-Current Year	To account for the base 1% tax withheld by an employer for employees through payroll for current year obligations.

CITY OF FINDLAY CLASSIFICATION OF REVENUES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
015401	Withholders Income Tax-CY Temp	To account for the temporary additional 0.25% tax withheld by an employer for employees through payroll for current year obligations.
015500	Business Income Tax-Current Year	To account for base 1% tax measured by business's net income and payable by the business for current year obligations.
015501	Business Income Tax-CY Temp	To account for the temporary additional 0.25% tax measured by business's net income and payable by the business for current year obligations.
015502	Business Income Tax-CY Via State	To account for base 1% tax measured by business's net income and payable by the business for current year obligations to the State ODT and then periodically forwarded to the City.
015600	Individual Income Tax-Current Year	To account for the base 1% tax measured by individual's net income which has not been withheld by an employer and is payable by the individual for current year obligations.
015601	Individual Income Tax-CY Temp	To account for the temporary additional 0.25% tax measured by individual's net income which has not been withheld by an employer and is payable by the individual for current year obligations.
016100	Hotel /Motel Tax	To account for the 3% Transient Occupancy Tax levied on all Motels/Hotels inside Corporation limits and collected monthly or quarterly.
<u>PENALTIES & INTEREST ON DELINQUENT TAXES</u>		
019300	Penalty & Interest	To account for amounts assessed as penalties and interest for payments after the due date.
<u>BUSINESS LICENSES & PERMITS</u>		
021100	Recovered Property	To account for monies & other property recovered during arrests.
021600	Professional & Occupational Licenses	To account for revenues from businesses acquiring permits or licenses to begin doing business in the City.
021601	License Type 2	See Professional & Occupational Licenses. (This account name can be customized for the department's reporting purposes.)
021602	License Type 3	See Professional & Occupational Licenses. (This account name can be customized for the department's reporting purposes.)

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>NON-BUSINESS LICENSES & PERMITS</u>		
022100	Building & Equipment Permits	To account for amounts collected for permits issued to construct or relocate buildings & equipment.
022101	Zoning Permits	To account for amounts collected for permits issued for zoning related issues.
022102	Demolition Permits	To account for amounts collected for permits to demolish structures.
022103	Flood Development Permits	To account for amounts collected for permits to construct within a flood plain.
022104	Sign Permits	To account for amounts collected for permits to erect or replace business signage.
022105	Sidewalk Café Permits	To account for amounts collected for permits to have sidewalk cafés.
022400	Bicycle Licenses	To account for amounts collected for permits issued to operate a bicycle on the streets & highways of the City.
022800	Septic & Sewer Permits	To account for amounts collected for permits issued to tap into the septic & sewer lines of the City.
<u>INTERGOVERNMENTAL REVENUES</u>		
031800	Federal Grants	To account for revenues received from the Federal Government as grants for use in designated projects or for specific uses.
031801	Federal Subsidy	To account for revenues received from the Federal Government as it pertains to the semi-annual filing of IRS form 8038-CP for the qualified energy conservation bonds for the subsidized interest payments.
032100	OEPA Loan Proceeds	To account for money received directly or payments made to contractors on behalf of the City by Ohio EPA or OWDA.
034100	State Grants	To account for revenues received from the State Government as grants for use in designated projects or for specific uses.
034200	Local Grants	To account for revenues received from local agencies as grants for use in designated projects or for specific uses.
035100	State Fuel Excise Tax	To account for revenues received from the State Government as revenues levied on the sale of fuel for distribution to the municipality.
035101	State Revenue Hiway Money	To account for revenues received from the State Government as revenues levied on the sale of fuel for distribution to the municipality.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
035200	County Revenue- Local Gov't Money	To account for the distribution of local government money from the County.
035300	State Revenue – Local Gov't Money	To account for revenues from the State from sales tax in the form of local government money.
035400	County - MVL Fee	To account for revenues received from the State for Motor Vehicle License fees that flow through the County.
035500	State Revenue - Liquor Permits	To account for the City's share of liquor permit fees from the State.
035600	County - Cigarette Tax	To account for revenues received from the State from taxes on the sale of cigarettes.
035700	County – Estate Tax	To account for revenues received from taxes levied on inheritances and estates for distribution to the City.
038200	County Permissive License Tax	To account for a fee added to the motor vehicle licenses that is collected and held by the County until the City requests the money for an approved project.
<u>CHARGES FOR SERVICES</u>		
041100	Court Costs & Fees	To account for revenues received from charges for current services provided by the Municipal Court.
041101	State Fees – Court Costs	To account for revenues received directly from the State for services provided by the Municipal Court.
041200	Sale of Maps & Publications	To account for revenues received from charges for the sale of maps & other publications to the general public. (This account name can be customized for the department's reporting purposes.)
041300	Planning & Zoning Fee	To account for fees generated from the specific activities related to planning or zoning of land by citizens.
041301	Site Plan Review Fees	To account for fees generated from the specific activities related to the site plan review process.
041302	Plat Approvals	To account for the fees generated from the specific activities related to the plat approval process.
041303	Planned Unit Development	To account for the fees generated from the specific activities related to the planned unit development process.
041400	Professional Service Fee	To account for revenues received from charges for services provided to outside entities or to other City departments or projects. (This account name can be customized for the department's reporting purposes.)
041401	Professional Service Fee 2	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
041402	Professional Service Fee 3	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041403	Professional Service Fee 4	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041404	Professional Service Fee 5	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041405	Professional Service Fee 6	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041406	Professional Service Fee 7	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041407	Professional Service Fee 8	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041408	Professional Service Fee 9	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041409	Professional Service Fee 10	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041410	Professional Service Fee 11	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041411	Professional Service Fee 12	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041412	Professional Service Fee 13	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041414	Professional Service Fee 14	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041415	Professional Service Fee 15	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041416	Professional Service Fee 16	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041417	Professional Service Fee 17	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041418	Professional Service Fee 18	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041419	Professional Service Fee 19	See Professional Service Fee. (This account name can be customized for the department's reporting purposes.)
041420	Help Me Grow – Health Dept	To account for revenue received from the State of Ohio Medicaid for services provided by the Health Department.
041500	Wedding Fees	To account for fees collected in the Mayor's Office for performance of wedding ceremonies.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
041600	Rotary Administration Fee	To account for the fee collected by the Engineering Department for the administration of the 1999 Rotary Water & Sewer Policy as allowed by City code.
042200	Special Fire Service Fees	To account for revenues received from charges to the public for fire protection services provided outside of the city.
042400	Building Inspection Fees	To account for revenues received from charges to the public for building inspections provided to ensure compliance with code.
042401	Building Inspection Fees 2	See Building Inspection Fees. (This account name can be customized for the department's reporting purposes.)
042402	Building Inspection Fees 3	See Building Inspection Fees. (This account name can be customized for the department's reporting purposes.)
042403	Permits/Review Fees	See Building Inspection Fees. (This account name can be customized for the department's reporting purposes.)
042404	Building Inspection Fees 5	See Building Inspection Fees. (This account name can be customized for the department's reporting purposes.)
043200	Parking Charges - Cones	To account for revenues received from charges for cone rental by the public.
043300	Parking/Landing Fees	To account for revenues received from charges for parking or landing of aircraft at the airport.
043400	Parking Lot Fees	To account for fees collected for rental of spaces in City owned surface parking lots.
043600	1999 Water Rotary Fees	To account for the fees collected for rotary water as provided for by City code from 1999.
043601	1999 Sewer Rotary Fees	To account for the fees collected for rotary sewer as provided for by City code from 1999.
043700	Southwest Interceptor	To account for the fees collected for connections onto the Southwest Interceptor sewer trunk line as provided by City code.
043800	Southeast Interceptor	To account for the fees collected for connections onto the Southeast Interceptor sewer trunk line as provided by City code.
043900	Saratoga Interceptor	To account for the fees collected for connections onto the Saratoga Interceptor sewer trunk line as provided by City code.
044000	Prior Year Writeoff Collected	To account for revenues received for charges written off in a prior year but received in the current year.
044100	Water Charges	To account for revenues received from charges to the public for water service provided and collected by the Utility Billing Office.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
044200	Wastewater Charges	To account for revenues received from charges to the public for Wastewater services provided and collected by the Utility Billing Office.
044400	Wastewater Taps	To account for revenues received from charges to the public for permits to tap into wastewater lines. (Wastewater Treatment Improvement - - WTIF)
044500	Northwest Corridor Impact Fee	To account for revenues received for future improvement of the sanitary sewer system or to pay for the debt of the system.
044601	Water Tap Fees	To account for revenues received from the public for water department personnel to tap into a waterline and provide water service.
044602	Water Meter Fees	To account for revenues received from the public for water meter fees.
044700	Old Rotary Charges	To account for revenues received from Rotary Water charges.
044701	Old Rotary Charges 2	To account for revenues received from Rotary Sewer charges.
044800	07 Water Rotary Fees	To account for the fees collected for rotary water as provided for by City code from 2007.
044801	07 Sewer Rotary Fees	To account for the fees collected for rotary sewer as provided for by City code from 2007.
044900	Storm Water Charges	To account for the revenue received from charges to the public for storm water maintenance and replacement and collected by the Utility Billing Office.
045000	Backflow Fee - Containment	To account for the revenue received from charges for containment backflow systems
045010	Backflow Fee - Isolation	To account for the gross revenue received from charges for isolation backflow systems. Half of this revenue is shared with Hancock County Public Health.
045100	Backflow Tester Registration	To account for the revenue received for registration fees of certified backflow testers.
045200	Health Inspection Fees – Other	To account for revenues received to ensure Health code compliance for Mobile Home and RV Parks.
045201	Health Inspection Fees – Pools	To account for revenues received to ensure Health code compliance for Swimming Pools & Spas.
045202	Health Inspection Fees – Food	To account for revenues received to ensure Health code compliance for food service operations.
045205	Retail Food Ag Licenses	To account for revenues received to ensure Health code compliance for retail food operations.
045300	Birth/Death Certificates	To account for revenues received as charges for birth and death certificates and burial permits.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
045301	Vital Statistics – State Fee	To account for the State fee portion of the fees collected by the Health Department to be remitted to the State.
045400	Restitution	To account for revenues received from the public for payment of damages to city property.
045500	State Revenue-Vital Statistics	To account for revenue from the State based on the number of birth and death certificates issued in the previous year. This is received once annually.
045501	Subsidy Vitals	To account for the revenue from the State based on a formula that is determined by ORC that is population based rather than volume of issuance based.
045600	State Subsidy-Health	To account for the subsidy received once a year from State Department of Health to offset cost of operations.
047200	General Admission	To account for revenues collected for general public admission.
047201	Group Admissions	To account for revenues collected for group admissions.
047203	Admissions – Special Events	To account for revenues collected for admission for special events.
047205	M-F Daytime Admissions	To account for admission fees for daytime activities at the Recreation Department outside of regularly scheduled programs.
047400	Shelter/Ice Reservations	To account for revenues received from charges to the general public for reservation of City owned shelter houses or the ice rink.
047401	Shelter/Ice Reservations 2	See Shelter/Ice Reservations. (This account name can be customized for the department's reporting purposes.)
047500	Summer Softball Program	To account for receipts from the summer softball program administered by the Recreation Department.
047501	Fall Softball Program	To account for receipts from the fall softball program administered by Recreation Department.
047600	Vending Sales	To account for the revenue generated from vending machines throughout City operations.
047601	Video Game Money	To account for the revenue generated from the video games at the City's ice arena.
047602	Vending Sales 2	See Vending Sales. (This account name can be customized for the department's reporting purposes.)
047603	Cola Commissions	To account for the revenue generated specifically from cola contracts throughout City operations.
047700	Advertising Income-CUBE	To account for the revenue generated from sales of advertising space at the ice arena.

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<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
047701	Advertising Income-Plex	To account for the revenue generated from sales of advertising space at the 5-plex baseball diamonds.
047800	Fuel Flowage Fees	To account for revenues received from companies at the airport for maintaining their own fuel tanks on City owned property.
047900	Recreation Programs	To account for revenues received from fees for participation in recreation programs not specifically accounted for below.
047902	Learn to Skate	To account for revenues received from fees for participation in the Learn To Skate program.
047903	Tournament Fees	To account for revenue received from fees for participation in tournaments.
048100	Cemetery Open/Close Vault Charges	To account for revenues received from current services provided for preparation of cemetery lots for vaults (opening/closing).
048101	Cemetery Open/Close Cremation Charges	To account for revenues received from current services provided for preparation of cemetery lots for opening/closing of ashes.
048102	Cemetery Open/Close Infant Charges	To account for revenues received from current services provided for preparation of cemetery lots for vaults (opening/closing) for infants/small children.
048103	Cemetery Open/Close Afterhours/Weekend	To account for revenues received from current services provided for preparation of cemetery lots for vaults (opening/closing) for after-hours or on weekends.
048104	Cemetery Open/Close Removal/Relocate	To account for revenues received from current services provided for preparation of cemetery lots for vaults (opening/closing) when removing and/or relocating.
048200	Cemetery Foundation Charges	To account for revenues received from current services provided for preparation of cemetery lots for foundation of headstones.
048300	Miscellaneous Revenue	To account for revenues received by the City for services or charges not classified in any other specific category.
048301	Sale of Scrap	To account for the revenues received for the sale of scrap metals to be receipted by the Auditor's Office.
048302	Bad Check Fees	To account for the revenues received for the charge assessed per bad check.
048303	Copy Charges/Report Copies	To account for copy charges received by departments for copies made for the public.
048304	False Alarm Charges	To account for fees collected for false alarms billed to the public.
048305	Sale of Mulch	To account for the sale of mulch as prepared by City personnel.

CITY OF FINDLAY

CLASSIFICATION OF REVENUES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
048306	Yard Waste Disposal	To account for fees collected per truck load of compostable yard waste dumped at the green waste site.
048307	Sale of Firewood	To account for the fees received for the sale of firewood that has been cut and gathered by the Street Department.
048308	Miscellaneous Revenue 2	See Miscellaneous Revenue. (This account name can be customized for the department's reporting purposes.)
048309	Miscellaneous Revenue 3	See Miscellaneous Revenue. (This account name can be customized for the department's reporting purposes.)
<u>FINES & FORFEITURES</u>		
051100	Court Fines	To account for revenues received as penalties imposed for violation or neglect of statutes.
051200	Parking Fines	To account for revenues received as penalties for violation of municipal parking regulations.
051300	Impoundment Fees	To account for the revenues received from impoundment of vehicles.
051400	Pay for Stay	To account for a mandatory fine imposed by Municipal Court which is to offset some of the jail expenses.
051500	State Patrol Fines	To account for revenues received from Municipal Court which are identified as violations cited by State Patrol.
<u>INTEREST EARNINGS</u>		
061000	Interest Earnings	To account for revenues received from investment of City funds.
<u>RENTS & ROYALTIES</u>		
062000	Rent & User Fees	To account for revenues received for rents collected from city properties. (This account name can be customized for the department's reporting purposes.)
062001	Rent & User Fees 2	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)
062002	Rent & User Fees 3	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)
062003	Rent & User Fees 4	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)
062004	Rent & User Fees 5	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)
062005	Rent & User Fees 6	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)

CITY OF FINDLAY CLASSIFICATION OF REVENUES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
062006	Rent & User Fees 7	See Rent & User Fees. (This account name can be customized for the department's reporting purposes.)
<u>SPECIAL ASSESSMENTS</u>		
063100	Prepaid Special Assessments	To account for receipt of assessment payments prior to certification to the County Auditor not specifically provided for below.
063101	Prepaid Special Assessments Walks New	To account for receipt of assessment payments for new sidewalk installation prior to certification to the County Auditor.
063102	Prepaid Special Assessments Walks Repair	To account for receipt of assessment payments for sidewalk repairs prior to certification to the County Auditor.
063200	Special Assessments	To account for the receipt of special assessments that have been levied on property owners after certification to the County Auditor not specifically provided for below. (Received via real estate tax settlements)
063201	Weed Fees	To account for the receipt of weed assessments that have been levied on property owners after certification to the County Auditor.
063202	Sidewalk Repair Fees	To account for the receipt of sidewalk repair assessments that have been levied on property owners after certification to the County Auditor.
063203	Property Cleanup Fees	To account for the receipt of property cleanup assessments that have been levied on property owners after certification to the County Auditor.
063204	PILOT/TIF Payments	To account for the receipt of PILOT/TIF payments from the redirection of property taxes to pay for special improvements in the qualified districts/areas.
063205	Property Demolition	To account for the receipt of property demolition assessments that have been levied on property owners after certification to the County Auditor.
<u>SALES & COMPENSATION OF ASSETS</u>		
064000	Pro Shop Sales	To account for the revenues received from the sale of inventory specifically purchased for resale from the ice arena's pro shop supplies.
064100	Sale of Consumable Inventory	To account for revenues received from sale of inventory specifically purchased for resale that are not specifically provided for below. (This account name can be customized for the department's reporting purposes.)
064101	Sales Specific to Operation 2	See Sale of Consumable Inventory. (This account name can be customized for the department's reporting purposes.)

CITY OF FINDLAY CLASSIFICATION OF REVENUES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
064102	Sales Specific to Operation 3	See Sale of Consumable Inventory. (This account name can be customized for the department's reporting purposes.)
064200	Sales - Vehicle & Equipment	To account for revenues received from the sale of machinery and equipment.
064201	Auction Proceeds	To account for the revenues received from the sale of city owned items at auction.
064300	Sales - Building	To account for revenues received from the sale of public buildings.
064400	Sales - Land	To account for revenues received from the sale of public lands.
064401	Easements Given	To account for revenues received from the granting of easements on city-owned land.
064502	Sale of Gravesite - Other Adult	To account for revenues received from the sale of lots in the cemetery.
064503	Sale of Gravesite – Infants	To account for revenues received from the sale of lots for infants in the cemetery.
064504	Perpetual Care Adult	To account for the revenues received (in addition to the lot sales) that are intended for the purpose of providing future income for cemetery operations once all lots are sold.
064505	Perpetual Care Child	To account for the revenues received (in addition to the lot sales) that are intended for the purpose of providing future income for cemetery operations once all lots are sold.
064600	Reimbursements	To account for revenues received as reimbursement for monies previously spent by the City if not specifically provided for below. This code is also used to reimburse charges or services between departments.
064601	Jury Duty/Witness Fees	To account for revenues received from employees that have been paid by the city and subsequently by the courts to tend to civic duties.
064604	Reimbursements 2	See Reimbursements. (This account name can be customized for the department's reporting purposes.)
064605	COVID Expense Reimbursement	To account for the reimbursement of qualified COVID-19 payroll expenses through the CARES Act funding that are processed through a chargeback journal entry process.
064800	Utility Reimbursement	To account for revenues received as a reimbursement for monies previously spent by the City for utility expenses in City rental property.

CITY OF FINDLAY CLASSIFICATION OF REVENUES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>CONTRIBUTIONS</u>		
065000	Contributions	To account for receipts from public enterprises and private sources for either restricted or unrestricted uses.
065200	Operating Transfers-In	To account for inter-fund operating transfers received by a fund or revenue/cost center.
065300	CI Transfers - In	To account for all transfers of Capital Improvement money to a department or project.
<u>PROCEEDS FROM ISSUE OF DEBT</u>		
069100	Note Sales Proceeds	To account for proceeds from the issuance of notes.
069300	Bond Sales Proceeds	To account for proceeds representing the par value of the bonds issued.
069400	Premium on Bonds Sold	To account for proceeds representing the excess over par value of the bonds issued.
069500	Premium on Notes Sold	To account for proceeds representing the excess over par value of the notes issued.

**CITY OF FINDLAY
CLASSIFICATION OF REVENUES**

OBJECT CODE

SUBCATEGORY DESCRIPTION

DESCRIPTION OF USE

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21001000 COUNCIL						
21001000 041200	.00	-50.00	-50.00	-50.00	-50.00	
21001000 048300	-2,125.00	-3,200.00	-3,200.00	-3,200.00	-3,000.00	
21001000 048303	-3.00	.00	.00	.00	.00	
21001000 064600	.00	.00	.00	.00	.00	
TOTAL COUNCIL	-2,128.00	-3,250.00	-3,250.00	-3,250.00	-3,050.00	

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR: GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21002000 MAYOR'S OFFICE						
21002000 021600 PROF LIC	-1,553.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	
21002000 041500 WEDDING	-1,125.00	-1,500.00	-1,500.00	-1,500.00	-1,500.00	
21002000 048300 MISC REV	-17,925.00	.00	-2,600.00	-7,500.00	.00	
21002000 048303 COPIES	-5.00	.00	.00	.00	.00	
21002000 062000 RENTS	-2.00	.00	.00	.00	.00	
21002000 064600 REIMB	-5,289.96	.00	.00	.00	.00	
TOTAL MAYOR'S OFFICE	-25,899.96	-3,000.00	-5,600.00	-10,500.00	-3,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21003000 AUDITOR'S OFFICE						
21003000 041100 COURT COST	-387.67	-400.00	-400.00	-450.00	-450.00	
21003000 048302 BD CHCKS	.00	.00	.00	.00	.00	
21003000 048303 COPIES	-10.00	-10.00	-10.00	-10.00	-10.00	
21003000 064201 AUCT REV	.00	.00	.00	-50.00	.00	
21003000 064600 REIMB	.00	.00	.00	.00	.00	
21003000 065200 OPXFER IN	-406,615.00	-401,010.00	-401,010.00	-401,010.00	-425,567.00	
TOTAL AUDITOR'S OFFICE	-407,012.67	-401,420.00	-401,420.00	-401,520.00	-426,027.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21005000 LAW DIRECTOR	-121,124.46	-128,289.00	-128,289.00	-122,996.00	-128,600.00	
21005000 064600 REIMB						
TOTAL LAW DIRECTOR	-121,124.46	-128,289.00	-128,289.00	-122,996.00	-128,600.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
-----	-----	-----	-----	-----	-----	-----
21006000 MUNICIPAL COURT						
21006000 041100 COURT COST	-810,430.42	-709,854.00	-709,854.00	-800,000.00	-840,000.00	
21006000 041400 PROF FEE	.00	-100.00	-100.00	.00	.00	
21006000 048300 MISC REV	-6,973.55	-7,200.00	-7,200.00	-7,200.00	-2,800.00	
21006000 048302 BD CHCKS	-125.00	-25.00	-25.00	-25.00	-25.00	
21006000 048303 COPIES	-264.50	-250.00	-250.00	-270.00	-270.00	
21006000 051100 CT FINES	-281,726.28	-245,000.00	-245,000.00	-350,000.00	-350,000.00	
21006000 051400 PAY STAY	-1,713.80	-1,800.00	-1,800.00	-1,800.00	-1,930.00	
21006000 051500 OSHP FINES	-85,896.56	-82,000.00	-82,000.00	-82,500.00	-95,000.00	
21006000 061000 INT EARN	-516.23	-475.00	-475.00	-503.00	-400.00	
21006000 064201 AUCT REV	-20.00	.00	.00	-22.00	-50.00	
21006000 064600 REIMB	-197,115.33	-251,386.00	-251,386.00	-200,000.00	-200,000.00	
21006000 064601 JURWIT FEE	-6.00	.00	.00	-90.00	-50.00	
21006000 064605 COVID	-121,602.07	.00	.00	.00	.00	
21006000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL MUNICIPAL COURT	-1,506,389.74	-1,298,090.00	-1,298,090.00	-1,442,410.00	-1,490,525.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21007000 CIVIL SERVICE						
21007000 041400 PROF FEE	-29,104.96	-25,000.00	-25,000.00	-25,000.00	.00	
21007000 064600 REIMB	.00	.00	.00	.00	.00	
21007000 064601 JURWIT FEE	.00	.00	.00	.00	.00	
TOTAL CIVIL SERVICE	-29,104.96	-25,000.00	-25,000.00	-25,000.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21009000 COMPUTER SERVICES						
21009000 064201 AUCT REV	-3,560.53	.00	.00	-3,633.00	.00	
21009000 064600 REIMB	-525,772.45	-524,999.00	-524,999.00	-534,417.00	-585,224.00	
21009000 064605 COVID	-762.42	.00	.00	.00	.00	
21009000 065300 CIXFER IN	-73,000.00	.00	-37,500.00	-37,500.00	.00	
TOTAL COMPUTER SERVICES	-603,095.40	-524,999.00	-562,499.00	-575,550.00	-585,224.00	

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21011000 GENERAL REVENUE						
21011000 011100 RE TAX	-2,226,699.64	-2,463,094.00	-2,463,094.00	-2,226,699.00	-2,491,261.00	
21011000 011200 ROLLBACK	-203,001.08	.00	.00	-203,001.00	.00	
21011000 011300 HOMESTD	-47,705.45	.00	.00	-47,705.00	.00	
21011000 011500 TRAILER TA	-8,766.72	-8,800.00	-8,800.00	-8,766.00	-8,800.00	
21011000 016100 HOTEL TAX	-543,527.36	-550,000.00	-550,000.00	-584,058.00	-700,000.00	
21011000 021600 PROF LIC	-306,050.91	-310,000.00	-310,000.00	-310,000.00	-310,000.00	
21011000 034100 ST GRNT	-19,895.61	.00	-3,076.79	-3,100.00	.00	
21011000 034200 LOCAL GRNT	-76,488.21	.00	.00	-76,490.00	.00	
21011000 035200 CO LGF	-506,232.00	-461,300.00	-461,300.00	-504,500.00	-461,300.00	
21011000 035300 ST LGF	-159,081.28	-158,000.00	-158,000.00	-230,000.00	-220,000.00	
21011000 035500 LIQUOR	-14,262.50	-110,000.00	-110,000.00	-30,000.00	-55,000.00	
21011000 035600 CIG TX	-1,560.02	-1,550.00	-1,550.00	-1,816.00	-1,800.00	
21011000 048300 MISC REV	-2,232.76	.00	.00	-2,264.00	.00	
21011000 048308 DFID INCOM	-30,000.00	-5,000.00	-5,000.00	-10,000.00	-10,000.00	
21011000 061000 INT EARN	-228,736.64	-230,000.00	-230,000.00	-26,400.00	-33,000.00	
21011000 062000 RENTS	-26,063.88	-27,000.00	-27,000.00	-36,100.00	-27,000.00	
21011000 063201 WEED FEE	-14,076.36	-5,000.00	-5,000.00	-14,076.00	-5,000.00	
21011000 063203 CLEAN FEE	.00	-1,200.00	-1,200.00	-5,000.00	-1,200.00	
21011000 063205 PROPDemo	-3,250.00	.00	.00	-19,000.00	.00	
21011000 064600 REIMB	-1,743,230.68	-100,000.00	-100,000.00	-42,033.00	-50,000.00	
21011000 065000 CONTRIB	-564.39	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21011000 065200	-18,378,820.52	-16,302,500.00	-16,302,500.00	-22,302,500.00	-18,000,000.00	
21011000 065300	-531,196.89	.00	.00	-12,184.00	.00	

TOTAL GENERAL REVENUE -25,071,442.90 -20,733,444.00 -20,736,520.79 -26,695,692.00 -22,374,361.00

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21012000 POLICE DEPARTMENT						
21012000 021600 PROF LIC	-135.00	-100.00	-100.00	-150.00	-100.00	
21012000 022400 BIKE LIC	-21.00	-20.00	-20.00	-21.00	-20.00	
21012000 031800 FED GRANT	-9,468.50	.00	.00	-4,992.00	.00	
21012000 034200 LOCAL GRNT	.00	.00	.00	.00	.00	
21012000 041401 ENF/EDUC	.00	.00	.00	.00	.00	
21012000 041416 BLDG SECRT	-138,357.69	-132,000.00	-132,000.00	-132,000.00	-132,000.00	
21012000 045400 RESTIT	-2,042.76	-1,000.00	-1,000.00	-2,000.00	-1,000.00	
21012000 048300 MISC REV	.00	.00	.00	-1,607.00	.00	
21012000 048301 SCRAP	-98.40	.00	.00	.00	.00	
21012000 048302 BD CHCKS	.00	.00	.00	.00	.00	
21012000 048303 COPIES	-296.35	-1,000.00	-1,000.00	-300.00	-300.00	
21012000 048304 FALSE ALAR	-900.00	-2,000.00	-2,000.00	-2,000.00	-2,000.00	
21012000 051300 IMPOUNDS	-490.00	-1,500.00	-1,500.00	-700.00	-500.00	
21012000 062000 EQ RENTS	-1,272.00	-2,500.00	-2,500.00	-1,800.00	-2,000.00	
21012000 064200 SALE VEH	-4.00	.00	.00	-6.00	.00	
21012000 064201 AUCT REV	-14,328.39	.00	.00	-28,880.00	.00	
21012000 064600 REIMB	-21,798.78	.00	.00	-21,493.00	.00	
21012000 064601 JURWIT FEE	-137.80	-200.00	-200.00	-200.00	-200.00	
21012000 064605 COVID	-934,811.50	.00	.00	.00	.00	
21012000 065000 CONTRIB	-530.23	.00	-200.00	-200.00	.00	
21012000 065200 OPXFER IN	-283,424.24	-265,500.00	-265,500.00	-288,357.00	-265,500.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21012000 065300	-192,000.00	.00	-262,000.00	-262,000.00	.00	
TOTAL POLICE DEPARTMENT	-1,600,116.64	-405,820.00	-668,020.00	-746,706.00	-403,620.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21013000 DISASTER SERVICES	.00	.00	-13,210.75	-13,210.00	.00	-----
21013000 064600 REIMB						
TOTAL DISASTER SERVICES	.00	.00	-13,210.75	-13,210.00	.00	-----

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21014000 FIRE DEPARTMENT						
21014000 011600 SALES TX	-4.02	.00	.00	.00	.00	
21014000 034100 ST GRNT	.00	.00	.00	.00	.00	
21014000 041400 AIR FILLS	-15.00	.00	.00	-30.00	-30.00	
21014000 042200 FIRE SRVS	-50,000.00	-50,000.00	-50,000.00	-50,000.00	-50,000.00	
21014000 045400 RESTIT	.00	.00	.00	-59.00	.00	
21014000 048301 SCRAP	.00	.00	.00	.00	.00	
21014000 048303 COPIES	.00	.00	.00	.00	.00	
21014000 064100 CONS SALE	-55.48	.00	.00	.00	.00	
21014000 064201 AUCT REV	.00	.00	.00	.00	.00	
21014000 064600 REIMB	-5,515.29	-4,000.00	-4,000.00	-2,142.00	-2,000.00	
21014000 064601 JURWIT FEE	.00	.00	.00	.00	.00	
21014000 064605 COVID	-1,139,314.30	.00	.00	.00	.00	
21014000 065000 CONTRIB	.00	.00	.00	-1,000.00	.00	
21014000 065200 OPXFER IN	-283,424.24	-265,500.00	-265,500.00	-288,357.00	-265,500.00	
21014000 065300 CIXFER IN	.00	.00	-880,056.00	-880,056.00	.00	
TOTAL FIRE DEPARTMENT	-1,478,328.33	-319,500.00	-1,199,556.00	-1,221,644.00	-317,530.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21015000 DISPATCH CENTER						
21015000 064600 REIMB	.00	.00	.00	.00	.00	_____
21015000 064601 JURWIT FEE	.00	.00	.00	.00	.00	_____
21015000 064605 COVID	-22,973.51	.00	.00	.00	.00	_____
TOTAL DISPATCH CENTER	-22,973.51	.00	.00	.00	.00	_____

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21018000 HUMAN RESOURCES						
21018000 048303 COPIES	.00	.00	.00	.00	.00	
21018000 064601 JURWIT FEE	-10.00	.00	.00	.00	.00	
TOTAL HUMAN RESOURCES	-10.00	.00	.00	.00	.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21021000 ENGINEERING DEPARTMENT						
21021000 021600 PROF LIC	-5,025.00	-5,000.00	-5,000.00	-4,000.00	-5,000.00	
21021000 022100 B&E PERMIT	-1,725.00	-2,000.00	-2,000.00	-2,000.00	-2,000.00	
21021000 022800 SEW PER	-17,640.00	-16,000.00	-16,000.00	-16,500.00	-16,000.00	
21021000 041200 PUBS	-6.00	-50.00	-50.00	-20.00	-20.00	
21021000 041301 SITE PLAN	-9,171.80	-12,000.00	-12,000.00	-12,000.00	-15,000.00	
21021000 041302 PLAT APPR	-1,112.00	-3,000.00	-3,000.00	-2,500.00	-3,000.00	
21021000 041400 PROF FEE	-99,888.13	-75,000.00	-75,000.00	-65,000.00	-75,000.00	
21021000 048302 BD CHCKS	.00	.00	.00	.00	.00	
21021000 048303 COPIES	.00	.00	.00	.00	.00	
21021000 064201 AUCT REV	.00	.00	.00	.00	.00	
21021000 064600 REIMB	-915.98	.00	.00	.00	.00	
21021000 064605 COVID	-3,186.12	.00	.00	.00	.00	
21021000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL ENGINEERING DEPARTMENT	-138,670.03	-113,050.00	-113,050.00	-102,020.00	-116,020.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21022000 PUBLIC BUILDING						
21022000 048301 SCRAP	.00	.00	.00	-37.00	.00	
21022000 064600 REIMB	.00	.00	.00	-14.00	.00	
21022000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL PUBLIC BUILDING	.00	.00	.00	-51.00	.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21032000 ZONING						
21032000 022101	-64,355.00	-60,000.00	-60,000.00	-60,000.00	-65,000.00	
21032000 022102	-440.00	.00	.00	-500.00	-500.00	
21032000 022103	-3,200.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	
21032000 022104	-4,515.00	-4,000.00	-4,000.00	-4,000.00	-4,000.00	
21032000 022105	.00	-400.00	-400.00	.00	-400.00	
21032000 041300	-7,000.00	-5,000.00	-5,000.00	-8,500.00	-7,000.00	
21032000 041400	-3,200.00	-2,000.00	-2,000.00	-2,000.00	-2,400.00	
21032000 048300	-350.00	.00	.00	-850.00	.00	
21032000 048302	-25.00	.00	.00	.00	.00	
21032000 048303	.00	.00	.00	.00	.00	
21032000 063201	-228.24	-2,000.00	-2,000.00	-2,000.00	-2,000.00	
21032000 063203	-3,532.80	-2,000.00	-2,000.00	-1,213.00	-2,000.00	
21032000 063205	.00	.00	.00	.00	.00	
21032000 064201	-1,750.00	.00	.00	.00	.00	
21032000 064600	-942.25	.00	.00	-340.00	.00	
21032000 064605	-2,779.71	.00	.00	.00	.00	
TOTAL ZONING	-92,318.00	-78,900.00	-78,900.00	-82,903.00	-86,800.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21034000 PARKS DEPARTMENT						
21034000 011600 SALES TX	-29.71	-20.00	-20.00	-35.00	-35.00	
21034000 041400 PROF FEE	-27,813.94	-24,000.00	-24,000.00	-24,578.00	-24,000.00	
21034000 045400 RESTIT	-111.27	.00	.00	.00	.00	
21034000 047401 SHELTER	-3,075.00	-5,000.00	-5,000.00	-7,525.00	-7,000.00	
21034000 047600 VENDING	-1,253.53	-2,000.00	-2,000.00	-1,500.00	-1,500.00	
21034000 048301 SCRAP	-18.00	.00	.00	.00	.00	
21034000 062000 RENTS	.00	.00	.00	-315.00	.00	
21034000 064100 CONS SALE	-420.29	-200.00	-200.00	-500.00	-500.00	
21034000 064201 AUCT REV	.00	.00	.00	.00	.00	
21034000 064600 REIMB	-1,385.36	-1,000.00	-1,000.00	-5,400.00	-1,000.00	
21034000 064601 JURWIT FEE	.00	.00	.00	.00	.00	
21034000 064605 COVID	-1,891.66	.00	.00	.00	.00	
21034000 065000 CONTRIB	.00	.00	.00	-200.00	.00	
21034000 065300 CIXFER IN	-101,700.00	.00	-90,000.00	-90,000.00	.00	
TOTAL PARKS DEPARTMENT	-137,698.76	-32,220.00	-122,220.00	-130,053.00	-34,035.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21042000 RECREATION MAINTENANCE	.00	.00	-91,435.00	-91,435.00	.00	-----
21042000 065000 CONTRIB						
TOTAL RECREATION MAINTENANCE	.00	.00	-91,435.00	-91,435.00	.00	-----

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

21044400 RECREATION FUNCTIONS						
21044400 011600 SLS TX CUB	-2,218.99	-3,500.00	-3,500.00	-10,000.00	-10,100.00	
21044400 011601 SLS TX DIAM	-4,256.53	-4,100.00	-4,100.00	-77.00	.00	
21044400 041400 PR FEE CUB	-2,232.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	
21044400 041401 PR FEE REC	-1,100.00	-3,900.00	-3,900.00	-1,500.00	-1,600.00	
21044400 047200 PUBLIC SKT	-48,445.00	-64,000.00	-64,000.00	-64,000.00	-64,000.00	
21044400 047201 PARTY ADMN	-885.00	-1,500.00	-1,500.00	-1,500.00	-2,700.00	
21044400 047205 M-FDAYTIME	-17,497.00	-17,500.00	-17,500.00	-15,000.00	-15,000.00	
21044400 047400 ICE RESERV	-240,147.21	-250,000.00	-250,000.00	-250,000.00	-250,000.00	
21044400 047401 SHELTER	-3,975.00	-6,000.00	-6,000.00	-8,825.00	-8,000.00	
21044400 047500 SUM SBALL	-12,825.00	-18,000.00	-18,000.00	-18,525.00	-18,500.00	
21044400 047501 FALL SBALL	.00	-7,000.00	-7,000.00	-6,025.00	-6,100.00	
21044400 047600 VEND CUBE	-10,325.19	-12,000.00	-12,000.00	-12,000.00	-12,000.00	
21044400 047601 VIDEO MONE	-540.00	-900.00	-900.00	-540.00	-600.00	
21044400 047603 COLA COMM	.00	-5,500.00	-5,500.00	-5,500.00	-5,500.00	
21044400 047700 AD INCOME	-2,815.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	
21044400 047701 ADS-PLEX	-750.00	-3,500.00	-3,500.00	-3,500.00	-3,500.00	
21044400 047902 LTS	-13,928.00	-14,000.00	-14,000.00	-14,000.00	-15,000.00	
21044400 047903 FIELD RENT	-25,490.00	-24,000.00	-24,000.00	-18,465.00	-24,000.00	
21044400 048300 CUBE MISC	-942.71	-250.00	-250.00	-450.00	-400.00	
21044400 048301 SCRAP	-12.25	.00	.00	-65.00	.00	
21044400 048302 BD CHCKS	.00	.00	.00	.00	.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21044400 048309	-500.00	-3,000.00	-3,000.00	-4,500.00	-4,000.00	
21044400 062000	-590.00	-6,000.00	-6,000.00	-6,000.00	-6,000.00	
21044400 062001	-1,227.00	-4,000.00	-4,000.00	-2,005.00	-1,600.00	
21044400 062002	-372.50	-500.00	-500.00	-500.00	-500.00	
21044400 062003	-21,006.50	-25,000.00	-25,000.00	-25,000.00	-25,000.00	
21044400 062004	-34,085.00	-25,000.00	-25,000.00	-48,890.00	-41,000.00	
21044400 062005	-325.00	-5,000.00	-5,000.00	-1,000.00	-1,000.00	
21044400 064000	-451.61	-550.00	-550.00	-550.00	-550.00	
21044400 064100	-20,719.03	-30,000.00	-30,000.00	-130,000.00	-130,000.00	
21044400 064101	-58,803.97	-55,000.00	-55,000.00	-1,070.00	.00	
21044400 064201	.00	.00	.00	.00	.00	
21044400 064600	-835.92	-600.00	-600.00	-600.00	-600.00	
21044400 064604	-1,350.00	-1,500.00	-1,500.00	-1,420.00	-1,500.00	
21044400 064605	-1,515.44	.00	.00	.00	.00	
21044400 065000	.00	.00	.00	-1.00	.00	
21044400 065300	-150,000.00	.00	-54,000.00	-54,000.00	.00	
TOTAL RECREATION FUNCTIONS	-680,166.85	-598,300.00	-652,300.00	-712,008.00	-655,250.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
21046000 CEMETERY DEPARTMENT						
21046000 041400 SHRUBS	-3,014.13	.00	.00	-175.00	.00	
21046000 041402 SM BURIALS	-13,250.00	-12,000.00	-12,000.00	-22,000.00	-14,000.00	
21046000 041403 SM MAINT	-2,000.00	-2,000.00	-2,000.00	-2,000.00	-2,000.00	
21046000 048100 OC VAULT	-37,800.00	-40,000.00	-40,000.00	-35,000.00	-38,000.00	
21046000 048101 OC ASH	-9,250.00	-8,000.00	-8,000.00	-8,750.00	-8,000.00	
21046000 048102 OC CHILD	-500.00	.00	.00	-500.00	.00	
21046000 048103 OC EXTRA	-11,950.00	-17,000.00	-17,000.00	-15,375.00	-15,000.00	
21046000 048104 OC REMOVE	-350.00	.00	.00	-10,000.00	.00	
21046000 048300 MISC REV	-90.00	.00	.00	-2,400.00	.00	
21046000 064201 AUCT REV	.00	.00	.00	.00	.00	
21046000 064502 OTHER LOT	-11,475.00	-15,000.00	-15,000.00	-25,325.00	-15,000.00	
21046000 064503 CHILD LOT	-150.00	.00	.00	-150.00	.00	
21046000 064600 REIMB	-1,055.75	.00	.00	-1,071.00	.00	
21046000 064601 JURWIT FEE	.00	.00	.00	-130.00	.00	
21046000 064605 COVID	-2,177.49	.00	.00	.00	.00	
21046000 065200 OPXFER IN	-15,229.65	-13,300.00	-13,300.00	-3,900.00	-4,070.00	
21046000 065300 CIXFER IN	-73,000.00	.00	-37,000.00	-37,000.00	.00	
TOTAL CEMETERY DEPARTMENT	-181,292.02	-107,300.00	-144,300.00	-163,776.00	-96,070.00	
TOTAL GENERAL FUND	-32,097,772.23	-24,772,582.00	-26,243,660.54	-32,540,724.00	-26,720,112.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
22040000 SCM&R STREETS						
22040000 011600	-734.05	-700.00	-700.00	-750.00	-700.00	
22040000 035100	-1,692,109.03	-1,650,000.00	-1,650,000.00	-1,700,000.00	-1,700,000.00	
22040000 035101	-410,197.03	-475,000.00	-475,000.00	-410,000.00	-410,000.00	
22040000 035400	-269,597.51	-350,000.00	-350,000.00	-315,000.00	-325,000.00	
22040000 041400	-45,658.84	-25,000.00	-25,000.00	-39,000.00	-35,000.00	
22040000 045400	-2,786.78	.00	.00	-2,787.00	.00	
22040000 048300	-671.29	-1,000.00	-1,000.00	-844.00	.00	
22040000 048301	-5.10	.00	.00	-6,730.00	.00	
22040000 048302	-25.00	.00	.00	-25.00	.00	
22040000 048305	-7,297.68	-5,000.00	-5,000.00	-5,000.00	-5,000.00	
22040000 061000	-11,705.43	-11,000.00	-11,000.00	-775.00	-965.00	
22040000 062000	-374.00	.00	.00	-374.00	.00	
22040000 062001	-5,000.41	-4,500.00	-4,500.00	-4,500.00	-4,500.00	
22040000 064100	-2,144.68	-2,000.00	-2,000.00	-3,300.00	-2,300.00	
22040000 064101	-657.75	.00	.00	-50.00	.00	
22040000 064201	-24,142.69	.00	.00	-25,000.00	.00	
22040000 064600	-104,421.93	-30,000.00	-30,570.00	-15,000.00	-30,000.00	
22040000 064601	.00	.00	.00	.00	.00	
22040000 064605	-5,689.41	.00	.00	.00	.00	
22040000 065200	.00	.00	.00	.00	-400,000.00	
22040000 065300	-445,000.00	.00	-496,000.00	-496,000.00	.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
TOTAL SCM&R STREETS	-3,028,218.61	-2,554,200.00	-3,050,770.00	-3,025,135.00	-2,913,465.00	

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ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
22043200 TRAFFIC - SIGNALS						
22043200 045400 RESTIT	.00	.00	.00	.00	.00	
22043200 048301 SCRAP	-1,247.90	.00	.00	-1,700.00	.00	
22043200 062000 RENTS	.00	.00	.00	.00	.00	
22043200 064201 AUCTION REV	-2,461.88	.00	.00	-1,070.00	.00	
22043200 064600 REIMB	.00	.00	.00	.00	.00	
22043200 064605 COVID	-1,697.63	.00	.00	.00	.00	
22043200 065300 CIXFER IN	-85,000.00	.00	-110,000.00	-110,000.00	.00	
TOTAL TRAFFIC - SIGNALS	-90,407.41	.00	-110,000.00	-112,770.00	.00	
TOTAL SCM&R FUND	-3,118,626.02	-2,554,200.00	-3,160,770.00	-3,137,905.00	-2,913,465.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

PERMISSIVE LICENSE FEES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22050000 CO PERMISSIVE LICENSE FEES						
22050000 038200 PERM LIC	-370,867.12	.00	.00	-358,412.00	.00	
22050000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL CO PERMISSIVE LICENSE	-370,867.12	.00	.00	-358,412.00	.00	
TOTAL PERMISSIVE LICENSE FEE	-370,867.12	.00	.00	-358,412.00	.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

STATE HIWAY IMPROVEMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22045000 SC&R HIWAYS						
22045000 035100 GAS TAX	-137,198.03	-140,300.00	-140,300.00	-140,300.00	-140,000.00	
22045000 035101 HIWAY TX	-33,259.23	-34,500.00	-34,500.00	-33,600.00	-33,600.00	
22045000 035400 CO MVL	-21,859.26	-26,500.00	-26,500.00	-26,500.00	-26,500.00	
22045000 061000 INT EARN	-1,797.83	-1,700.00	-1,700.00	-205.00	-255.00	
TOTAL SC&R HIWAYS	-194,114.35	-203,000.00	-203,000.00	-200,605.00	-200,355.00	
TOTAL STATE HIWAY IMPROVEMEN	-194,114.35	-203,000.00	-203,000.00	-200,605.00	-200,355.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

LAW ENFORCEMENT TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22060000 LAW ENFORCEMENT TRUST	.00	.00	-8,097.86	-8,097.00	.00	
22060000 021100 REC PROP						
TOTAL LAW ENFORCEMENT TRUST	.00	.00	-8,097.86	-8,097.00	.00	
TOTAL LAW ENFORCEMENT TRUST	.00	.00	-8,097.86	-8,097.00	.00	

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ACCOUNTS FOR:

DRUG LAW ENFORC TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22065000 DRUG LAW ENFORCEMENT TRUST						
22065000 051100 CT FINES	-315.00	.00	.00	-100.00	.00	
TOTAL DRUG LAW ENFORCEMENT T	-315.00	.00	.00	-100.00	.00	
TOTAL DRUG LAW ENFORC TRUST	-315.00	.00	.00	-100.00	.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

ID ALCOHOL TREATMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
22070000 ID ALCOHOL TREATMENT						
22070000 041101 STATE FEES	-8,679.46	.00	.00	-10,972.00	-10,000.00	
22070000 051100 CT FINES	-6,369.41	-3,500.00	-3,500.00	-7,400.00	-6,900.00	
TOTAL ID ALCOHOL TREATMENT	-15,048.87	-3,500.00	-3,500.00	-18,372.00	-16,900.00	
TOTAL ID ALCOHOL TREATMENT F	-15,048.87	-3,500.00	-3,500.00	-18,372.00	-16,900.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ENFORCEMENT/EDUCATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22075000 ENFORCEMENT/EDUCATION						
22075000 051100 CT FINES	-2,589.85	-2,500.00	-2,500.00	-3,573.00	-2,600.00	
TOTAL ENFORCEMENT/EDUCATION	-2,589.85	-2,500.00	-2,500.00	-3,573.00	-2,600.00	
TOTAL ENFORCEMENT/EDUCATION	-2,589.85	-2,500.00	-2,500.00	-3,573.00	-2,600.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

COURT SPECIAL PROJECTS FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22079000 COURT SPECIAL PROJECTS						
22079000 041100 COURT COST	-262,449.42	-200,000.00	-200,000.00	-310,000.00	-310,000.00	
22079000 064600 REIMB	-3,097.97	.00	.00	-165.00	.00	
TOTAL COURT SPECIAL PROJECTS	-265,547.39	-200,000.00	-200,000.00	-310,165.00	-310,000.00	
TOTAL COURT SPECIAL PROJECTS	-265,547.39	-200,000.00	-200,000.00	-310,165.00	-310,000.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

COURT COMPUTERIZATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22080000 COURT COMPUTERIZATION 22080000 041100 COURT COST	-49,152.72	-40,000.00	-40,000.00	-70,000.00	-60,000.00	
TOTAL COURT COMPUTERIZATION	-49,152.72	-40,000.00	-40,000.00	-70,000.00	-60,000.00	
TOTAL COURT COMPUTERIZATION	-49,152.72	-40,000.00	-40,000.00	-70,000.00	-60,000.00	

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ACCOUNTS FOR:

METRICH DRUG LAW ENFORC FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22081000 METRICH DRUG LAW ENFORCEMENT	.00	.00	.00	.00	.00	
22081000 021100 REC PROP						
TOTAL METRICH DRUG LAW ENFOR	.00	.00	.00	.00	.00	
TOTAL METRICH DRUG LAW ENFOR	.00	.00	.00	.00	.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

ALCOHOL MONITORING FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22082000 ALCOHOL MONITORING						
22082000 041100 COURT COST	-29,542.19	-25,000.00	-25,000.00	-32,682.00	-30,500.00	
22082000 041101 STATE FEES	-12,997.30	.00	.00	-9,468.00	-10,000.00	
TOTAL ALCOHOL MONITORING	-42,539.49	-25,000.00	-25,000.00	-42,150.00	-40,500.00	
TOTAL ALCOHOL MONITORING FUN	-42,539.49	-25,000.00	-25,000.00	-42,150.00	-40,500.00	

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ACCOUNTS FOR:

MEDIATION SERVICES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22083000 MEDIATION SERVICES COURT COST	-15,500.00	-11,000.00	-11,000.00	-15,200.00	-15,000.00	
TOTAL MEDIATION SERVICES TOTAL MEDIATION SERVICES FUN	-15,500.00 -15,500.00	-11,000.00 -11,000.00	-11,000.00 -11,000.00	-15,200.00 -15,200.00	-15,000.00 -15,000.00	

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ACCOUNTS FOR:

ELECTRONIC IMAGING FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22084000 ELECTRONIC IMAGING COURT COST	-49,061.30	-40,000.00	-40,000.00	-47,300.00	-48,000.00	
22084000 041100						
22084000 064600 REIMB	-1,566.80	.00	.00	-57.00	.00	
22084000 064605 COVID	-3,458.89	.00	.00	.00	.00	
TOTAL ELECTRONIC IMAGING	-54,086.99	-40,000.00	-40,000.00	-47,357.00	-48,000.00	
TOTAL ELECTRONIC IMAGING FUN	-54,086.99	-40,000.00	-40,000.00	-47,357.00	-48,000.00	

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ACCOUNTS FOR:

LEGAL RESEARCH FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22085000 LEGAL RESEARCH						
22085000 041100 COURT COST	-60.91	.00	.00	-55.00	.00	
TOTAL LEGAL RESEARCH	-60.91	.00	.00	-55.00	.00	
TOTAL LEGAL RESEARCH FUND	-60.91	.00	.00	-55.00	.00	

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ACCOUNTS FOR:

SEVERANCE PAYOUT RESERVE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22090000 SEVERANCE PAYOUT RESERVE FUND						
22090000 064600 REIMB	-16,940.65	.00	.00	-4,037.00	.00	
22090000 065200 OPXFER IN	-700,000.00	.00	.00	.00	.00	
TOTAL SEVERANCE PAYOUT RESER	-716,940.65	.00	.00	-4,037.00	.00	
TOTAL SEVERANCE PAYOUT RESER	-716,940.65	.00	.00	-4,037.00	.00	

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ACCOUNTS FOR:

ARPA FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
22097000 ARPA FUND	.00	.00	.00	-2,159,181.00	-2,159,181.00	
22097000 031800						
FED GRNT	.00	.00	.00	-2,159,181.00	-2,159,181.00	
TOTAL ARPA FUND	.00	.00	.00	-2,159,181.00	-2,159,181.00	
TOTAL ARPA FUND	.00	.00	.00	-2,159,181.00	-2,159,181.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

CORONAVIRUS RELIEF FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

22099000 CORONAVIRUS RELIEF FUND						
22099000 031800 FED GRNT	-2,758,642.52	.00	.00	.00	.00	
22099000 061000 INT EARN	-635.49	.00	.00	.00	.00	
TOTAL CORONAVIRUS RELIEF FUN	-2,759,278.01	.00	.00	.00	.00	
TOTAL CORONAVIRUS RELIEF FUN	-2,759,278.01	.00	.00	.00	.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

23035000 CRYSTAL/MELROSE DS						
23035000 CIXFER IN	-7,200.00	-7,200.00	-7,200.00	-7,200.00	-7,200.00	
TOTAL CRYSTAL/MELROSE DS	-7,200.00	-7,200.00	-7,200.00	-7,200.00	-7,200.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

23056100 ENERGY BONDS SERIES B (2011)						
23056100 031801	-8,773.21	.00	.00	-23,910.56	.00	
23056100 065300	-97,993.29	-95,499.14	-95,499.14	-95,499.14	-92,958.50	
TOTAL ENERGY BONDS SERIES B	-106,766.50	-95,499.14	-95,499.14	-119,409.70	-92,958.50	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

23060110 2016 HRC REHAB REFUNDING						
23060110 065300 CIXFER IN	-115,420.00	-114,643.00	-114,643.00	-114,643.00	-113,815.00	
TOTAL 2016 HRC REHAB REFUNDI	-115,420.00	-114,643.00	-114,643.00	-114,643.00	-113,815.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
-----	-----	-----	-----	-----	-----	-----
23060210 2016 CR236 LAND REFUNDING 23060210.065300	-80,906.00	-35,094.00	-35,094.00	-35,094.00	-34,818.00	
TOTAL 2016 CR236 LAND REFUND	-80,906.00	-35,094.00	-35,094.00	-35,094.00	-34,818.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

23060310 2016 CR236 WIDENING REFUNDING						
23060310 065300 CIXFER IN	-738,102.00	-363,886.50	-363,886.50	-363,886.50	-363,458.50	
TOTAL 2016 CR236 WIDENING RE	-738,102.00	-363,886.50	-363,886.50	-363,886.50	-363,458.50	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
-----	-----	-----	-----	-----	-----	-----
23065000 HOWARD STREET IMPROV DS 23065000 065300 CIXFER IN	-7,483.12	-7,483.12	-7,483.12	-7,483.12	-7,483.12	
TOTAL HOWARD STREET IMPROV D	-7,483.12	-7,483.12	-7,483.12	-7,483.12	-7,483.12	
TOTAL DEBT SERVICE FUND	-1,055,877.62	-623,805.76	-623,805.76	-647,716.32	-619,733.12	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
MPITIF-CR236(1)						

23090000 MPITIF-CR236 (1)						
23090000 063204 TIF PMT	-38,636.88	.00	.00	-40,568.58	.00	
TOTAL MPITIF-CR236 (1)	-38,636.88	.00	.00	-40,568.58	.00	
TOTAL MPITIF-CR236(1)	-38,636.88	.00	.00	-40,568.58	.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

MUNI COURT IMPROVEMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

24020000 MUNICIPAL COURT IMPROVEMENT						
24020000 041100 COURT COST	-156,096.44	-130,000.00	-130,000.00	-187,800.00	-190,000.00	
24020000 065300 SIXFER IN	-1,363.95	.00	.00	.00	.00	
TOTAL MUNICIPAL COURT IMPROV	-157,460.39	-130,000.00	-130,000.00	-187,800.00	-190,000.00	
TOTAL MUNI COURT IMPROVEMENT	-157,460.39	-130,000.00	-130,000.00	-187,800.00	-190,000.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

AIRPORT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25010000 AIRPORT						
25010000 011600	-14,000.17	-25,000.00	-25,000.00	-32,000.00	-30,000.00	
25010000 034200	.00	.00	.00	.00	.00	
25010000 043300	-8,071.80	-8,000.00	-8,000.00	-18,000.00	-17,000.00	
25010000 045400	.00	.00	.00	.00	.00	
25010000 047800	-15,365.52	-20,000.00	-20,000.00	-25,000.00	-25,000.00	
25010000 048300	-16,836.91	-12,000.00	-12,000.00	-41,500.00	-15,000.00	
25010000 048301	.00	.00	.00	.00	.00	
25010000 048302	.00	.00	.00	.00	.00	
25010000 062000	-55,714.00	-60,000.00	-60,000.00	-60,000.00	-70,000.00	
25010000 062001	-35,399.88	-34,114.00	-34,114.00	-34,899.00	-34,114.00	
25010000 062002	.00	-400.00	-400.00	.00	.00	
25010000 064100	-350,677.97	-570,000.00	-570,000.00	-650,000.00	-650,000.00	
25010000 064201	.00	.00	.00	.00	.00	
25010000 064600	-96,858.65	-20,000.00	-20,000.00	-20,000.00	-20,000.00	
25010000 064605	-788.05	.00	.00	.00	.00	
25010000 064800	-240.00	.00	.00	-180.00	.00	
25010000 065000	.00	.00	.00	.00	.00	
25010000 065200	.00	-150,000.00	-225,000.00	-225,000.00	-135,000.00	
25010000 065300	-65,000.00	.00	-89,000.00	-89,000.00	.00	
TOTAL AIRPORT	-658,952.95	-899,514.00	-1,063,514.00	-1,195,579.00	-996,114.00	
TOTAL AIRPORT FUND	-658,952.95	-899,514.00	-1,063,514.00	-1,195,579.00	-996,114.00	

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ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25050000 WATER TREATMENT						
25050000 041400 PROF FEE	-3,360.00	-3,000.00	-3,000.00	-3,000.00	-3,000.00	
25050000 044100 WTR CHR	-12,813.77	-9,000.00	-9,000.00	-15,133.00	-14,000.00	
25050000 048300 MISC REV	.00	.00	.00	.00	.00	
25050000 048301 SCRAP	-46.20	.00	.00	.00	.00	
25050000 064201 AUCT REV	.00	.00	.00	.00	.00	
25050000 064600 REIMB	-114,413.21	.00	.00	-5,500.00	.00	
25050000 064601 JURWIT FEE	.00	.00	.00	-150.00	.00	
25050000 064605 COVID	-5,013.69	.00	.00	.00	.00	
TOTAL WATER TREATMENT	-135,646.87	-12,000.00	-12,000.00	-23,783.00	-17,000.00	

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ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
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25053000 WATER DISTRIBUTION						
25053000 041400 PROF FEE	-3,349.06	-1,000.00	-1,000.00	-1,000.00	-1,000.00	
25053000 041401 PROF FEE2	-7,731.10	.00	.00	-1,200.00	.00	
25053000 044100 WTR CHR	-3,775.00	-4,000.00	-4,000.00	-3,900.00	-3,900.00	
25053000 045400 RESTIT	-709.98	.00	.00	-3,972.00	.00	
25053000 048300 MISC REV	-34,036.48	-34,000.00	-34,000.00	-37,675.00	-34,000.00	
25053000 048301 SCRAP	-730.57	.00	.00	-10,762.00	.00	
25053000 048302 BD CHCKS	.00	.00	.00	.00	.00	
25053000 064100 CONS SALE	-92,689.30	-85,000.00	-85,000.00	-55,000.00	-85,000.00	
25053000 064201 AUCT REV	-2,800.00	.00	.00	-15,200.00	.00	
25053000 064600 REIMB	-1,358.18	-2,400.00	-2,400.00	-1,612.00	-1,200.00	
25053000 064605 COVID	-7,578.47	.00	.00	.00	.00	
25053000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL WATER DISTRIBUTION	-154,758.14	-126,400.00	-126,400.00	-130,321.00	-125,100.00	

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ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25072000 UTILITY BILLING						
25072000 019300 PEN/INT	-41,020.06	-43,000.00	-43,000.00	-40,000.00	-43,000.00	
25072000 043600 99 ROT	-1,452.00	.00	.00	.00	.00	
25072000 044000 PYR COLL	-796.69	-700.00	-700.00	-796.00	-700.00	
25072000 044100 WTR CHR	-7,229,243.03	-7,200,000.00	-7,200,000.00	-7,200,000.00	-7,240,000.00	
25072000 044601 WTR TAP	-148,125.00	-120,000.00	-120,000.00	-120,000.00	-120,000.00	
25072000 044700 OLD ROT	-33,506.00	.00	.00	-1,984.00	.00	
25072000 044800 07 WTR ROT	.00	.00	.00	-880.00	.00	
25072000 045000 BF CONTAIN	-74,300.00	-81,250.00	-81,250.00	-74,225.00	-74,200.00	
25072000 045010 BF ISOLATI	-3,725.00	-8,250.00	-8,250.00	-4,275.00	-4,000.00	
25072000 045100 BF TESTER	-29,525.00	-16,750.00	-16,750.00	-16,750.00	-16,000.00	
25072000 045400 RESTIT	.00	.00	.00	.00	.00	
25072000 048300 MISC REV	-62,474.77	-50,000.00	-50,000.00	-60,129.00	-55,000.00	
25072000 048302 BD CHCKS	-1,700.00	-2,000.00	-2,000.00	-1,500.00	-1,500.00	
25072000 061000 INT EARN	-65,294.52	-70,000.00	-70,000.00	-7,025.00	-8,800.00	
25072000 064201 AUCT REV	.00	.00	.00	-3,710.00	.00	
25072000 064600 REIMB	.00	.00	.00	-432.00	.00	
25072000 064601 JURWIT FEE	.00	.00	.00	.00	.00	
25072000 064605 COVID	-14,192.65	.00	.00	.00	.00	
25072000 065200 OPXFER IN	-480,995.00	-457,862.00	-457,862.00	-457,862.00	-593,865.00	
25072000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL UTILITY BILLING	-8,186,349.72	-8,049,812.00	-8,049,812.00	-7,989,568.00	-8,157,065.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25073000 SUPPLY RESERVOIR						
25073000 048301 SCRAP	.00	.00	.00	.00	.00	
25073000 062000 RENTS	-8,325.00	-7,800.00	-7,800.00	-7,800.00	-7,800.00	
25073000 062001 FARM RENT	-250.00	-12,078.00	-12,078.00	-13,702.00	-13,702.00	
25073000 064201 AUCT REV	.00	.00	.00	-6,200.00	.00	
25073000 064600 REIMB	-700.57	.00	.00	-164.00	.00	
TOTAL SUPPLY RESERVOIR	-9,275.57	-19,878.00	-19,878.00	-27,866.00	-21,502.00	
TOTAL WATER FUND	-8,486,030.30	-8,208,090.00	-8,208,090.00	-8,171,538.00	-8,320,667.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

25048000 SANITARY SEWER MAINT						
25048000 048301 SCRAP	-2,329.20	.00	.00	.00	.00	
25048000 062000 RENTS	-400.00	-400.00	-400.00	-1,100.00	-1,000.00	
25048000 064201 AUCT REV	.00	.00	.00	.00	.00	
25048000 064600 REIMB	-14,736.15	.00	.00	-1,020.00	.00	
25048000 064601 JURMIT FEE	.00	.00	.00	.00	.00	
25048000 064605 COVID	-3,895.08	.00	.00	.00	.00	
TOTAL SANITARY SEWER MAINT	-21,360.43	-400.00	-400.00	-2,120.00	-1,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25049500 STORMWATER MAINT						
25049500 019300 PEN/INT	-5,155.67	-5,500.00	-5,500.00	-5,500.00	-5,500.00	
25049500 041400 PROF FEE	-300.00	.00	.00	-300.00	.00	
25049500 044900 STORM WTR	-778,205.51	-789,344.00	-789,344.00	-780,000.00	-780,500.00	
25049500 064600 REIMB	.00	.00	.00	.00	.00	
TOTAL STORMWATER MAINT	-783,661.18	-794,844.00	-794,844.00	-785,800.00	-786,000.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25061000 WATER POLLUTION CONTROL						
25061000 019300 PEN/INT	-53,949.21	-50,000.00	-50,000.00	-50,000.00	-50,000.00	
25061000 022800 SEW PER	-51,917.50	-25,000.00	-25,000.00	-40,000.00	-30,000.00	
25061000 041400 PROF FEE	-1,246.00	-1,000.00	-1,000.00	-1,308.00	-1,100.00	
25061000 043601 99 SWR ROT	.00	.00	.00	-3,713.00	.00	
25061000 043700 SW INTER	-522.00	.00	.00	-1,566.00	.00	
25061000 043800 SE INTER	-12,704.00	.00	.00	-7,146.00	.00	
25061000 043900 SARATOGA	-22,202.00	.00	.00	-5,877.00	.00	
25061000 044000 PYR COLL	-1,067.88	.00	.00	-1,067.00	.00	
25061000 044200 SWR CHRG	-8,599,288.20	-8,670,300.00	-8,670,300.00	-8,500,000.00	-8,700,000.00	
25061000 044400 SWR TAPS	-51,062.00	-35,000.00	-35,000.00	-15,488.00	-35,000.00	
25061000 044500 NW IMPACT	-42,418.00	.00	.00	-9,898.00	.00	
25061000 044701 OLDROT2	-1,980.00	.00	.00	-2,143.00	.00	
25061000 044801 07 SWR ROT	-5,184.00	.00	.00	.00	.00	
25061000 048300 MISC REV	-6.94	.00	.00	.00	.00	
25061000 048301 SCRAP	-2,318.90	.00	.00	-225.00	.00	
25061000 061000 INT EARN	-91,831.98	-90,000.00	-90,000.00	-8,100.00	-10,110.00	
25061000 064201 AUCT REV	.00	.00	.00	-15,284.00	.00	
25061000 064600 REIMB	-82,082.80	.00	.00	-2,796.00	.00	
TOTAL WATER POLLUTION CONTROL	-9,019,781.41	-8,871,300.00	-8,871,300.00	-8,664,611.00	-8,826,210.00	
TOTAL WATER POLLUTION CONTROL	-9,824,803.02	-9,666,544.00	-9,666,544.00	-9,452,531.00	-9,613,210.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

PARKING FACILITIES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
25075000 PARKING ENFORCEMENT						
25075000 043400 LOT RENT	-34,538.00	-33,828.00	-33,828.00	-33,828.00	-33,828.00	
25075000 048300 MISC REV	-10.10	.00	.00	.00	.00	
25075000 048302 8D CHCKS	.00	.00	.00	-75.00	.00	
25075000 051200 PARK FINES	-57,671.60	-50,000.00	-50,000.00	-50,000.00	-50,000.00	
25075000 064600 REIMB	-3,183.99	.00	.00	-442.00	.00	
25075000 065200 OPXFER IN	.00	.00	.00	.00	.00	
25075000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL PARKING ENFORCEMENT	-95,403.69	-83,828.00	-83,828.00	-84,345.00	-83,828.00	
TOTAL PARKING FACILITIES FUN	-95,403.69	-83,828.00	-83,828.00	-84,345.00	-83,828.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SWIMMING POOL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

25076000 SWIMMING POOL						
25076000 065200 OPXFER IN	-87,000.00	-117,520.00	-117,520.00	-117,520.00	-125,000.00	
25076000 065300 CIXFER IN	.00	.00	.00	.00	.00	
TOTAL SWIMMING POOL	-87,000.00	-117,520.00	-117,520.00	-117,520.00	-125,000.00	
TOTAL SWIMMING POOL FUND	-87,000.00	-117,520.00	-117,520.00	-117,520.00	-125,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CENTRAL STORES INTER SERV	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

26063000 INTERNAL SERV CENTRAL STORES						
26063000 064100 CONS SALE	-12,430.34	-14,000.00	-14,000.00	-14,000.00	-14,000.00	
26063000 064600 REIMB	-662.88	.00	.00	-445.00	.00	
TOTAL INTERNAL SERV CENTRAL	-13,093.22	-14,000.00	-14,000.00	-14,445.00	-14,000.00	
TOTAL CENTRAL STORES INTER S	-13,093.22	-14,000.00	-14,000.00	-14,445.00	-14,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SELF INSURANCE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

26066000 SELF INSURANCE						
26066000 061000 INT EARN	-8,036.07	-8,000.00	-8,000.00	-750.00	-940.00	
26066000 065200 OPXFER IN	.00	.00	.00	.00	.00	
TOTAL SELF INSURANCE	-8,036.07	-8,000.00	-8,000.00	-750.00	-940.00	
TOTAL SELF INSURANCE FUND	-8,036.07	-8,000.00	-8,000.00	-750.00	-940.00	

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CIT ADMINISTRATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
27047000 CIT ADMINISTRATION						
27047000 015100 WH PRIOR	-1,778,697.45	.00	.00	.00	.00	
27047000 015200 BUS PRIOR	-965,646.23	.00	.00	.00	.00	
27047000 015300 IND PRIOR	-2,116,084.56	.00	.00	.00	.00	
27047000 015400 WH CURR	-17,337,521.55	-17,500,000.00	-17,500,000.00	-19,500,000.00	-19,000,000.00	
27047000 015500 BUS CURR	-1,447,744.26	-1,800,000.00	-1,800,000.00	-7,000,000.00	-2,000,000.00	
27047000 015502 CYBUS2	-739.01	.00	.00	.00	.00	
27047000 015600 IND CURR	-619,047.66	-2,300,000.00	-2,300,000.00	-2,800,000.00	-2,800,000.00	
27047000 041400 PROF FEE	-91,967.94	-80,000.00	-80,000.00	-81,000.00	-81,000.00	
27047000 048300 MISC REV	.00	.00	.00	-22,900.00	-25,000.00	
27047000 048302 BD CHCKS	.00	.00	.00	.00	.00	
27047000 048303 COPIES	.00	.00	.00	.00	.00	
27047000 064201 AUCT REV	-1.00	.00	.00	.00	.00	
27047000 064600 REIMB	-9,681.67	.00	.00	-587.00	.00	
27047000 064605 COVID	-1,318.45	.00	.00	.00	.00	
TOTAL CIT ADMINISTRATION	-24,368,449.78	-21,680,000.00	-21,680,000.00	-29,404,487.00	-23,906,000.00	
TOTAL CIT ADMINISTRATION FUN	-24,368,449.78	-21,680,000.00	-21,680,000.00	-29,404,487.00	-23,906,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

POLICE PENSION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
27078000 POLICE PENSION						
27078000 011100 RE TAX	-258,341.16	-285,687.00	-285,687.00	-263,505.00	-288,937.00	
27078000 011200 ROLLBACK	-23,488.17	.00	.00	-23,511.00	.00	
27078000 011300 HOMESTD	-5,517.34	.00	.00	-5,379.00	.00	
27078000 011500 TRAILER TX	-1,006.18	.00	.00	-1,027.00	.00	
TOTAL POLICE PENSION	-288,352.85	-285,687.00	-285,687.00	-293,422.00	-288,937.00	
TOTAL POLICE PENSION FUND	-288,352.85	-285,687.00	-285,687.00	-293,422.00	-288,937.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

FIRE PENSION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

27079000 FIRE PENSION						
27079000 011100 RE TAX	-258,341.16	-285,687.00	-285,687.00	-263,503.00	-288,937.00	
27079000 011200 ROLLBACK	-23,488.17	.00	.00	-23,511.00	.00	
27079000 011300 HOMESTD	-5,517.34	.00	.00	-5,379.00	.00	
27079000 011500 TRAILER TX	-1,006.18	.00	.00	-1,027.00	.00	
TOTAL FIRE PENSION	-288,352.85	-285,687.00	-285,687.00	-293,420.00	-288,937.00	
TOTAL FIRE PENSION FUND	-288,352.85	-285,687.00	-285,687.00	-293,420.00	-288,937.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CEMETERY TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

27086000 CEMETERY TRUST						
27086000 061000 INT EARN	-10,521.74	-10,800.00	-10,800.00	-1,260.00	-1,570.00	
27086000 064504 PERP CARE	-33,225.00	-36,000.00	-36,000.00	-67,000.00	-39,000.00	
27086000 064505 PERP CHILD	-450.00	.00	.00	.00	.00	
TOTAL CEMETERY TRUST	-44,196.74	-46,800.00	-46,800.00	-68,260.00	-40,570.00	
TOTAL CEMETERY TRUST FUND	-44,196.74	-46,800.00	-46,800.00	-68,260.00	-40,570.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

PRIVATE TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

27087000 PRIVATE TRUSTS						
27087000 061000 INT EARN	-875.02	-200.00	-200.00	-100.00	-135.00	
27087000 065000 CONTRIB	-200.00	.00	.00	-10,200.00	.00	
TOTAL PRIVATE TRUSTS	-1,075.02	-200.00	-200.00	-10,300.00	-135.00	
TOTAL PRIVATE TRUST FUND	-1,075.02	-200.00	-200.00	-10,300.00	-135.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SIDEWALK SPECIAL ASSESSMENTS	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT
28020000 SIDEWALKS SPECIAL ASSESSMENTS						
28020000 063101 PP WLKNEW	.00	.00	.00	.00	.00	
28020000 063102 PP WLKREP	.00	.00	.00	.00	.00	
28020000 063200 S/A	.00	.00	.00	.00	.00	
28020000 065200 OPXFER IN	.00	.00	.00	.00	.00	
TOTAL SIDEWALKS SPECIAL ASSE	.00	.00	.00	.00	.00	
TOTAL SIDEWALK SPECIAL ASSES	.00	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

STORM SEWER SPEC ASSESS	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

28030000 STORM SPECIAL ASSESSMENTS						
28030000 063100 PREPD S/A	.00	.00	.00	.00	.00	
28030000 063200 S/A	.00	-22,171.80	-22,171.80	-22,171.80	-21,585.90	
TOTAL STORM SPECIAL ASSESSME	.00	-22,171.80	-22,171.80	-22,171.80	-21,585.90	
TOTAL STORM SEWER SPEC ASSES	.00	-22,171.80	-22,171.80	-22,171.80	-21,585.90	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SANITARY SEWER SPEC ASSESS	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

28040000 SANITARY SPECIAL ASSESSMENTS						
28040000 063100 PREPD S/A	.00	.00	.00	.00	.00	
28040000 063200 S/A	.00	.00	.00	.00	.00	
TOTAL SANITARY SPECIAL ASSES	.00	.00	.00	.00	.00	
TOTAL SANITARY SEWER SPEC AS	.00	.00	.00	.00	.00	

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR FOR PERIOD 13

ACCOUNTS FOR:

BLDG DEMOLITION SPEC ASSES	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 AUDITOR	COMMENT

28050000 BLDG DEM SPECIAL ASSESSMENTS	.00	.00	.00	.00	.00	
28050000 063200 S/A						
TOTAL BLDG DEM SPECIAL ASSES	.00	.00	.00	.00	.00	
TOTAL BLDG DEMOLITION SPEC A	.00	.00	.00	.00	.00	
GRAND TOTAL	-85,118,160.98	-69,923,629.56	-72,173,375.96	-88,920,786.70	-76,995,770.02	

** END OF REPORT - Generated by Ginger Sampson **

City of Findlay Permanent Budget Presentation Package

STRUCTURE & PROCESS

FINANCIAL SUMMARIES

CAPITAL & DEBT

REVENUES

EXPENSES

STRATEGIC PLANNING

NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS REPORT

The report is set up to show the prior year actual, current year activity, and the request for the next budget year. The following briefly explains each column heading in the report:

2020 ACTUAL - This is the actual amount that was spent in 2020 for each object code in each department.

2021 ORIGINAL BUDGET - This amount was approved by Council and appropriated in Ordinance 2021-001 as a permanent appropriation.

2021 REVISED BUDGET - This is the total of the permanent budget, plus purchase orders that were brought forward from 2020 into 2021. Any other supplemental appropriations that have been approved by Council during 2021 are also included in this revised budget total.

2021 PROJECTION - This is the department's estimate of the total amount that will be used in each department for the calendar year of 2021.

2022 COUNCIL - This is what has been submitted by the department supervisors, adjusted and reviewed by the Mayor's administration as the budget request for calendar year 2022.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>PERSONAL SERVICES</u>		
111100	Salaries and Wages	To account for all salaries and wages of a department unless specifically provided in another object code.
111101	Overtime	To account for payments of overtime of a department unless specifically provided in another object code.
111102	Call Out Payment	To account for payments for Call Out time of a department unless specifically provided in another object code.
111103	Retirement Settlement	To account for retirement settlements of a department unless specifically provided in another object code.
111104	Comp/Holovac Buyout	To account for payments from the conversion of comp, holovac, or sick time not due to a retirement based upon the terms of the union contracts.
111105	Longevity	To account for the amount of longevity that is charged each pay period to the department budget.
111106	Special Overtime	To account for payments of overtime for a very specific or special service within the department in order to track separately from general overtime of running normal operations.
111200	Wages – PD & FD Clerks	To account for salaries and wages for non-uniform clerks in the Police and Fire Departments unless specifically provided in another object code.
111201	Clerks Overtime	To account for payments of overtime for non-uniform clerks in the Police and Fire Departments unless specifically provided in another object code.
111202	Clerks Call Out Payments	To account for payments for Call Out time of non-uniform clerks in the Police and Fire Departments unless specifically provided in another object code.
111203	Clerks Retirement Settlement	To account for retirement settlements of a department clerk unless specifically provided in another object code.
111300	Temporary Part Time	To account for the wages of temporary part time employees (non-benefitted).
111500	Permanent Part Time	To account for the wages of permanent, part time employees.
212100	Ohio Public Employees Retirement	To account for the City's contribution to the pension plan for employees in the Ohio Public Employees Retirement System (OPERS).
212200	Worker's Compensation	To account for the department's charges for State Worker's Compensation Insurance.
212300	Ohio Police & Fire Retirement	To account for the City's contribution to the Ohio Police and Fire (OP&F) Pension for the uniformed employees in the Police and Fire Departments.

CITY OF FINDLAY

CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
212400	Hospitalization Insurance	To account for the City's contribution for employees covered under the City's medical/dental insurance plan.
212500	Life Insurance	To account for the department's charges for employees covered under the City's life insurance plan.
212600	Uniforms & Clothing	To account for purchases of uniforms provided by the City to employees or uniform allowances. (Note: Cleaning and laundry of apparel should be charged as a Professional Service.)
212601	Outerwear	To account for the purchases of outerwear provided by the City to employees. (boots, coats, insulated overalls, etc)
212602	Safety Gear	To account for the purchases of safety gear and equipment provided by the City to employees. (Hard hats, turnout gear, safety goggles, safety harnesses, reflective clothing, etc.)
212700	Past Pension Costs	To account for the City's contribution for past pension costs to the uniformed employee's pension plan.
212800	Unemployment Compensation	To account for charges incurred by a department for unemployment compensation paid to a former employee.
212900	Medicare Costs	To account for City's contribution to Medicare for covered employees.
213000	Employee Physicals	To account for charges incurred for payment of wellness physicals.
213001	Employee Fitness/Fitness Evals	To account for the costs associated with providing fitness evaluations, employee fitness programs, etc. as per the terms of the union contracts.
<u>OPERATIONAL SUPPLIES</u>		
311100	Operational Supplies – Office	To account for office supplies from a non-contracted vendor. Computer cleaners and canned air may be charged to this account. This should be used for toner replacement. Office equipment over \$50 should not be purchased from this account.
311101	Contracted Office Vendor	To account for office supplies purchased through the contracted vendor. Computer cleaners and canned air may be charged to this account. Office equipment over \$50 should not be purchased from this account.
311102	Office Printing	To account for the payment of printed forms, maps, City Directories, business cards, envelopes, etc.
320900	Operational Supplies – Resale	To account for the purchase of items to be resold at City departments to the public if not specifically provided in another object code.
320901	Aviation Fuel	To account for the purchase of aviation fuel to be sold at the airport.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
320902	Sale of Consumables	To account for the purchase of aviation oil & additives to be sold at the Airport or concession items to be sold at the Recreation Department.
320903	Concession Food	To account for the purchase of concession supplies to be sold through recreation functions.
320904	Pro Shop Items	To account for the purchase of pro shop supplies to be sold through recreation functions.
321000	Operational Supplies – Lab	To account for the purchase of glassware, electrodes, special lab equipment, filter papers, filter funnels, lab chemicals, and miscellaneous media.
321100	Operational Supplies – Chemicals	To account for the department's purchases of operational chemicals not specifically provided in another object code.
321101	Operation Chemicals	To account for the department's chemicals needed for the primary operation of the department. For example, the chemicals that Water Treatment uses to treat the water, etc.
321102	First Aid Supplies	To account for the department's purchases of first aid kits, kit refill supplies, or other medical supplies.
321103	Property Maintenance Chemicals	To account for the purchase of the department's chemicals for the maintenance of the property, such as; weed killer, lawn chemicals, insect killers, etc.
321104	Operation Chemicals 3	See Operation Chemicals. (This account name can be customized for the department's reporting purposes.)
321105	Operation Chemicals 4	See Operation Chemicals. (This account name can be customized for the department's reporting purposes.)
321106	Operation Chemicals 5	See Operation Chemicals. (This account name can be customized for the department's reporting purposes.)
321107	Operation Chemicals 6	See Operation Chemicals. (This account name can be customized for the department's reporting purposes.)
321200	Operational Supplies – Janitorial	To account for the department's cleaning, sanitation, and other janitorial supplies (not services) purchased from a non contracted vendor. Janitorial equipment (ex. brooms, brushes, etc.) over \$50 should not be charged to this account.
321201	Contracted Janitorial Chemicals/Misc	To account for the purchase of the department's non paper cleaning supplies from the contracted janitorial vendor. Janitorial equipment (ex. brooms, brushes, etc.) over \$50 should not be charged to this account.
321202	Contracted Janitorial Paper/Plastic	To account for the purchase of the department's paper/plastic janitorial supplies from the contracted janitorial vendor.
321300	Operational Supplies – Prisoner/Jail	To account for all expenditures for prisoner care at the County Jail including medical expenses.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
321302	Operational Supplies – WORC Food	To account for food expenditures for resident food at the WORC facility.
321400	Operational Supplies – Vehicles	To account for the department's charges for vehicle/equipment that are not specifically provided in another object code.
321401	Fuel Purchases	To account for the department's charges for vehicle/equipment fuel.
321402	Oil/Other Lubricant Purchases	To account for the department's charges for vehicle/equipment oil and other lubricants. This is for the purchase of supplies not for services performed.
321500	Operational Supplies – Miscellaneous	To account for the purchase of all miscellaneous disposable supplies not specifically provided in another object code. (i.e. grass seed, light bulbs, ice melt, disposable batteries, drill bits, propane for grills)
321501	Supplies Specific to Operation	To account for the purchase of miscellaneous disposable supplies that are specific to a department's operation. Example: Traffic signal supplies; Street Dept purchase of road salt, etc.
321502	Supplies Specific to Oper 2	See Supplies Specific to Operation. Can be used to further separate different types of specific supplies used in the operation. (This account name can be customized for the department's reporting purposes.)
321503	Supplies Specific to Oper 3	See Supplies Specific to Operation. Can be used to further separate different types of specific supplies used in the operation. (This account name can be customized for the department's reporting purposes.)
321600	Compliance Fund	To account for the Police Department's undercover drug purchase & informant account.
321800	Purchase – Meters Radio	To account for the purchase of new radio meters.
321900	Purchase – Hydrants	To account for the purchase of new hydrants and any parts required for new installation.
<u>REPAIR & MAINTENANCE SUPPLIES</u>		
331000	R&M Meters	To account for the repair and maintenance to provide for continued operation of the water meters.
331100	R&M Radios	To account for department charges for parts and contracts incidental to the repair and maintenance of radios.
331101	R&M Radios – MARCS	To account for department charges specific to the MARCS radio system.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
331200	R&M Vehicles	To account for vehicle repair and maintenance and outside labor costs to provide continued operation of City-owned vehicles.
331300	R&M Equipment	To account for repair and maintenance to provide continued operation of machinery and equipment and equipment including maintenance contracts and outside labor costs not specifically provided for below. (Not to include licensed vehicles.) (Repair & maintenance of HVAC units should come from this account.)
331301	R&M Office Equipment	To account for repair and maintenance to provide continued operation of office equipment, including maintenance contracts and outside labor costs. This account would include copiers, etc.
331302	R&M Non-Licensed Equip	To account for repair and maintenance to provide continued operation of non-licensed "construction-type" equipment on wheels that are self propelled, including maintenance contracts and outside labor costs. This account would include backhoes, skid loaders, bulldozers, etc.
331400	R&M Bldgs & Grounds	To account for repair and maintenance of buildings or land. Remodeling with a total cost less than \$20,000.00 should be charged to this account. (Note: Remodeling greater than \$20,000.00 or building expansion (any value) are Capital Outlays.)
331401	R&M Permanent Landscaping	To account for the installation of shrubbery, trees, mulch, landscape timbers/stones, etc. on City owned property.
331500	R&M Hydrants	To account for repair and maintenance to provide continued operation of existing hydrants.
331600	R&M Streets	To account for repairs, reconstruction, and maintenance of streets.
331700	R&M Curbs	To account for repairs, reconstruction, and maintenance of curbs.
331800	R&M Sidewalks	To account for sidewalk maintenance and repairs to private driveways and sidewalks for damages incurred during the course of city projects.
331900	R&M Water & Sewer Systems	To account for repair and maintenance of existing water and sewer systems. (Note: New systems or expansion of existing systems is Capital Outlay.)
331901	R&M Pump Stations	To account for repair and maintenance of existing pump/lift stations. (Note: New stations or expansion of existing stations is Capital Outlay.)
331902	R&M Catch Basins	To account for repair and maintenance of storm sewer catch basins.

CITY OF FINDLAY

CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>OTHER SUPPLIES</u>		
332000	Misc Tools & Equipment	To account for expenditures of individual tools and miscellaneous equipment that cost less than \$200.00. Item can work independently or as an interchangeable attachment. (ex. Screwdrivers, hammers, and rakes)
332100	Small Equipment	To account for expenditures of small equipment with a cost of \$200.00 and up to \$5,000.00.
332200	Legal Multi-media	To account for the department's charges for books, documents, or other material/media necessary to remain current relative to legal matters.
332300	Educational Activity	To account for fire and crime prevention materials, day camp expenses, learn-to-skate, and those expenses related to educating the public. Each function within the department should be listed under a separate Educational Activity account. Example: Recreation's Day Camp should be in a separate account than the Easter Egg Hunt activity. (This account can be customized for the department's reporting purposes.)
332301	Educational Activity 2	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332302	Educational Activity 3	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332303	Educational Activity 4	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332304	Educational Activity 5	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332305	Educational Activity 6	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332306	Educational Activity 7	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332307	Educational Activity 8	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332308	Educational Activity 9	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332309	Educational Activity 10	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332310	Educational Activity 11	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332311	Educational Activity 12	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332312	Educational Activity 13	See Educational Activity. (This account name can be customized for the department's reporting purposes.)

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
332313	Educational Activity 14	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332314	Educational Activity 15	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332315	Educational Activity 16	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332316	Educational Activity 17	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
332317	Educational Activity 18	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
322318	Educational Activity 19	See Educational Activity. (This account name can be customized for the department's reporting purposes.)
<u>PROFESSIONAL SERVICES</u>		
440900	Clerical Services	To account for charges for clerical assistance not paid for through the City payroll. Temporary clerical help paid to temp agencies and college interns paid to a university are to be paid from this account.
440901	Temp Agency Services (non-clerical)	To account for charges for contracted labor assistance through temporary agencies that are non-clerical in nature.
441000	Regulatory Permits	To account for EPA fees, building permits, underground storage permits, and any other permits required by a regulatory agency.
441100	Professional Service	To account for outside consulting and engineering services, medical services, and other professional services provided by independent contractors or City departments not specifically provided for below.
441101	Cleaning/Inspection Services	To account for janitorial/custodial services, professional inspection services by the State or other regulatory agency.
441102	Exterminating Services	To account for professional services related to extermination of insects or rodents.
441103	Trash Removal	To account for refuse hauling and landfill charges.
441104	New Physicals/Random Test	To account for charges of the new employee physicals and the random drug testing of existing employees.
441105	Internal Time/Service Charges	To account for the charges of services/time for work performed by one department for another department.
441106	EMA/Hazmat Fees	To account for the charges of the Hancock County EMA to the Fire Department to pay for hazmat services and training.
441107	Health Department Services	To account for the City's annual share of the Combined Health District.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
441200	State Health Fees Vitals	To account for fees paid to the State of Ohio for vital statistics.
441201	State Health Fees Environmental	To account for fees paid to the State of Ohio for environmental health activities.
441300	County Auditor Deduction	To account for charges for services provided by the County Auditor and County Treasurer for collection of taxes on behalf of the City.
441301	State Fee Deduction	To account for the fees deducted by the State ODT for the centralized collection of the business income tax.
441400	Legal/Financial Services	To account for bank finance charges, credit card merchant fees, court-appointed attorneys, other legal fees, finance charges, bond indenture documents, or other fees deemed appropriate by the Auditor's Office.
441402	Labor Counsel – Police & Fire	To account for the cost of legal counsel for collective bargaining issues of Police and Fire.
441403	Labor Counsel – Sewer	To account for the cost of legal counsel for collective bargaining issues of the Operating Engineers in the Water and Sewer Departments.
441500	Computer Services	To account for department charges for services rendered by the Computer Services department.
441501	Radio Services	To account for the department charges for services rendered by the city-wide radio system.
441600	Assessment Services	To account for charges incurred for assessment services when the charges are assessed to the property owner if not provided for below.
441601	Assessments - Weeds	To account for the charges incurred for mowing of noxious weeds when the charges are to be assessed to the property owner.
441602	Assessments – Clean Ups	To account for the charges incurred for the cleaning of debris from private property when the charges are to be assessed to the property owner.
441603	Assessments Paid to County	To account for the charges incurred and assessed by the County on the City for various projects.
441604	Assessments - Demolition	To account for the charges incurred for the demolition of private property when the charges are to be assessed to the property owner.
441700	Software Expenses	To account for software purchases, licensing fees, software upgrades/updates, and associated software support services.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>UTILITY SERVICES</u>		
442100	Utilities	To account for utility charges provided for city-owned buildings and not specifically provided in another object code.
442101	AEP (In)	To account for the electricity charges provided by American Electric Power of city-owned buildings.
442102	Columbia Gas (In)	To account for the gas charges provided by Columbia Gas for city-owned buildings.
442103	Non-Columbia Gas Vendors (In)	To account for the gas charges provided by non-Columbia Gas vendors for city-owned buildings.
442104	HWE (In)	To account for the electricity charges provided by Hancock Wood Electric for city-owned buildings.
442105	Water & Sewer (In)	To account for the water & sewer charges provided by the City for city-owned buildings.
442106	Cable Service	To account for the charges for cable service.
442200	Outside Utilities	To account for utility charges for street lighting, traffic lights, lift stations, water towers, and disaster warning towers and not specifically provided for in another object code.
442201	AEP (Out)	To account for the electricity charges provided by American Electric Power for street lighting, traffic lights, lift stations, water towers, and disaster warning towers.
442202	Columbia Gas (Out)	To account for gas charges provided by Columbia Gas for lift stations and water towers.
442203	Non-Columbia Gas Vendors (Out)	To account for the gas charges provided by non-Columbia Gas vendors for lift stations and water towers.
442204	HWE (Out)	To account for electricity charges provided by Hancock Wood Electric for street lighting, traffic signals, lift stations, water towers, and disaster warning towers.
442205	Water & Sewer (Out)	To account for the water & sewer charges provided by the City for lift stations and water towers.
<u>COMMUNICATIONS</u>		
443100	Communications	To account for communication charges not specifically provided in another object code. Equipment should not be purchased from here.
443101	County Phone	To account for telephone services as provided by the County phone system.
443102	Postmaster	To account for the postage services as provided by the US Mail.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
443103	Overnight Charges	To account for overnight services as provided by FedEx, UPS, etc.
443104	Cellular Charges	To account for cellular services as provided by cellular companies or to account for cell phone allowances paid to approved employees that carry cell phones for city business.
443105	AT&T/Payphones/Datalines	To account for charges related to the city-owned datalines, and other misc phone lines not connected to the County phone billing.
<u>TRANSPORTATION</u>		
444100	Transportation	To account for the department's charges for travel expense while representing the City in the course of non-seminar related City business. (Note: Travel for training is charged to Personal Development.)
<u>ADVERTISING</u>		
445100	Advertising	To account for all advertising charges.
445101	Legals/Public Notices	To account for charges related to publishing legal notices and public notices.
<u>INSURANCE</u>		
446100	Insurance – Bldg & Equipment	To account for the department's insurance for building and equipment.
446200	Insurance – Vehicles	To account for all insurance of city-owned vehicles.
446300	Insurance – Liability	To account for all charges incurred by a department to limit the liability of the City or its employees. (e.g., false arrest, errors and omission, and criminal activity).
446400	Insurance – Surety Bonds	To account for bonded coverage of a public official.
<u>RENTALS</u>		
447100	Leases – Land & Building	To account for charges for rental or lease of lands and buildings not owned by the City.
447200	Leases – Equipment	To account for rental or lease of equipment not owned by the City if not specifically provided in another object code. (i.e. copiers)
447201	Leases – Pagers	To account for the rental or lease of pagers.

CITY OF FINDLAY

CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>MISCELLANEOUS SERVICES</u>		
448100	Personal Development	To account for memberships and dues, subscriptions, reference manuals and other personal development of City employees if not specifically provided in another object code.
448101	Registration Fees	To account for the charges related to registrations to attend conferences, seminars, and other professional training.
448102	Meal/Lodging Reimbursement	To account for the meal and lodging expenses related to traveling to attend conferences, seminars, and other professional training. Includes parking fees, tolls, mileage, etc.
448200	Indigent Burials	To account for indigent burials provided by the City.
448300	Jury & Witness Fees	To account for jury and witness fees.
448400	Election Expenses	To account for election expenses.
448500	Tax Payments	To account for any taxes paid to other governments (e.g. property tax).
448501	Sales Tax Remittance	To account for sales tax that is remitted to the State of Ohio.
448600	Refunds	To account for amounts refunded or credited due to over-collections.
448601	Utility Oversizing	To account for amounts paid to developers for oversizing utility lines as per approved request of Council.
448602	Game Gate Expense	To account for the amount due to another organization that was collected by city employees at the organization's activity but is not intended to be kept as city revenue.
448800	Miscellaneous	To account for a sundry of charges not specifically provided in another object code. Used at Auditor's discretion.
448801	Employee Luncheons	To account for the charges associated with providing employee luncheons (service award or other).
448802	Award/Retirement Tokens	To account for the charges associated with the purchase of awards to employees for retirement or otherwise.
448803	Miscellaneous Contributions	To account for the miscellaneous one-time contributions as authorized by Council.
448804	Discretionary/Wedding Fees	To account for the discretionary expenses of the Mayor based upon the wedding fees that are collected for marriages performed by that office.
448806	Watershed Contribution	To account for the contributions pertaining to the Watershed organization as authorized by Council.
448807	Flood Cost Sharing Cooperative	To account for the contributions to Hancock County for flood mitigation efforts as authorized by Council.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
448808	Stream Guage Fees	To account for the fees paid to USGS for the stream guages installed at various locations on the Blanchard River, Lye Creek, and Eagle Creek.
448809	Raise The Bar Contribution	To account for the fees paid for the Raise the Bar initiative over a 5 year period as committed to by City Council.
448810	Juvenile Probation Court	To account for the dues paid to Hancock County Family & Children First Council to assist in offsetting the cost of juvenile probation programs.
448900	Bad Debt Expense	To recognize expenses of uncollectible accounts and non-sufficient fund checks.
448901	Water & Sewer Uncollectible	To account for the uncollectible expenses incurred by the Utility Billing Office for the accounts that must be written off.
449000	Claims Paid	To account for expenses incurred for self-insurance claims and other damages to private property as instructed by the Director of Law.
449100	Township Revenue Sharing Payment	To account for annual revenue sharing expenses to Townships if not specifically provided in another object code.
449101	Marion Township Payment	To account for annual revenue sharing payments to Marion Township per agreement.
449102	Liberty Township Payment	To account for the annual revenue sharing payments to Liberty Township per agreement.
449103	Allen Township Payment	To account for the annual revenue sharing payments to Allen Township per agreement.
449200	Short/Over Expense	To account for shortages or overages with regards to the handling of cash within the departments.
449300	Hotel Collection Pmt – others	To account for amounts paid at Council's request for a share of the hotel/motel tax revenue.
449301	Hotel Collection Pmt – Arts	To account for amounts paid to the Arts Partnership for a share of the hotel/motel tax revenue as authorized by Council.
449400	HRPC RLF Admin Fee	To account for amounts paid to Hancock Regional Planning Commission for administration of the revolving loan fund.
449500	Downtown SID	To account for amounts paid to the Downtown Special Improvement District for real estate tax assessments passed through the City.

CITY OF FINDLAY CLASSIFICATION OF EXPENDITURES

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
<u>CAPITAL OUTLAYS</u>		
551100	Outlay – Land	To account for the acquisition of new public lands.
551101	Easements	To account for the acquisition of easements for construction purposes.
551200	Outlay – Building	To account for the acquisition and construction of new buildings. Remodeling with a total cost of more than \$20,000.00 or any expansion of existing buildings would be included in this account.
551300	Outlay – Equipment	To account for the acquisition of new or used equipment with a cost of \$5,000.00 or more. This account is to include HVAC units.
551400	Outlay – Improvement	To account for the capital outlay for the improvement of land, water, and sewer systems.
551500	Disbursed by OWDA	To account for the money paid on behalf of the City to the contractors by OWDA-EPA.
<u>DEBT SERVICE PAYMENTS</u>		
653100	Debt Service – Principal	To account for the debt principal payment that has become current.
653200	Debt Service – Interest	To account for the accrued interest on debt issued and outstanding.
<u>OTHER</u>		
761100	Depreciation – Buildings	To account for the portion of the cost of City buildings that is charged as an expense during a particular period. Recognizes the time-phased expiration of the service life of buildings.
761200	Depreciation – Vehicles & Equip	To account for the portion of the cost of machinery and equipment that is charged as an expense during a particular period. Recognizes the time-phased expiration of the service life of machinery and equipment.
761300	Depreciation – Improvement	To account for the portion of the acquisition value of permanent improvements, other than buildings, that adds value to land. Recognizes the time-phased expiration of the service life of improvements.
761400	Operating Transfers Out	To account for operations transfers between funds; to be used by the disbursing fund or cost center.
761401	SCM&R Subsidy	To account for operations subsidies to the Street Construction Maintenance & Repair Fund from the General Fund.

**CITY OF FINDLAY
CLASSIFICATION OF EXPENDITURES**

<u>OBJECT CODE</u>	<u>SUBCATEGORY DESCRIPTION</u>	<u>DESCRIPTION OF USE</u>
761402	Pool Subsidy	To account for the operations subsidies to the Swimming Pool Fund from the General Fund.
761403	Airport Subsidy	To account for the operations subsidies to the Airport Fund from the General Fund.
761404	Parking Subsidy	To account for the operations subsidies to the Parking Fund from the General Fund.
761600	C I Transfers Out	To account for transfers of Capital Improvement monies to either operating departments or projects.

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21001000 COUNCIL						
21001000 111100		111,650.00	111,395.00	110,506.00	116,656.00	
21001000 111101	110,359.43	1,800.00	1,800.00	1,800.00	1,800.00	
21001000 111105	1,579.51	650.00	650.00	650.00	880.00	
21001000 212100	650.00	12,766.00	12,766.00	12,725.00	13,365.00	
21001000 212200	12,605.06	2,852.00	3,107.00	3,107.00	2,990.00	
21001000 212400	1,797.39	11,016.00	11,016.00	11,475.00	11,897.00	
21001000 212500	11,016.00	1,070.00	1,070.00	1,070.00	2,277.00	
21001000 212900	1,069.44	3,084.00	3,084.00	3,057.00	3,200.00	
21001000 311100	3,013.09	2,160.00	2,160.00	1,500.00	2,000.00	
21001000 311101	1,660.61	160.00	160.00	160.00	160.00	
21001000 311102	66.26	900.00	900.00	624.00	300.00	
21001000 332000	355.00	7,600.00	1,821.82	1,084.00	.00	
21001000 332100	.00	.00	5,778.18	5,714.00	.00	
21001000 332200	.00	13,500.00	13,500.00	13,500.00	13,500.00	
21001000 441100	5,142.50	10,500.00	160,500.00	160,000.00	10,500.00	
21001000 441500	12,203.50	9,139.00	9,139.00	9,139.00	10,659.00	
21001000 443102	8,377.00	1,000.00	1,000.00	276.00	1,000.00	
21001000 445101	54.75	12,000.00	12,000.00	12,000.00	12,000.00	
21001000 448100	11,939.36	300.00	300.00	220.00	.00	
21001000 551100	.00	.00	.00	.00	.00	
21001000 551200	.00	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 2
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FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21001000 551300	.00	.00	.00	.00	.00	
OUT EQUIP	.00	.00	.00	.00	.00	
TOTAL COUNCIL	181,888.90	202,147.00	352,147.00	348,607.00	203,184.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21002000 MAYOR'S OFFICE						
21002000 111100 SALARIES	187,073.29	188,320.00	188,320.00	184,135.00	193,117.00	
21002000 111101 OVERTIME	.00	.00	.00	.00	.00	
21002000 111105 LONGEVITY	1,300.00	1,300.00	1,300.00	1,300.00	1,440.00	
21002000 212100 OPERS	15,130.26	15,150.00	15,150.00	14,572.00	15,849.00	
21002000 212200 BWC	3,002.33	4,793.00	4,793.00	4,788.00	3,943.00	
21002000 212400 MED INS	41,008.32	43,661.00	43,661.00	43,662.00	47,010.00	
21002000 212500 LIFE INS	279.00	280.00	280.00	280.00	594.00	
21002000 212900 MEDICARE	7,709.45	7,887.00	7,887.00	7,708.00	7,944.00	
21002000 311100 OFF SUPP	411.63	1,000.00	1,000.00	700.00	1,000.00	
21002000 311101 CONT OFF	919.50	1,300.00	1,223.32	1,300.00	2,000.00	
21002000 311102 PRINTING	72.04	445.00	445.00	315.00	490.00	
21002000 321201 JAN CHEMS	54.00	60.00	60.00	.00	60.00	
21002000 321500 MISC SUPP	7,896.83	250.00	8,295.35	5,695.35	250.00	
21002000 321501 SUPP SPEC	96.00	165.00	165.00	.00	165.00	
21002000 332000 MISC TOOLS	120.00	150.00	230.00	202.00	250.00	
21002000 332100 SMALL EQ	3,056.17	4,200.00	4,120.00	3,716.00	3,700.00	
21002000 332200 LEGAL MED	2,462.24	2,667.00	2,667.00	2,667.00	2,854.00	
21002000 441100 PROF SERV	450.00	500.00	250.00	.00	1,000.00	
21002000 441500 COMP SERV	15,571.00	17,336.00	17,336.00	17,336.00	19,601.00	
21002000 441700 SOFTWARE	513.38	500.00	500.00	.00	500.00	
21002000 443102 POSTAGE	80.69	200.00	200.00	175.00	250.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR FOR PERIOD 13

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
GENERAL FUND						
21002000 443103	EXPRS MAIL	13.84	100.00	100.00	100.00	
21002000 443104	CELLULAR	1,872.00	816.00	816.00	816.00	
21002000 444100	TRANSPOR	223.00	8,400.00	8,400.00	9,000.00	
21002000 445100	ADVERTIS	12,779.66	450.00	450.00	1,000.00	
21002000 445101	LEGALS	.00	.00	.00	.00	
21002000 447100	LEASE LAND	.00	.00	.00	250.00	
21002000 448100	PER DEV	8,304.00	8,500.00	8,304.00	8,500.00	
21002000 448101	REG FEES	1,165.00	3,500.00	200.00	3,500.00	
21002000 448102	MEAL/ROOM	1,849.41	8,000.00	2,500.00	8,000.00	
21002000 448800	MISC	.00	500.00	200.00	200.00	
21002000 448802	AWARDS	.00	.00	.00	.00	
21002000 448804	DISCRETION	4,200.25	9,000.00	8,850.00	9,000.00	
21002000 551300	OUT EQUIP	.00	.00	.00	.00	
TOTAL MAYOR'S OFFICE		317,613.29	329,430.00	310,146.35	342,383.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21003000 AUDITOR'S OFFICE						
21003000 111100 SALARIES	349,185.58	417,400.00	417,400.00	395,200.00	545,956.00	
21003000 111101 OVERTIME	259.56	2,000.00	2,000.00	2,000.00	2,000.00	
21003000 111102 CALL OUT	.00	.00	.00	.00	.00	
21003000 111105 LONGEVITY	6,280.00	6,500.00	6,500.00	6,500.00	7,020.00	
21003000 111300 TEMP PTIME	29,596.20	18,300.00	18,300.00	745.00	.00	
21003000 212100 OPERS	53,945.86	62,200.00	62,200.00	56,750.00	77,500.00	
21003000 212200 BWC	6,135.46	11,120.00	11,120.00	8,150.00	14,500.00	
21003000 212400 MED INS	82,586.28	96,720.00	96,720.00	83,855.00	123,970.00	
21003000 212500 LIFE INS	465.00	558.00	558.00	496.00	1,390.00	
21003000 212900 MEDICARE	5,373.16	6,450.00	6,450.00	5,865.00	8,200.00	
21003000 311100 OFF SUPP	1,736.98	2,500.00	2,500.00	2,100.00	2,500.00	
21003000 311101 CONT OFF	2,433.64	2,500.00	2,500.00	2,500.00	2,700.00	
21003000 311102 PRINTING	2,629.08	2,000.00	2,000.00	2,000.00	5,500.00	
21003000 321200 JAN SUPP	38.06	100.00	100.00	100.00	50.00	
21003000 321500 MISC SUPP	151.25	50.00	50.00	50.00	80.00	
21003000 331301 R&M OFF	5,019.47	6,000.00	6,000.00	6,000.00	6,500.00	
21003000 331400 R&M B&G	.00	.00	.00	.00	.00	
21003000 332000 MISC TOOLS	279.52	300.00	800.00	800.00	800.00	
21003000 332100 SMALL EQ	250.00	3,500.00	8,950.00	7,000.00	4,000.00	
21003000 441100 PROF SERV	58,927.40	68,500.00	66,350.00	65,300.00	70,000.00	
21003000 441104 RNDM TEST	.00	192.00	242.00	220.00	300.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
GENERAL FUND						
21003000 441400	5,000.00	9,500.00	9,500.00	9,500.00	9,500.00	
LEG/FIN SE						
21003000 441500	16,481.00	19,212.00	19,212.00	19,212.00	21,835.00	
COMP SERV						
21003000 441700	500.00	1,000.00	1,000.00	750.00	1,000.00	
SOFTWARE						
21003000 443102	3,440.75	4,900.00	4,900.00	4,900.00	4,900.00	
POSTAGE						
21003000 443103	93.55	175.00	175.00	160.00	180.00	
EXPRS MAIL						
21003000 443104	1,057.91	1,800.00	1,950.00	1,950.00	2,000.00	
CELLULAR						
21003000 445100	.00	150.00	150.00	.00	200.00	
ADVERTIS						
21003000 446400	533.00	.00	.00	.00	.00	
INS SURETY						
21003000 448100	1,985.00	2,400.00	2,400.00	2,100.00	3,000.00	
PER DEV						
21003000 448101	320.00	4,000.00	2,000.00	1,800.00	4,000.00	
REG FEES						
21003000 448102	.00	3,400.00	1,400.00	900.00	3,400.00	
MEAL/ROOM						
21003000 448900	.00	.00	.00	.00	.00	
BAD DEBT						
21003000 551300	.00	.00	.00	.00	.00	
OUT EQUIP						
TOTAL AUDITOR'S OFFICE	634,703.71	753,427.00	753,427.00	686,903.00	922,981.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21004000 TREASURER'S OFFICE						
21004000 111100 SALARIES	9,371.12	9,496.00	9,496.00	9,496.00	9,970.00	
21004000 212200 BWC	149.76	240.00	243.00	243.00	220.00	
21004000 212500 LIFE INS	93.00	94.00	94.00	94.00	200.00	
21004000 212900 MEDICARE	716.89	735.00	732.00	730.00	775.00	
21004000 311100 OFF SUPP	155.14	25.00	73.46	70.00	100.00	
21004000 311101 CONT OFF	115.24	100.00	66.54	66.00	100.00	
21004000 321500 MISC SUPP	.00	.00	10.64	10.00	50.00	
21004000 332000 MISC TOOLS	11.99	200.00	200.00	200.00	200.00	
21004000 332100 SMALL EQ	847.40	300.00	300.00	300.00	300.00	
21004000 441100 PROF SERV	400.00	400.00	400.00	400.00	400.00	
21004000 441500 COMP SERV	9,928.00	9,754.00	9,754.00	9,754.00	11,499.00	
21004000 446400 INS SURETY	.00	.00	.00	.00	850.00	
21004000 448100 PER DEV	50.00	50.00	50.00	50.00	100.00	
21004000 448101 REG FEES	.00	500.00	500.00	500.00	500.00	
21004000 448102 MEAL/ROOM	.00	700.00	674.36	500.00	700.00	
21004000 551300 OUT EQUIP	.00	.00	.00	.00	.00	
TOTAL TREASURER'S OFFICE	21,838.54	22,594.00	22,594.00	22,413.00	25,964.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21005000 LAW DIRECTOR						
21005000 111100 SALARIES	362,916.20	365,340.00	365,340.00	349,161.00	367,347.00	
21005000 111101 OVERTIME	.00	.00	.00	.00	.00	
21005000 111105 LONGEVITY	2,450.00	2,890.00	2,890.00	2,470.00	2,700.00	
21005000 212100 OPERS	50,635.16	51,552.00	51,552.00	49,745.00	51,807.00	
21005000 212200 BWC	5,767.02	9,381.00	9,381.00	9,169.00	7,487.00	
21005000 212400 MED INS	86,076.00	87,730.00	87,730.00	78,262.00	85,551.00	
21005000 212500 LIFE INS	511.56	512.00	512.00	505.00	1,089.00	
21005000 212900 MEDICARE	3,344.12	5,451.00	5,451.00	3,775.00	5,428.00	
21005000 311100 OFF SUPP	1,054.40	3,585.00	4,085.00	3,085.00	3,335.00	
21005000 311101 CONT OFF	19.43	160.00	160.00	160.00	160.00	
21005000 311102 PRINTING	.00	225.00	225.00	225.00	225.00	
21005000 321500 MISC SUPP	.00	30.00	30.00	.00	30.00	
21005000 332000 MISC TOOLS	.00	250.00	452.00	.00	.00	
21005000 332100 SMALL EQ	1,500.00	2,100.00	2,158.95	2,074.00	.00	
21005000 440900 CLERK SERV	45,828.00	45,828.00	45,828.00	45,828.00	45,828.00	
21005000 441100 PROF SERV	64.00	4,000.00	2,596.00	4,000.00	4,000.00	
21005000 441400 LEG/FIN SE	103,000.27	80,000.00	80,000.00	80,000.00	80,000.00	
21005000 441500 COMP SERV	13,130.00	13,514.00	13,514.00	13,514.00	14,848.00	
21005000 443102 POSTAGE	1,548.15	1,800.00	1,955.00	1,955.00	2,160.00	
21005000 443103 EXPRS MAIL	.00	100.00	100.00	100.00	100.00	
21005000 443104 CELLULAR	.00	.00	816.00	816.00	816.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21005000 443105	1,387.28	1,800.00	1,875.00	1,875.00	1,800.00	
21005000 444100	.00	300.00	200.00	.00	300.00	
21005000 447100	14,268.00	14,268.00	14,268.00	14,268.00	14,268.00	
21005000 447200	13,236.00	13,236.00	13,236.00	13,236.00	13,236.00	
21005000 448100	1,342.00	2,050.00	1,772.00	1,647.00	2,000.00	
21005000 448101	.00	800.00	775.00	800.00	800.00	
21005000 448102	.00	300.00	300.05	300.00	300.00	
21005000 551300	.00	.00	.00	.00	.00	
TOTAL LAW DIRECTOR	708,077.59	707,202.00	707,202.00	676,970.00	705,615.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21006000 MUNICIPAL COURT						
21006000 111100 SALARIES	1,214,340.64	1,274,492.00	1,274,492.00	1,217,855.00	1,349,337.00	
21006000 111101 OVERTIME	10,604.49	13,500.00	13,500.00	13,158.00	13,500.00	
21006000 111105 LONGEVITY	9,340.00	10,680.00	10,680.00	9,500.00	11,500.00	
21006000 111500 PARTTIME	52,119.31	54,630.00	54,630.00	49,125.00	30,000.00	
21006000 212100 OPERS	179,851.64	189,463.00	189,463.00	180,550.00	196,608.00	
21006000 212200 BWC	20,471.64	33,807.00	33,807.00	33,475.00	35,783.00	
21006000 212400 MED INS	332,339.28	365,501.00	365,490.00	328,112.00	387,775.00	
21006000 212500 LIFE INS	2,072.41	2,214.00	2,225.00	2,225.00	4,752.00	
21006000 212600 UNIFORMS	3,889.53	2,600.00	2,900.00	2,900.00	2,600.00	
21006000 212800 UNEMPLOY	879.69	.00	444.31	348.00	.00	
21006000 212900 MEDICARE	17,990.06	20,524.00	20,524.00	18,325.00	20,754.00	
21006000 311100 OFF SUPP	6,815.63	9,000.00	9,000.00	4,000.00	9,000.00	
21006000 311101 CONT OFF	1,405.47	3,000.00	3,000.00	2,658.00	3,000.00	
21006000 311102 PRINTING	5,729.35	7,500.00	7,500.00	5,959.00	7,500.00	
21006000 321100 CHEM SUPP	17,293.62	24,000.00	24,000.00	19,987.00	24,000.00	
21006000 321200 JAN SUPP	.00	100.00	100.00	20.00	100.00	
21006000 321201 JAN CHEMS	332.58	500.00	500.00	.00	500.00	
21006000 321401 FUEL	564.64	1,500.00	1,500.00	950.00	1,500.00	
21006000 321500 MISC SUPP	715.76	1,400.00	1,400.00	913.00	1,400.00	
21006000 321501 SUPP SPEC	220.00	250.00	250.00	80.00	250.00	
21006000 331100 R&M RADIO	225.00	225.00	225.00	225.00	240.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21006000 331101	450.00	600.00	750.00	600.00	600.00	
21006000 331200	321.10	1,200.00	1,200.00	500.00	2,000.00	
21006000 331300	11,816.10	15,000.00	15,000.00	14,790.00	15,000.00	
21006000 331301	6,421.60	11,000.00	11,000.00	8,500.00	11,000.00	
21006000 331400	3,496.18	4,000.00	3,500.00	700.00	2,000.00	
21006000 332000	2,080.19	5,000.00	4,500.00	1,500.00	4,000.00	
21006000 332100	2,694.35	14,000.00	14,000.00	12,400.00	15,000.00	
21006000 441000	.00	300.00	300.00	.00	300.00	
21006000 441100	10,605.20	28,000.00	37,349.00	34,253.00	35,000.00	
21006000 441101	7,410.00	11,000.00	11,000.00	11,000.00	11,500.00	
21006000 441400	198,847.15	225,000.00	228,657.26	228,656.00	240,000.00	
21006000 441500	36,583.00	42,529.00	42,529.00	42,529.00	39,312.00	
21006000 441700	25,250.83	31,000.00	31,000.00	22,231.00	31,000.00	
21006000 443102	60,254.00	70,000.00	66,500.00	60,000.00	70,000.00	
21006000 443103	36.37	75.00	75.00	50.00	75.00	
21006000 443104	7,960.08	9,240.00	9,240.00	5,879.00	6,500.00	
21006000 444100	.00	250.00	250.00	.00	250.00	
21006000 446200	457.00	480.00	480.00	480.00	519.00	
21006000 446400	812.00	853.00	853.00	410.00	500.00	
21006000 447200	6,725.84	8,500.00	8,500.00	6,631.00	8,500.00	
21006000 448100	2,823.00	500.00	500.00	445.00	500.00	
21006000 448101	1,620.00	500.00	500.00	.00	500.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21006000 448102	211.12	500.00	500.00	.00	500.00	
21006000 448300	291.04	1,500.00	2,000.00	1,997.00	2,000.00	
21006000 448600	.00	150.00	150.00	.00	150.00	
21006000 448800	.00	50.00	50.00	.00	50.00	
21006000 448802	.00	225.00	225.00	.00	225.00	
21006000 449200	10.00	75.00	75.00	18.00	75.00	
21006000 551300	.00	.00	.00	.00	.00	
21006000 761600	.00	.00	.00	.00	.00	
TOTAL MUNICIPAL COURT	2,264,376.89	2,496,413.00	2,506,313.57	2,343,934.00	2,597,155.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21007000 CIVIL SERVICE						
21007000 111100 SALARIES	69,871.96	70,253.00	70,253.00	67,543.00	73,452.00	
21007000 111101 OVERTIME	714.03	3,500.00	3,500.00	3,500.00	3,500.00	
21007000 111105 LONGEVITY	780.00	1,260.00	1,260.00	1,260.00	1,300.00	
21007000 212100 OPERS	9,991.23	10,502.00	10,502.00	10,123.00	10,956.00	
21007000 212200 BWC	1,135.22	1,876.00	1,876.00	1,989.00	1,957.00	
21007000 212400 MED INS	16,200.00	16,200.00	16,200.00	16,200.00	17,496.00	
21007000 212500 LIFE INS	93.00	94.00	94.00	94.00	198.00	
21007000 212900 MEDICARE	1,001.74	1,088.00	1,088.00	1,049.00	1,135.00	
21007000 311100 OFF SUPP	64.31	600.00	600.00	400.00	600.00	
21007000 311101 CONT OFF	114.73	350.00	350.00	350.00	400.00	
21007000 311102 PRINTING	.00	200.00	200.00	125.00	200.00	
21007000 321500 MISC SUPP	.00	15.00	15.00	15.00	15.00	
21007000 331301 R&M OFF	266.65	350.00	350.00	350.00	400.00	
21007000 332000 MISC TOOLS	.00	200.00	200.00	200.00	200.00	
21007000 332100 SMALL EQ	.00	1,000.00	1,000.00	1,000.00	1,000.00	
21007000 332200 LEGAL MED	603.00	700.00	700.00	693.00	820.00	
21007000 441100 PROF SERV	2,918.20	10,000.00	9,052.00	5,000.00	10,000.00	
21007000 441101 CLEAN SER	.00	.00	598.00	598.00	780.00	
21007000 441104 RNDOM TEST	8,312.00	13,375.00	13,375.00	10,000.00	18,000.00	
21007000 441500 COMP SERV	10,917.00	11,351.00	11,351.00	11,351.00	12,811.00	
21007000 443102 POSTAGE	47.00	310.00	310.00	150.00	300.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21007000 445101	761.62	8,800.00	8,800.00	1,500.00	1,650.00	
21007000 447100	.00	.00	350.00	250.00	300.00	
21007000 448101	.00	1,200.00	1,200.00	.00	1,500.00	
TOTAL CIVIL SERVICE	123,791.69	153,224.00	153,224.00	133,740.00	158,970.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21008000 PLANNING & ZONING						
21008000 311101		30.00		.00	30.00	
21008000 441100	136,500.00	138,500.00	138,500.00	138,500.00	138,500.00	
21008000 441500	13,822.00	14,239.00	14,239.00	14,239.00	15,735.00	
21008000 443102	165.30	240.00	270.00	270.00	350.00	
TOTAL PLANNING & ZONING	150,487.30	153,009.00	153,009.00	153,009.00	154,615.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21009000 COMPUTER SERVICES						
21009000 111100 SALARIES	186,156.63	208,906.00	208,906.00	202,732.00	248,769.00	
21009000 111101 OVERTIME	33.75	1,400.00	1,300.00	600.00	1,400.00	
21009000 111102 CALL OUT	.00	600.00	600.00	150.00	600.00	
21009000 111105 LONGEVITY	.00	.00	.00	.00	.00	
21009000 212100 OPERS	25,851.48	29,529.00	29,529.00	27,032.00	35,109.00	
21009000 212200 BWC	2,963.67	5,486.00	5,486.00	5,028.00	6,533.00	
21009000 212400 MED INS	48,187.52	57,993.00	57,993.00	53,880.00	66,758.00	
21009000 212500 LIFE INS	294.50	372.00	372.00	372.00	792.00	
21009000 212600 UNIFORMS	242.35	350.00	450.00	350.00	360.00	
21009000 212900 MEDICARE	2,650.90	3,183.00	3,183.00	2,795.00	3,791.00	
21009000 311100 OFF SUPP	8,488.30	9,700.00	9,500.00	6,000.00	9,500.00	
21009000 311102 PRINTING	.00	150.00	150.00	.00	150.00	
21009000 321400 VEH SUPP	.00	50.00	50.00	40.00	50.00	
21009000 321401 FUEL	17.33	200.00	200.00	65.00	200.00	
21009000 321500 MISC SUPP	40.00	.00	200.00	100.00	200.00	
21009000 321501 SUPP SPEC	5,983.20	9,000.00	8,884.00	9,000.00	9,000.00	
21009000 331200 R&M VEH	278.16	150.00	150.00	118.00	150.00	
21009000 331300 R&M EQUIP	19,907.14	24,000.00	23,840.00	24,000.00	26,000.00	
21009000 331400 R&M B&G	820.69	.00	.00	.00	.00	
21009000 332000 MISC TOOLS	647.96	1,000.00	1,000.00	800.00	1,000.00	
21009000 332100 SMALL EQ	9,290.19	15,500.00	13,001.38	13,000.00	15,500.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21009000 441100	27,294.00	31,000.00	31,000.00	17,000.00	31,000.00	
21009000 441104	549.00	350.00	350.00	.00	350.00	
21009000 441700	88,585.41	105,000.00	105,000.00	92,000.00	105,000.00	
21009000 443100	17,747.14	21,000.00	21,100.00	19,000.00	21,000.00	
21009000 443102	.00	20.00	20.00	10.00	20.00	
21009000 443103	.00	100.00	100.00	.00	100.00	
21009000 443104	3,424.00	3,264.00	3,264.00	3,264.00	3,264.00	
21009000 445100	.00	100.00	100.00	.00	100.00	
21009000 446200	200.00	200.00	216.00	216.00	230.00	
21009000 447200	.00	.00	160.00	.00	.00	
21009000 448100	58.99	500.00	500.00	.00	500.00	
21009000 448101	223.43	4,000.00	4,000.00	.00	4,000.00	
21009000 448102	.00	1,000.00	1,000.00	.00	1,000.00	
21009000 551300	10,497.90	.00	90,280.58	87,391.00	.00	
21009000 761600	12,611.52	.00	.00	.00	.00	
TOTAL COMPUTER SERVICES	473,045.16	534,103.00	621,884.96	564,943.00	592,426.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21010000 GENERAL EXPENSE						
21010000 321300 JAIL	341,538.30	700,000.00	748,385.34	420,000.00	600,000.00	
21010000 331400 R&M B&G	585.24	600.00	600.00	600.00	600.00	
21010000 441100 PROF SERV	25,055.00	26,500.00	26,500.00	25,205.00	28,000.00	
21010000 441107 HEALTH SER	360,000.00	338,625.00	338,625.00	338,625.00	349,313.00	
21010000 441300 CO AUD FEE	42,662.23	50,000.00	50,000.00	45,000.00	60,000.00	
21010000 441400 LEG/FIN SE	26,554.13	50,000.00	50,000.00	50,000.00	50,000.00	
21010000 441700 SOFTWARE	143,972.53	290,000.00	396,027.47	279,000.00	290,000.00	
21010000 442101 AEP (IN)	1,397.84	4,000.00	4,000.00	3,000.00	4,000.00	
21010000 442102 COLUMB GAS	1,079.27	1,600.00	1,600.00	1,300.00	1,600.00	
21010000 442105 WTR/SWR-IN	640.46	800.00	800.00	750.00	900.00	
21010000 442201 OUT AEP	348,071.14	370,000.00	370,000.00	335,000.00	370,000.00	
21010000 442204 OUT HWE	45,880.57	48,000.00	48,000.00	52,600.00	60,000.00	
21010000 445100 ADVERTIS	102.86	500.00	500.00	200.00	500.00	
21010000 448400 ELEC EXP	21,575.20	37,000.00	37,000.00	28,000.00	37,000.00	
21010000 448500 TAX PAY	973.26	1,500.00	1,500.00	260.00	1,500.00	
21010000 448803 MISC CONTR	.00	.00	100,000.00	100,000.00	.00	
21010000 448806 WATERSHED	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	
21010000 448808 STREAMGUAG	40,035.00	54,000.00	107,800.00	107,600.00	56,000.00	
21010000 448809 RTB CONT	30,000.00	30,000.00	30,000.00	30,000.00	30,000.00	
21010000 448810 JUVENILE	15,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
21010000 449101 MAR TWP	12,882.00	29,000.00	29,000.00	20,000.00	25,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21010000 449102	LIBERTY TW	389.00	800.00	800.00	500.00	600.00
21010000 449400	HRPC RLF	19,895.61	.00	3,076.79	3,077.00	.00
21010000 761400	OPXFER OUT	700,000.00	.00	.00	.00	.00
21010000 761401	SCM&R SUBS	.00	.00	.00	.00	.00
21010000 761402	POOL SUBSI	87,000.00	117,520.00	117,520.00	117,520.00	125,000.00
21010000 761403	AIR SUBSID	.00	150,000.00	225,000.00	225,000.00	135,000.00
21010000 761404	PARKING SU	.00	.00	.00	.00	.00
21010000 761600	CIXFER OUT	378,000.00	.00	50,000.00	50,000.00	.00
TOTAL GENERAL EXPENSE		2,648,289.64	2,320,445.00	2,756,734.60	2,253,237.00	2,645,013.00

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

21012000 POLICE DEPARTMENT						
21012000 111100 SALARIES	4,422,474.49	4,590,720.00	4,588,234.00	4,110,363.00	4,898,867.00	
21012000 111101 OVERTIME	135,651.07	140,000.00	140,000.00	140,000.00	150,000.00	
21012000 111102 CALL OUT	39,722.82	65,000.00	65,000.00	45,000.00	65,000.00	
21012000 111103 RETIR SETT	.00	.00	2,486.00	2,486.00	.00	
21012000 111104 C/HV BUYOU	23,528.30	30,000.00	30,000.00	25,660.00	30,000.00	
21012000 111105 LONGEVITY	8,500.00	10,200.00	10,200.00	10,200.00	10,660.00	
21012000 111106 SPECIAL OT	10,062.51	14,586.00	14,586.00	11,746.00	15,216.00	
21012000 111200 WAGE PD/FD	253,116.33	251,447.00	251,447.00	245,497.00	267,007.00	
21012000 111201 CL OT	.00	.00	.00	.00	.00	
21012000 111202 CL CALLOUT	.00	.00	.00	.00	.00	
21012000 212100 OPERS	36,153.03	38,300.00	38,300.00	35,165.00	38,218.00	
21012000 212200 BWC	78,371.95	130,085.00	130,085.00	118,922.00	112,558.00	
21012000 212300 OP&F	897,853.97	949,617.00	949,617.00	844,845.00	1,006,934.00	
21012000 212400 MED INS	1,132,099.32	1,229,808.00	1,229,808.00	1,123,371.00	1,298,411.00	
21012000 212500 LIFE INS	12,415.44	13,532.00	13,532.00	12,044.00	14,355.00	
21012000 212600 UNIFORMS	38,290.30	61,013.00	60,423.03	51,062.00	70,058.00	
21012000 212601 OUTERWEAR	3,386.46	4,628.00	4,778.25	3,174.00	6,335.00	
21012000 212602 SAFETY	28,946.03	22,880.00	33,467.23	33,467.00	26,416.00	
21012000 212700 PAST PENS	31,418.58	31,419.00	31,419.00	31,419.00	31,419.00	
21012000 212900 MEDICARE	68,597.51	75,629.00	75,629.00	65,000.00	79,956.00	
21012000 311100 OFF SUPP	1,612.79	5,796.00	5,796.00	1,967.00	5,232.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21012000 311101	720.82	3,150.00	3,150.00	1,796.00	3,150.00	
21012000 311102	2,544.00	6,145.00	6,145.00	1,959.00	6,105.00	
21012000 321000	2,112.87	4,250.00	4,250.00	1,412.00	3,550.00	
21012000 321100	4,705.65	7,970.00	7,970.00	3,785.00	6,047.00	
21012000 321102	928.05	1,665.00	1,665.00	338.00	1,490.00	
21012000 321200	.00	30.00	30.00	.00	30.00	
21012000 321401	63,663.87	80,712.00	89,684.00	89,684.00	90,396.00	
21012000 321500	1,478.11	4,444.00	4,508.46	2,886.00	5,620.00	
21012000 321501	19,643.77	31,798.00	31,798.00	28,469.00	26,778.00	
21012000 321600	.00	6,000.00	6,000.00	6,000.00	6,000.00	
21012000 331100	22,965.04	31,801.00	31,801.00	28,045.00	33,437.00	
21012000 331101	9,360.00	12,480.00	15,600.00	15,600.00	12,480.00	
21012000 331200	34,033.29	35,000.00	35,547.00	30,266.00	36,000.00	
21012000 331300	1,789.34	9,110.00	9,110.00	5,763.00	12,315.00	
21012000 331301	2,732.10	3,120.00	3,120.00	2,535.00	3,060.00	
21012000 332000	20,843.78	24,870.00	25,209.96	20,320.00	26,136.00	
21012000 332100	55,490.70	84,212.00	84,212.00	69,490.00	83,710.00	
21012000 332200	.00	800.00	700.00	642.00	800.00	
21012000 332300	3,274.83	3,400.00	3,400.00	3,251.00	3,850.00	
21012000 332301	.00	850.00	850.00	770.00	950.00	
21012000 441100	22,412.68	46,200.00	50,770.76	39,717.00	46,751.00	
21012000 441103	.00	100.00	100.00	75.00	100.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
GENERAL FUND						
21012000 441104	288.00	3,575.00	3,575.00	3,403.00	3,575.00	
21012000 441500	77,176.00	65,470.00	65,470.00	65,470.00	69,899.00	
21012000 441700	110,209.94	73,800.00	75,300.00	72,587.00	73,312.00	
21012000 442101	525.33	570.00	670.00	670.00	670.00	
21012000 443102	242.66	940.00	940.00	513.00	724.00	
21012000 443103	.00	100.00	100.00	.00	100.00	
21012000 443104	17,194.69	17,973.00	17,973.00	17,636.00	28,620.00	
21012000 444100	.00	200.00	200.00	.00	200.00	
21012000 446100	125.02	133.00	271.00	271.00	285.00	
21012000 446200	11,198.62	15,535.00	15,535.00	11,570.00	14,149.00	
21012000 446300	34,313.00	36,029.00	36,029.00	36,029.00	37,831.00	
21012000 448100	13,004.00	15,785.00	15,785.00	14,361.00	35,715.00	
21012000 448101	12,140.00	40,000.00	42,605.00	27,321.00	51,612.00	
21012000 448102	5,526.01	32,565.00	23,455.00	10,094.00	44,115.00	
21012000 448600	.00	.00	.00	.00	.00	
21012000 448800	.00	.00	.00	.00	.00	
21012000 448802	60.00	75.00	75.00	60.00	75.00	
21012000 551300	326,448.00	.00	262,000.00	262,000.00	.00	
21012000 761600	592.92	.00	.00	.00	.00	
TOTAL POLICE DEPARTMENT	8,099,443.99	8,365,517.00	8,650,411.69	7,786,176.00	8,896,279.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21013000 DISASTER SERVICES						
21013000 331300 R&M EQUIP	6,060.00	15,120.00	27,748.75	26,847.00	13,944.00	
21013000 441100 PROF SERV	36,969.66	37,523.00	37,523.00	37,523.00	37,523.00	
21013000 442201 OUT AEP	5,814.17	6,306.00	6,806.00	6,806.00	6,806.00	
21013000 442204 OUT HWE	1,752.95	1,760.00	1,842.00	1,842.00	1,842.00	
21013000 446100 INS B & E	385.55	405.00	405.00	209.00	219.00	
21013000 551300 OUT EQUIP	.00	.00	.00	.00	.00	
21013000 761600 CIXFER OUT	.00	.00	.00	.00	.00	
TOTAL DISASTER SERVICES	50,982.33	61,114.00	74,324.75	73,227.00	60,334.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21014000 FIRE DEPARTMENT						
21014000 111100 SALARIES	4,289,253.11	4,378,000.00	4,348,409.00	4,335,296.00	4,624,444.00	
21014000 111101 OVERTIME	119,822.14	110,000.00	110,000.00	110,000.00	120,000.00	
21014000 111102 CALL OUT	6,623.62	30,000.00	30,000.00	30,000.00	30,000.00	
21014000 111103 RETIR SETT	.00	.00	.00	.00	.00	
21014000 111104 C/HV BUYOU	52,622.88	115,000.00	115,000.00	84,085.00	74,083.00	
21014000 111105 LONGEVITY	89,640.00	91,860.00	93,210.00	93,180.00	107,341.00	
21014000 111200 WAGE PD/FD	46,485.78	49,177.00	49,177.00	47,162.00	52,322.00	
21014000 111201 CL OT	.00	.00	.00	.00	.00	
21014000 212100 OPERS	6,508.01	6,885.00	6,885.00	6,603.00	7,325.00	
21014000 212200 BWC	73,320.63	121,791.00	121,791.00	121,346.00	125,026.00	
21014000 212300 OP&F	1,090,946.32	1,139,000.00	1,139,000.00	1,114,066.00	1,189,424.00	
21014000 212400 MED INS	1,166,284.08	1,213,663.00	1,241,904.00	1,241,904.00	1,324,038.00	
21014000 212500 LIFE INS	12,012.50	12,276.00	12,276.00	12,029.00	13,167.00	
21014000 212600 UNIFORMS	31,081.37	38,000.00	36,125.00	38,000.00	49,450.00	
21014000 212602 SAFETY	32,026.86	32,500.00	34,375.00	32,500.00	32,500.00	
21014000 212700 PAST PENS	43,451.52	43,452.00	43,452.00	43,452.00	43,452.00	
21014000 212900 MEDICARE	64,206.66	69,569.00	69,569.00	66,087.00	72,510.00	
21014000 213001 FITNESS	.00	2,040.00	2,040.00	400.00	440.00	
21014000 311100 OFF SUPP	1,182.83	1,200.00	1,393.00	1,393.00	3,300.00	
21014000 311101 CONT OFF	390.16	800.00	1,093.65	1,093.00	1,000.00	
21014000 311102 PRINTING	.00	50.00	358.00	358.00	200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21014000 321101	1,701.50	2,500.00	2,450.00	1,758.00	3,500.00	
21014000 321102	10,682.98	11,000.00	11,474.00	11,000.00	12,000.00	
21014000 321103	.00	200.00	200.00	.00	100.00	
21014000 321200	1,064.37	1,250.00	1,250.00	1,250.00	1,350.00	
21014000 321201	1,783.89	2,200.00	2,200.00	1,650.00	2,200.00	
21014000 321202	1,923.74	2,400.00	2,400.00	2,400.00	2,500.00	
21014000 321401	22,504.03	32,500.00	42,000.00	30,903.00	37,500.00	
21014000 321402	625.27	900.00	1,444.31	1,286.00	1,100.00	
21014000 321500	4,086.26	4,800.00	4,800.00	4,800.00	4,500.00	
21014000 321501	352.93	1,500.00	1,500.00	400.00	1,500.00	
21014000 331100	8,120.10	7,700.00	7,700.00	6,773.00	12,500.00	
21014000 331101	7,920.00	10,560.00	13,200.00	13,200.00	10,560.00	
21014000 331200	30,044.92	40,000.00	33,159.35	33,160.00	40,000.00	
21014000 331300	14,644.27	14,500.00	18,010.00	18,000.00	14,500.00	
21014000 331301	1,472.49	1,500.00	1,500.00	1,500.00	1,500.00	
21014000 331400	34,476.83	35,000.00	34,898.01	34,899.00	30,000.00	
21014000 332000	11,712.40	17,500.00	13,795.00	17,435.00	16,000.00	
21014000 332100	22,359.56	22,600.00	26,305.00	22,665.00	23,000.00	
21014000 332200	1,525.50	2,000.00	1,526.00	1,526.00	1,700.00	
21014000 332300	286.97	2,000.00	1,800.00	2,000.00	2,000.00	
21014000 441000	180.00	830.00	874.00	874.00	900.00	
21014000 441100	8,415.40	8,500.00	6,820.00	7,000.00	15,500.00	

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FOR PERIOD 13

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21014000 441101	.00	1,600.00	580.00	.00	1,600.00	
21014000 441102	284.00	600.00	600.00	568.00	700.00	
21014000 441103	2,712.00	3,010.00	3,010.00	3,010.00	3,010.00	
21014000 441104	380.00	100.00	150.00	300.00	100.00	
21014000 441106	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00	
21014000 441400	.00	25.00	50.00	.00	.00	
21014000 441500	37,415.00	40,532.00	40,532.00	40,532.00	43,622.00	
21014000 441700	17,019.46	17,500.00	18,554.94	18,576.00	19,575.00	
21014000 442101	17,521.00	20,000.00	20,000.00	17,500.00	20,000.00	
21014000 442102	9,665.02	15,000.00	14,000.00	11,000.00	15,000.00	
21014000 442104	8,368.46	8,500.00	9,500.00	9,500.00	9,500.00	
21014000 442105	9,003.80	9,500.00	9,500.00	9,500.00	9,500.00	
21014000 443102	.00	60.00	60.00	60.00	60.00	
21014000 443103	49.81	150.00	150.00	150.00	150.00	
21014000 443104	8,858.97	9,500.00	6,996.00	9,500.00	9,500.00	
21014000 446100	4,664.14	4,900.00	4,900.00	4,900.00	5,145.00	
21014000 446200	10,930.18	11,430.00	13,935.00	13,935.00	16,000.00	
21014000 448100	2,400.50	5,500.00	2,847.00	2,542.00	2,500.00	
21014000 448101	12,848.50	19,000.00	16,695.00	17,360.00	10,000.00	
21014000 448102	2,807.91	16,000.00	11,323.75	12,500.00	35,000.00	
21014000 448500	610.70	619.00	619.00	611.00	619.00	
21014000 448501	.00	.00	3.99	4.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21014000 449200	O/S EXP .37	.00	.00	.00	.00	
21014000 551300	OUT EQUIP 3,000.00	.00	880,056.00	880,056.00	.00	
21014000 761600	CIXFER OUT 2,813.50	.00	3,999.00	3,999.00	.00	
TOTAL FIRE DEPARTMENT	7,465,095.20	7,862,729.00	8,745,425.00	8,651,536.00	8,308,013.00	

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FOR PERIOD 13

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21015000 DISPATCH CENTER						
21015000 111100 SALARIES	603,808.72	663,087.00	667,021.00	667,021.00	695,333.00	
21015000 111101 OVERTIME	46,634.33	50,000.00	78,208.00	78,208.00	50,000.00	
21015000 111102 CALL OUT	5,784.20	6,500.00	6,500.00	6,500.00	6,500.00	
21015000 111104 C/HV BUYOU	2,760.88	5,000.00	5,000.00	1,872.00	5,000.00	
21015000 212100 OPERS	91,486.82	100,988.00	104,496.00	104,496.00	105,474.00	
21015000 212200 BWC	10,501.52	18,241.00	19,418.00	19,418.00	15,677.00	
21015000 212400 MED INS	149,569.32	177,630.00	140,744.00	139,886.00	150,683.00	
21015000 212500 LIFE INS	2,046.00	2,232.00	2,232.00	2,155.00	2,574.00	
21015000 212600 UNIFORMS	273.97	500.00	500.00	.00	500.00	
21015000 212900 MEDICARE	9,321.47	10,605.00	10,664.00	10,664.00	11,011.00	
21015000 311100 OFF SUPP	553.18	1,090.00	1,090.00	781.00	1,090.00	
21015000 311101 CONT OFF	228.64	500.00	500.00	260.00	500.00	
21015000 321200 JAN SUPP	.00	125.00	125.00	.00	125.00	
21015000 321500 MISC SUPP	.00	240.00	1,212.00	19.00	315.00	
21015000 321501 SUPP SPEC	920.00	.00	.00	.00	2,750.00	
21015000 331100 R&M RADIO	2,332.68	2,333.00	2,333.00	2,333.00	3,610.00	
21015000 331101 RAD/MARCS	2,430.00	3,240.00	4,050.00	4,050.00	3,000.00	
21015000 331200 R&M VEH	.00	1,150.00	1,150.00	.00	1,150.00	
21015000 331300 R&M EQUIP	59,300.00	61,870.00	61,870.00	61,670.00	64,400.00	
21015000 332000 MISC TOOLS	119.98	6,203.00	2,075.00	5,842.00	7,425.00	
21015000 332100 SMALL EQ	13,719.40	800.00	3,637.00	.00	5,600.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21015000 441100	350.00	350.00	350.00	.00	350.00	
21015000 441104	.00	110.00	110.00	.00	110.00	
21015000 441500	30,844.00	32,754.00	32,754.00	32,754.00	38,461.00	
21015000 441700	28,545.35	28,155.00	28,155.00	27,842.00	27,854.00	
21015000 443101	465.28	540.00	724.00	679.00	1,200.00	
21015000 443104	455.88	480.00	480.00	457.00	1,980.00	
21015000 443105	14,880.00	14,880.00	14,880.00	14,880.00	14,880.00	
21015000 446200	18.00	19.00	196.00	196.00	206.00	
21015000 447200	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	
21015000 448100	135.00	380.00	410.00	380.00	485.00	
21015000 448101	.00	2,500.00	2,470.00	695.00	4,000.00	
21015000 448102	.00	1,000.00	958.00	.00	2,000.00	
21015000 448802	60.00	75.00	75.00	60.00	75.00	
21015000 551300	.00	.00	45,000.00	45,000.00	.00	
TOTAL DISPATCH CENTER	1,084,744.62	1,200,777.00	1,246,587.00	1,235,318.00	1,231,518.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21016000 N.E.A.T.						
21016000 441604	9,350.00	.00	.00	.00	.00	
TOTAL N.E.A.T.	9,350.00	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21017000 SAFETY DIRECTOR						
21017000 111100 SALARIES	80,683.98	80,921.00	80,921.00	32,322.00	.00	
21017000 111105 LONGEVITY	750.00	780.00	780.00	300.00	.00	
21017000 212100 OPERS	11,400.75	11,438.00	11,438.00	3,772.00	.00	
21017000 212200 BWC	1,295.26	2,044.00	2,044.00	817.00	.00	
21017000 212400 MED INS	.00	.00	.00	.00	.00	
21017000 212500 LIFE INS	93.00	93.00	93.00	31.00	.00	
21017000 212900 MEDICARE	1,180.79	1,190.00	1,190.00	474.00	.00	
21017000 311100 OFF SUPP	453.67	467.00	467.00	350.00	.00	
21017000 311101 CONT OFF	80.08	400.00	400.00	250.00	.00	
21017000 311102 PRINTING	.00	70.00	70.00	.00	.00	
21017000 321500 MISC SUPP	.00	10,700.00	8,700.00	3,000.00	.00	
21017000 331100 R&M RADIO	965.76	966.00	966.00	966.00	.00	
21017000 331101 RAD/MARCS	810.00	1,080.00	1,350.00	1,350.00	.00	
21017000 332100 SMALL EQ	.00	1,050.00	1,050.00	906.00	.00	
21017000 441100 PROF SERV	.00	3,000.00	5,000.00	5,000.00	.00	
21017000 441500 COMP SERV	10,736.00	.00	.00	.00	.00	
21017000 443102 POSTAGE	.00	50.00	50.00	.00	.00	
21017000 443103 EXPRS MAIL	.00	75.00	75.00	.00	.00	
21017000 444100 TRANSPOR	.00	1,000.00	1,000.00	.00	.00	
21017000 448100 PER DEV	.00	330.00	330.00	.00	.00	
21017000 448101 REG FEES	.00	1,000.00	1,000.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21017000 448102	.00	500.00	500.00	.00	.00	

TOTAL SAFETY DIRECTOR 108,449.29 117,154.00 117,424.00 49,538.00 .00

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21018000 HUMAN RESOURCES						
21018000 111100 SALARIES	87,276.61	87,533.00	87,533.00	84,150.00	94,162.00	
21018000 111105 LONGEVITY	.00	.00	.00	.00	600.00	
21018000 212100 OPERS	12,218.72	12,255.00	12,255.00	11,781.00	13,267.00	
21018000 212200 BWC	1,388.23	2,238.00	2,238.00	2,168.00	2,403.00	
21018000 212400 MED INS	13,464.00	13,464.00	13,464.00	13,464.00	14,397.00	
21018000 212500 LIFE INS	93.00	94.00	94.00	94.00	198.00	
21018000 212900 MEDICARE	1,220.62	1,301.00	1,301.00	1,191.00	1,401.00	
21018000 311100 OFF SUPP	101.64	200.00	200.00	130.00	400.00	
21018000 311101 CONT OFF	.00	100.00	100.00	25.00	100.00	
21018000 311102 OFF PRINT	.00	100.00	600.00	600.00	100.00	
21018000 321500 MISC SUPP	32.90	50.00	50.00	50.00	50.00	
21018000 332100 SMALL EQ	.00	.00	.00	.00	.00	
21018000 441100 PROF SERV	3,271.50	8,600.00	8,582.00	3,900.00	4,500.00	
21018000 441400 LEGAL SER	.00	.00	18.00	12.00	.00	
21018000 441500 COMP SERV	10,423.00	10,836.00	10,836.00	10,836.00	12,201.00	
21018000 441700 SOFTWARE	.00	.00	280.00	280.00	.00	
21018000 443102 POSTAGE	21.00	150.00	150.00	15.00	100.00	
21018000 443104 CELLULAR	.00	.00	408.00	408.00	816.00	
21018000 445100 ADVERTIS	725.00	500.00	500.00	.00	725.00	
21018000 448100 PER DEV	794.00	5,500.00	4,592.00	410.00	5,500.00	
21018000 448101 REG FEES	99.00	1,200.00	920.00	.00	1,900.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21018000 448102	.00	1,200.00	884.00	.00	1,200.00	
21018000 448801	.00	4,000.00	4,316.00	4,316.00	4,000.00	
21018000 448802	85.40	3,500.00	3,500.00	3,500.00	1,650.00	
TOTAL HUMAN RESOURCES	131,214.62	152,821.00	152,821.00	137,330.00	159,670.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21020000 SERVICE DIRECTOR						
21020000 111100 SALARIES	34,329.33	80,000.00	80,000.00	88,850.00	146,938.00	
21020000 111105 LONGEVITY	.00	.00	.00	.00	.00	
21020000 212100 OPERS	4,806.04	10,000.00	10,000.00	12,439.00	20,571.00	
21020000 212200 BWC	548.69	3,101.00	3,101.00	2,323.00	2,939.00	
21020000 212400 MED INS	7,662.75	20,000.00	20,000.00	3,120.00	7,115.00	
21020000 212500 LIFE INS	34.83	94.00	94.00	47.00	198.00	
21020000 212900 MEDICARE	479.26	1,500.00	1,500.00	1,287.00	2,131.00	
21020000 311100 OFF SUPP	42.28	300.00	300.00	175.00	1,000.00	
21020000 311101 CONT OFF	90.58	300.00	300.00	200.00	450.00	
21020000 311102 PRINTING	.00	70.00	70.00	48.00	80.00	
21020000 321201 JAN CHEMS	71.12	150.00	150.00	.00	150.00	
21020000 321500 MISC SUPP	161.33	3,000.00	3,000.00	3,000.00	14,500.00	
21020000 331100 R&M RADIO	.00	.00	.00	.00	1,490.00	
21020000 331101 RAD/MARCS	.00	.00	.00	.00	1,080.00	
21020000 332000 MISC TOOLS	.00	.00	146.01	147.00	150.00	
21020000 332100 SMALL EQ	.00	1,600.00	2,053.99	1,972.00	.00	
21020000 441100 PROF SERV	4,818.36	20,000.00	19,226.10	17,000.00	23,000.00	
21020000 441103 TRASH SERV	.00	4,000.00	4,000.00	3,500.00	4,000.00	
21020000 441104 RNDOM TEST	.00	.00	173.90	174.00	.00	
21020000 441400 LEG/FIN SE	346.81	.00	3.09	.00	.00	
21020000 441500 COMP SERV	10,546.00	11,154.00	11,154.00	11,154.00	12,567.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21020000 443102	34.00	100.00	100.00	10.00	100.00	
21020000 443103	.00	75.00	71.91	25.00	75.00	
21020000 443104	432.00	816.00	816.00	340.00	816.00	
21020000 444100	.00	1,500.00	1,500.00	.00	1,500.00	
21020000 448100	.00	500.00	500.00	75.00	300.00	
21020000 448101	15.00	2,000.00	2,000.00	.00	2,000.00	
21020000 448102	.00	2,000.00	2,000.00	.00	2,000.00	
TOTAL SERVICE DIRECTOR	64,418.38	162,260.00	162,260.00	145,886.00	245,150.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21021000 ENGINEERING DEPARTMENT						
21021000 111100 SALARIES	427,583.45	467,915.00	467,915.00	429,616.00	511,673.00	
21021000 111101 OVERTIME	2,673.20	4,500.00	4,500.00	3,000.00	7,000.00	
21021000 111105 LONGEVITY	2,340.00	2,340.00	2,340.00	2,340.00	2,490.00	
21021000 111300 TEMP PTIME	.00	12,500.00	12,300.00	.00	10,260.00	
21021000 212100 OPERS	60,563.58	68,215.00	68,215.00	60,894.00	74,400.00	
21021000 212200 BWC	6,900.61	12,313.00	12,313.00	11,962.00	10,900.00	
21021000 212400 MED INS	67,721.25	81,309.00	81,309.00	70,678.00	104,850.00	
21021000 212500 LIFE INS	616.17	651.00	651.00	651.00	1,485.00	
21021000 212600 UNIFORMS	1,400.00	1,400.00	1,820.00	1,400.00	2,000.00	
21021000 212602 SAFETY	.00	550.00	330.00	500.00	550.00	
21021000 212900 MEDICARE	6,189.32	7,142.00	7,142.00	6,307.00	7,734.00	
21021000 311100 OFF SUPP	1,096.58	3,500.00	3,500.00	2,000.00	3,000.00	
21021000 311101 CONT OFF	1,029.17	1,500.00	3,000.00	2,000.00	2,000.00	
21021000 311102 PRINTING	.00	1,700.00	1,700.00	500.00	2,000.00	
21021000 321102 FIRST AID	.00	100.00	100.00	.00	100.00	
21021000 321200 JAN SUPP	.00	200.00	200.00	200.00	250.00	
21021000 321401 FUEL	4,284.22	7,525.00	7,525.00	7,525.00	10,500.00	
21021000 321402 OIL/OTHER	.00	25.00	25.00	25.00	30.00	
21021000 321500 MISC SUPP	.00	1,000.00	1,000.00	500.00	750.00	
21021000 321501 SUPP SPEC	193.89	200.00	200.00	200.00	250.00	
21021000 331100 R&M RADIO	805.32	806.00	806.00	806.00	848.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR FOR PERIOD 13

ACCOUNTS FOR:	GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21021000 331101	RAD/MARCS	1,260.00	1,680.00	2,100.00	2,100.00	1,680.00	
21021000 331200	R&M VEH	401.81	2,500.00	2,500.00	2,500.00	2,500.00	
21021000 331300	R&M EQUIP	.00	500.00	500.00	500.00	500.00	
21021000 331301	R&M OFF	4,684.43	8,000.00	8,000.00	7,000.00	8,500.00	
21021000 332000	MISC TOOLS	431.06	2,500.00	1,600.00	1,200.00	3,000.00	
21021000 332100	SMALL EQ	906.05	7,500.00	7,400.00	6,000.00	1,500.00	
21021000 332200	LEGAL MED	.00	100.00	100.00	.00	100.00	
21021000 441100	PROF SERV	2,461.00	75,000.00	93,666.00	25,000.00	55,000.00	
21021000 441101	CLEAN SER	.00	.00	884.00	884.00	1,200.00	
21021000 441104	RNDOM TEST	.00	200.00	250.00	230.00	250.00	
21021000 441105	TIME/SERV	29,104.96	27,000.00	27,000.00	27,000.00	5,000.00	
21021000 441500	COMP SERV	19,039.00	19,611.00	19,611.00	19,611.00	22,265.00	
21021000 441700	SOFTWARE	20,526.01	26,000.00	26,077.56	26,078.00	27,000.00	
21021000 443102	POSTAGE	433.05	1,000.00	983.65	650.00	1,000.00	
21021000 443103	EXPRS MAIL	.00	200.00	200.00	50.00	200.00	
21021000 443104	CELLULAR	5,438.61	5,280.00	5,280.00	5,076.00	5,280.00	
21021000 445100	ADVERTIS	.00	1,000.00	-500.00	400.00	1,000.00	
21021000 445101	LEGALS	569.60	200.00	1,800.00	1,200.00	1,000.00	
21021000 446100	INS B & E	20.83	27.00	43.35	44.00	47.00	
21021000 446200	INS VEH	948.00	1,282.00	1,282.00	1,282.00	1,347.00	
21021000 448100	PER DEV	245.00	1,000.00	1,400.00	1,400.00	4,000.00	
21021000 448101	REG FEES	275.00	7,000.00	6,400.00	1,250.00	6,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21021000 448102	440.54	1,500.00	1,500.00	800.00	3,000.00	
21021000 448900	.00	.00	.00	.00	.00	
21021000 551300	.00	.00	.00	.00	.00	
21021000 761600	.00	.00	.00	.00	.00	
TOTAL ENGINEERING DEPARTMENT	670,581.71	864,471.00	884,968.56	731,359.00	904,439.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21022000 PUBLIC BUILDING						
21022000 111100 SALARIES	52,159.65	59,434.00	59,434.00	57,792.00	53,539.00	
21022000 111101 OVERTIME	178.88	1,000.00	1,000.00	3,000.00	3,000.00	
21022000 111102 CALL OUT	112.97	200.00	200.00	200.00	200.00	
21022000 111105 LONGEVITY	780.00	210.00	210.00	240.00	.00	
21022000 212100 OPERS	7,452.41	8,518.00	8,518.00	8,573.00	7,944.00	
21022000 212200 BWC	851.14	1,587.00	1,587.00	1,580.00	1,473.00	
21022000 212400 MED INS	6,552.00	13,122.00	13,122.00	15,102.00	14,397.00	
21022000 212500 LIFE INS	93.00	118.00	118.00	118.00	198.00	
21022000 212600 UNIFORMS	275.00	413.00	413.00	275.00	275.00	
21022000 212900 MEDICARE	734.78	932.00	932.00	881.00	862.00	
21022000 311100 OFF SUPP	281.49	210.00	210.00	185.00	375.00	
21022000 311101 CONT OFF	.00	350.00	350.00	100.00	100.00	
21022000 321102 FIRST AID	.00	1,500.00	1,500.00	300.00	1,000.00	
21022000 321103 PROP CHEM	15.24	200.00	200.00	144.00	200.00	
21022000 321200 JAN SUPP	17.70	150.00	150.00	100.00	150.00	
21022000 321201 JAN CHEMS	3,026.87	5,000.00	5,000.00	3,925.00	5,000.00	
21022000 321202 JAN PAPER	4,337.89	6,000.00	6,000.00	4,575.00	6,000.00	
21022000 321401 FUEL	507.28	2,000.00	2,000.00	1,585.00	2,000.00	
21022000 321402 OIL/OTHER	73.95	200.00	200.00	80.00	200.00	
21022000 321500 MISC SUPP	6,791.42	10,000.00	10,000.00	10,500.00	10,500.00	
21022000 331200 R&M VEH	158.16	800.00	800.00	334.00	800.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21022000 331300	35,769.13	69,000.00	67,000.00	65,000.00	79,500.00	
21022000 331302	269.94	1,000.00	1,000.00	1,000.00	1,200.00	
21022000 331400	18,476.66	75,000.00	74,400.00	60,000.00	130,100.00	
21022000 331401	.00	.00	600.00	600.00	5,600.00	
21022000 332000	248.86	2,000.00	1,900.00	1,500.00	4,300.00	
21022000 332100	.00	1,100.00	5,348.00	4,500.00	3,000.00	
21022000 441000	273.00	273.00	273.00	273.00	273.00	
21022000 441100	.00	3,000.00	3,000.00	1,000.00	3,000.00	
21022000 441101	47,947.69	55,000.00	55,000.00	54,000.00	55,000.00	
21022000 441102	552.00	1,000.00	1,000.00	702.00	1,100.00	
21022000 441103	7,272.00	10,000.00	10,000.00	10,000.00	13,800.00	
21022000 442101	84,534.03	100,000.00	100,000.00	100,000.00	100,000.00	
21022000 442102	11,504.99	17,500.00	17,500.00	17,500.00	19,000.00	
21022000 442105	8,430.20	9,800.00	9,800.00	9,500.00	9,800.00	
21022000 442205	3,531.79	7,500.00	7,500.00	6,000.00	7,500.00	
21022000 443104	576.00	720.00	720.00	816.00	576.00	
21022000 446100	19,996.21	22,000.00	22,000.00	12,143.00	14,306.00	
21022000 446200	234.00	250.00	250.00	239.00	250.00	
21022000 448100	.00	25.00	25.00	.00	.00	
21022000 551300	.00	.00	.00	.00	.00	
21022000 761600	.00	.00	.00	.00	.00	
TOTAL PUBLIC BUILDING	324,016.33	487,112.00	489,260.00	454,362.00	556,518.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21032000 ZONING						
21032000 111100	166,760.20	164,000.00	163,750.00	147,338.00	160,990.00	
21032000 111101	200.17	3,000.00	3,000.00	3,000.00	6,000.00	
21032000 111105	780.00	780.00	780.00	780.00	1,300.00	
21032000 111300	.00	17,174.00	17,174.00	6,000.00	.00	
21032000 111500	.00	.00	.00	.00	37,700.00	
21032000 212100	23,483.67	25,900.00	25,900.00	21,997.00	28,840.00	
21032000 212200	2,674.87	3,900.00	3,900.00	3,930.00	4,120.00	
21032000 212400	30,157.44	29,250.00	29,250.00	27,213.00	32,795.00	
21032000 212500	279.00	372.00	372.00	256.00	396.00	
21032000 212600	291.12	.00	600.00	600.00	900.00	
21032000 212601	.00	350.00	.00	.00	200.00	
21032000 212900	2,393.65	2,690.00	2,690.00	2,280.00	3,050.00	
21032000 311100	504.81	1,000.00	1,700.00	1,400.00	1,700.00	
21032000 311101	524.62	800.00	800.00	800.00	1,000.00	
21032000 311102	2,416.08	1,000.00	1,000.00	500.00	750.00	
21032000 321401	463.46	1,250.00	1,250.00	1,250.00	1,750.00	
21032000 321500	118.16	200.00	1,400.00	900.00	900.00	
21032000 331100	135.00	270.00	270.00	270.00	300.00	
21032000 331101	270.00	360.00	450.00	450.00	360.00	
21032000 331200	917.05	1,000.00	4,000.00	1,000.00	1,500.00	
21032000 331301	262.61	600.00	600.00	400.00	600.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21032000 332000	372.55	400.00	900.00	400.00	500.00	
21032000 332100	.00	3,000.00	3,000.00	3,000.00	7,900.00	
21032000 441100	.00	20,000.00	20,000.00	6,500.00	5,000.00	
21032000 441104	.00	220.00	220.00	.00	1,000.00	
21032000 441105	2,297.57	.00	10,000.00	10,000.00	60,000.00	
21032000 441500	16,596.00	17,610.00	17,610.00	17,610.00	19,938.00	
21032000 441601	.00	15,000.00	7,700.00	6,000.00	7,500.00	
21032000 441602	4,763.07	15,000.00	15,000.00	10,000.00	10,000.00	
21032000 441604	36,375.00	40,000.00	37,000.00	16,000.00	18,000.00	
21032000 443102	2,939.84	1,250.00	1,250.00	1,250.00	1,275.00	
21032000 446200	640.00	701.00	701.00	701.00	750.00	
21032000 448100	.00	1,765.00	1,765.00	1,765.00	1,250.00	
21032000 448101	80.00	5,770.00	4,770.00	3,000.00	5,770.00	
21032000 448102	44.97	5,000.00	900.00	500.00	5,000.00	
21032000 448900	.00	.00	.00	.00	.00	
21032000 551300	.00	.00	.00	.00	.00	
TOTAL ZONING	296,740.91	379,612.00	379,702.00	297,090.00	429,034.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR: GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21034000 PARKS DEPARTMENT						
21034000 111100 SALARIES	514,606.99	538,105.00	538,105.00	491,928.00	574,211.00	
21034000 111101 OVERTIME	3,570.63	6,500.00	6,500.00	6,500.00	7,500.00	
21034000 111102 CALL OUT	437.05	3,000.00	3,000.00	3,000.00	4,000.00	
21034000 111103 RETIR SETT	.00	.00	.00	.00	.00	
21034000 111105 LONGEVITY	14,244.00	15,116.00	15,116.00	14,900.00	14,900.00	
21034000 111300 TEMP PTIME	.00	30,000.00	30,000.00	27,000.00	70,000.00	
21034000 212100 OPERS	74,579.27	86,490.00	86,490.00	75,273.00	94,728.00	
21034000 212200 BWC	8,529.90	15,575.00	15,575.00	13,984.00	13,600.00	
21034000 212400 MED INS	161,790.45	165,355.00	164,855.00	151,172.00	175,204.00	
21034000 212500 LIFE INS	837.07	930.00	930.00	891.00	1,980.00	
21034000 212600 UNIFORMS	3,416.84	3,500.00	4,000.00	4,000.00	3,500.00	
21034000 212602 SAFETY	1,621.17	1,500.00	1,500.00	1,500.00	1,800.00	
21034000 212900 MEDICARE	7,505.84	8,247.00	8,247.00	7,867.00	9,995.00	
21034000 311100 OFF SUPP	.00	100.00	100.00	100.00	125.00	
21034000 311101 CONT OFF	.00	100.00	100.00	100.00	125.00	
21034000 321102 FIRST AID	.00	75.00	75.00	75.00	100.00	
21034000 321103 PROP CHEM	4,110.00	3,500.00	3,500.00	4,500.00	4,500.00	
21034000 321200 JAN SUPP	48.44	350.00	350.00	350.00	350.00	
21034000 321201 JAN CHEMS	1,325.25	1,500.00	1,500.00	1,500.00	2,000.00	
21034000 321202 JAN PAPER	2,854.90	2,500.00	4,575.00	4,575.00	4,500.00	
21034000 321401 FUEL	16,442.42	21,500.00	26,700.00	26,700.00	32,700.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21034000 321402	1,048.22	1,300.00	1,300.00	1,200.00	2,000.00	
21034000 321500	2,015.36	1,500.00	1,500.00	1,500.00	1,800.00	
21034000 321501	.00	2,400.00	2,400.00	2,400.00	2,400.00	
21034000 321502	.00	.00	.00	.00	.00	
21034000 331100	436.80	570.00	570.00	480.00	1,140.00	
21034000 331101	630.00	960.00	1,170.00	900.00	1,370.00	
21034000 331200	5,152.31	8,500.00	10,500.00	10,500.00	12,000.00	
21034000 331300	2,421.93	3,500.00	5,000.00	5,000.00	6,000.00	
21034000 331302	12,298.79	20,000.00	21,000.00	20,000.00	22,000.00	
21034000 331400	12,048.61	42,000.00	57,102.00	57,000.00	50,000.00	
21034000 331401	1,526.70	2,000.00	2,000.00	1,900.00	2,000.00	
21034000 331600	.00	5,000.00	.00	.00	5,000.00	
21034000 332000	2,444.45	3,250.00	3,044.55	2,000.00	3,200.00	
21034000 332100	10,404.76	11,000.00	10,200.00	10,200.00	11,000.00	
21034000 440901	8,475.30	.00	.00	.00	.00	
21034000 441100	4,510.00	8,000.00	5,000.00	6,000.00	8,000.00	
21034000 441103	3,682.00	4,500.00	4,500.00	4,500.00	4,800.00	
21034000 441104	335.00	1,000.00	1,000.00	750.00	1,000.00	
21034000 441400	.00	.00	5.59	5.00	.00	
21034000 442101	805.75	1,200.00	1,200.00	970.00	1,100.00	
21034000 442102	1,358.80	1,970.00	1,964.41	1,815.00	1,960.00	
21034000 442201	14,832.51	18,585.00	18,585.00	18,585.00	19,485.00	

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FOR PERIOD 13

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21034000 442205	6,524.96	8,000.00	8,000.00	7,584.00	8,000.00	
21034000 443102	.00	10.00	10.00	3.00	10.00	
21034000 443103	.00	.00	5.45	5.00	10.00	
21034000 443104	1,103.20	1,150.00	1,150.00	1,150.00	1,725.00	
21034000 445100	.00	200.00	200.00	.00	200.00	
21034000 446100	2,008.76	2,309.00	2,309.00	2,104.00	2,524.00	
21034000 446200	3,581.18	4,400.00	5,238.00	5,238.00	6,300.00	
21034000 447200	400.00	500.00	530.00	530.00	500.00	
21034000 448100	185.00	200.00	200.00	70.00	4,500.00	
21034000 448101	.00	1,000.00	.00	.00	1,000.00	
21034000 448500	.00	60.00	30.00	.00	30.00	
21034000 448501	29.52	20.00	20.00	10.00	20.00	
21034000 448800	6,765.00	5,300.00	8,300.00	8,300.00	5,300.00	
21034000 449000	.00	500.00	.00	.00	500.00	
21034000 551300	47,259.95	.00	138,922.00	138,922.00	.00	
21034000 551400	.00	.00	.00	.00	.00	
21034000 761600	7,661.16	.00	.00	.00	.00	
TOTAL PARKS DEPARTMENT	975,866.24	1,064,827.00	1,224,174.00	1,145,536.00	1,202,692.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21035000 RESERVOIR RECREATION						
21035000 331300 R&M EQUIP	.00	1,500.00	1,500.00	.00	1,500.00	
21035000 331302 R&M NL EQ	.00	500.00	500.00	.00	500.00	
21035000 331400 R&M B&G	.00	5,000.00	5,000.00	2,500.00	5,000.00	
21035000 441100 PROF SERV	2,314.90	3,000.00	3,000.00	3,000.00	3,000.00	
21035000 442204 OUT HWE	1,106.16	1,140.00	1,140.00	1,140.00	1,700.00	
21035000 446100 INS B & E	30.72	35.00	35.00	35.00	37.00	
21035000 447200 LEASE EQUI	1,900.00	2,600.00	2,600.00	2,600.00	2,600.00	
21035000 761600 CIXFER OUT	.00	.00	.00	.00	.00	
TOTAL RESERVOIR RECREATION	5,351.78	13,775.00	13,775.00	9,275.00	14,337.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21042000 RECREATION MAINTENANCE						
21042000 321103	.00	1,000.00	1,000.00	100.00	750.00	
21042000 321200	726.49	1,500.00	1,280.00	1,145.00	1,000.00	
21042000 321201	.00	1,000.00	1,000.00	912.00	1,000.00	
21042000 321202	282.30	1,000.00	1,000.00	614.00	800.00	
21042000 321401	1,484.76	2,000.00	2,071.00	2,071.00	2,100.00	
21042000 321402	.00	300.00	300.00	.00	250.00	
21042000 321500	.00	200.00	200.00	.00	200.00	
21042000 321501	7,848.64	7,500.00	6,179.00	3,644.00	7,500.00	
21042000 331300	1,389.29	1,500.00	1,500.00	843.00	1,500.00	
21042000 331302	115.60	1,500.00	1,500.00	250.00	1,500.00	
21042000 331400	18,860.73	20,000.00	20,000.00	16,810.00	20,000.00	
21042000 331401	1,247.50	1,000.00	3,470.00	3,470.00	1,500.00	
21042000 331800	4,984.20	2,000.00	1,000.00	.00	3,000.00	
21042000 332000	632.13	1,200.00	1,165.00	1,025.00	1,200.00	
21042000 332100	2,664.39	2,000.00	4,500.00	4,019.00	2,000.00	
21042000 441100	15,735.00	20,000.00	20,000.00	20,000.00	25,000.00	
21042000 442205	16,611.00	16,500.00	16,500.00	13,365.00	16,500.00	
21042000 448100	.00	.00	35.00	35.00	200.00	
21042000 551300	.00	.00	88,935.00	88,935.00	.00	
TOTAL RECREATION MAINTENANCE	72,582.03	80,200.00	171,635.00	157,238.00	86,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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|bgnyrpts

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21044400 RECREATION FUNCTIONS						
21044400 111100 SALARIES	308,357.72	316,553.00	312,359.00	302,785.00	331,925.00	
21044400 111101 OVERTIME	1,704.46	5,000.00	3,980.00	2,447.00	2,500.00	
21044400 111102 CALL OUT	.00	.00	130.00	130.00	150.00	
21044400 111105 LONGEVITY	3,588.00	3,588.00	3,588.00	3,588.00	3,588.00	
21044400 111300 TEMP PTIME	44,748.99	70,000.00	63,500.00	55,959.00	75,000.00	
21044400 111500 PARTTIME	1,104.85	.00	.00	.00	.00	
21044400 212100 OPERS	50,328.63	56,020.00	54,720.00	51,090.00	57,822.00	
21044400 212200 BWC	5,754.73	10,261.00	10,261.00	9,483.00	8,792.00	
21044400 212400 MED INS	54,754.44	57,378.00	70,262.00	70,262.00	82,088.00	
21044400 212500 LIFE INS	537.85	577.00	577.00	577.00	1,228.00	
21044400 212600 UNIFORMS	2,170.00	2,670.00	2,670.00	2,570.00	2,670.00	
21044400 212602 SAFETY	.00	500.00	500.00	200.00	500.00	
21044400 212900 MEDICARE	5,167.07	5,984.00	5,984.00	5,203.00	6,120.00	
21044400 311100 OFF SUPP	1,117.64	800.00	1,009.00	938.00	1,000.00	
21044400 311101 CONT OFF	772.50	675.00	575.00	468.00	575.00	
21044400 311102 PRINTING	.00	150.00	66.00	.00	150.00	
21044400 320902 CONS PLEX	28,083.37	32,000.00	34,000.00	33,970.00	.00	
21044400 320903 CONC CUBE	18,413.08	26,000.00	33,688.00	33,688.00	66,000.00	
21044400 320904 PRO SHOP	.00	500.00	500.00	250.00	450.00	
21044400 321102 FIRST AID	179.13	200.00	200.00	180.00	200.00	
21044400 321200 JAN SUPP	280.08	600.00	575.00	278.00	600.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21044400 321201	2,146.49	1,700.00	1,700.00	1,226.00	1,700.00	
21044400 321202	1,374.55	1,800.00	1,800.00	669.00	1,400.00	
21044400 321401	1,370.47	2,200.00	2,700.00	2,669.00	2,600.00	
21044400 321402	13.26	250.00	650.00	562.00	250.00	
21044400 321500	4,968.95	5,000.00	5,000.00	4,679.00	5,000.00	
21044400 321501	4,251.00	6,000.00	6,000.00	3,964.00	5,500.00	
21044400 321502	.00	5,000.00	.00	.00	4,000.00	
21044400 331200	652.69	900.00	900.00	608.00	800.00	
21044400 331300	10,699.71	9,000.00	17,100.00	17,071.00	11,000.00	
21044400 331301	2,452.61	2,800.00	3,000.00	2,380.00	2,600.00	
21044400 331302	1,143.39	3,800.00	4,020.00	3,581.00	3,800.00	
21044400 331400	7,067.66	11,000.00	8,500.00	4,995.00	9,000.00	
21044400 332000	3,488.44	10,000.00	4,831.90	2,111.00	7,000.00	
21044400 332100	3,661.74	11,000.00	12,000.00	10,832.00	11,000.00	
21044400 332300	460.00	1,000.00	1,000.00	495.00	1,000.00	
21044400 332302	.00	250.00	250.00	.00	250.00	
21044400 332304	7,049.43	12,000.00	8,365.00	8,413.00	10,000.00	
21044400 332305	5,676.63	11,000.00	10,635.00	10,462.00	11,000.00	
21044400 332311	.00	1,000.00	1,000.00	.00	1,000.00	
21044400 441000	1,031.00	850.00	850.00	850.00	900.00	
21044400 441100	5,932.05	9,000.00	9,450.00	8,995.00	9,000.00	
21044400 441102	520.00	800.00	800.00	480.00	800.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21044400 441103	1,403.90	1,555.00	2,678.00	2,678.00	2,200.00	
21044400 441104	894.00	700.00	700.00	385.00	700.00	
21044400 441400	1,727.70	2,000.00	2,000.00	1,760.00	2,000.00	
21044400 441500	16,843.00	18,520.00	18,520.00	18,520.00	19,457.00	
21044400 441700	.00	15,000.00	15,000.00	12,588.00	10,000.00	
21044400 442101	55,985.57	69,000.00	69,000.00	54,557.00	58,000.00	
21044400 442102	12,721.02	16,445.00	16,445.00	14,698.00	16,445.00	
21044400 442105	13,760.93	15,920.00	15,920.00	15,489.00	15,500.00	
21044400 442201	22,347.68	26,000.00	26,000.00	24,814.00	26,000.00	
21044400 443102	43.60	150.00	150.00	66.00	150.00	
21044400 443103	8.38	100.00	100.00	50.00	100.00	
21044400 443104	3,277.48	2,251.00	2,287.00	2,287.00	2,280.00	
21044400 445100	2,371.00	6,000.00	1,277.00	200.00	3,000.00	
21044400 446100	3,643.27	3,827.00	3,827.00	2,110.00	4,020.00	
21044400 446200	924.18	972.00	1,072.00	1,072.00	1,126.00	
21044400 446400	533.00	.00	.00	.00	.00	
21044400 447200	1,004.94	2,500.00	2,500.00	700.00	2,500.00	
21044400 448100	175.00	500.00	500.00	175.00	500.00	
21044400 448101	350.00	2,000.00	600.00	.00	2,000.00	
21044400 448102	.00	1,500.00	1,500.00	.00	1,500.00	
21044400 448501	6,710.90	8,000.00	8,137.00	8,137.00	8,200.00	
21044400 448600	625.00	200.00	1,600.00	1,508.00	200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21044400 448900	.00	50.00	50.00	.00	50.00	
21044400 449200	19.20	50.00	50.00	15.00	50.00	
21044400 551300	145,740.09	.00	70,538.00	70,538.00	.00	
21044400 761600	15,379.91	.00	.00	.00	.00	
TOTAL RECREATION FUNCTIONS	897,512.36	889,046.00	960,146.90	891,455.00	916,936.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21046000 CEMETERY DEPARTMENT						
21046000 111100 SALARIES	214,111.22	178,879.00	176,377.00	171,890.00	246,298.00	
21046000 111101 OVERTIME	621.18	1,800.00	1,800.00	1,800.00	2,100.00	
21046000 111102 CALL OUT	.00	.00	.00	.00	.00	
21046000 111105 LONGEVITY	4,808.00	5,100.00	5,100.00	4,900.00	6,292.00	
21046000 111300 TEMP PTIME	.00	25,000.00	27,500.00	27,500.00	80,000.00	
21046000 212100 OPERS	30,732.79	29,550.00	29,550.00	29,550.00	48,281.00	
21046000 212200 BWC	3,511.56	5,400.00	5,400.00	5,400.00	6,700.00	
21046000 212400 MED INS	72,309.60	58,566.00	58,568.00	58,230.00	72,419.00	
21046000 212500 LIFE INS	362.72	275.00	277.49	277.00	675.00	
21046000 212600 UNIFORMS	1,411.92	840.00	840.00	840.00	1,315.00	
21046000 212602 SAFETY	397.23	500.00	497.51	500.00	600.00	
21046000 212900 MEDICARE	3,075.83	3,200.00	3,200.00	3,100.00	5,006.00	
21046000 311100 OFF SUPP	65.08	150.00	150.00	100.00	150.00	
21046000 311101 CONT OFF	174.80	250.00	250.00	250.00	250.00	
21046000 321102 FIRST AID	61.00	100.00	100.00	100.00	125.00	
21046000 321103 PROP CHEM	1,933.57	3,000.00	3,000.00	3,900.00	4,000.00	
21046000 321200 JAN SUPP	15.66	200.00	200.00	100.00	200.00	
21046000 321201 JAN CHEMS	412.75	450.00	175.00	170.00	450.00	
21046000 321202 JAN PAPER	488.26	500.00	775.00	750.00	800.00	
21046000 321401 FUEL	5,700.67	9,240.00	14,540.00	14,540.00	15,724.00	
21046000 321402 OIL/OTHER	347.36	800.00	800.00	800.00	1,000.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21046000 321500	872.55	1,500.00	1,500.00	1,200.00	1,500.00	
21046000 321501	2,607.16	3,500.00	5,000.00	4,100.00	4,000.00	
21046000 331100	249.60	350.00	350.00	300.00	350.00	
21046000 331101	360.00	720.00	840.00	360.00	780.00	
21046000 331200	1,337.39	1,800.00	1,800.00	700.00	1,800.00	
21046000 331300	1,397.24	2,000.00	3,000.00	3,000.00	3,000.00	
21046000 331301	287.39	400.00	400.00	400.00	400.00	
21046000 331302	2,519.96	4,500.00	5,500.00	5,500.00	6,500.00	
21046000 331400	4,687.79	6,000.00	4,839.00	3,500.00	6,000.00	
21046000 331401	500.00	500.00	500.00	500.00	500.00	
21046000 331600	.00	15,000.00	6,882.00	.00	10,000.00	
21046000 332000	597.92	2,500.00	1,700.00	1,200.00	2,500.00	
21046000 332100	4,549.53	8,000.00	7,600.00	5,500.00	5,500.00	
21046000 441100	4,477.00	6,000.00	6,800.00	5,500.00	6,000.00	
21046000 441102	.00	175.00	175.00	.00	175.00	
21046000 441103	946.25	1,050.00	1,050.00	1,050.00	1,050.00	
21046000 441104	.00	300.00	417.00	417.00	600.00	
21046000 441400	.00	.00	5.37	6.00	.00	
21046000 441500	11,000.00	11,412.00	11,412.00	11,412.00	12,781.00	
21046000 441700	2,396.00	6,200.00	6,844.00	6,844.00	6,844.00	
21046000 442101	3,318.37	4,071.00	4,071.00	3,700.00	3,839.00	
21046000 442102	1,349.39	2,100.00	2,094.63	1,895.00	2,100.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

GENERAL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
21046000 442105	4,132.80	4,350.00	4,350.00	4,300.00	4,350.00	
21046000 443102	2.50	10.00	10.00	5.00	10.00	
21046000 443104	837.60	822.00	822.00	822.00	822.00	
21046000 445100	.00	190.00	190.00	.00	190.00	
21046000 445101	518.00	550.00	550.00	550.00	550.00	
21046000 446100	1,437.26	1,798.00	1,798.00	1,600.00	1,975.00	
21046000 446200	1,387.00	1,600.00	1,718.00	1,718.00	2,100.00	
21046000 447200	.00	100.00	100.00	.00	100.00	
21046000 448100	.00	100.00	100.00	.00	100.00	
21046000 448101	.00	100.00	100.00	.00	100.00	
21046000 448200	8,250.00	10,000.00	10,000.00	8,000.00	10,000.00	
21046000 448900	.00	.00	.00	.00	.00	
21046000 551300	72,869.00	.00	37,000.00	37,000.00	.00	
21046000 551400	.00	.00	.00	.00	.00	
21046000 761600	131.00	.00	.00	.00	.00	
TOTAL CEMETERY DEPARTMENT	473,559.90	421,498.00	458,618.00	435,776.00	588,901.00	
TOTAL GENERAL FUND	28,254,022.40	29,794,907.00	32,095,317.70	29,695,004.35	31,948,127.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22040000 5CM&R STREETS						
22040000 111100	1,118,068.84	1,169,510.00	1,169,510.00	1,113,653.00	1,178,210.00	
22040000 111101	6,012.06	21,000.00	21,000.00	13,500.00	22,000.00	
22040000 111102	2,381.84	5,000.00	5,000.00	5,000.00	6,500.00	
22040000 111103	.00	.00	.00	.00	.00	
22040000 111105	18,964.00	19,620.00	19,620.00	18,353.00	17,082.00	
22040000 111300	3,171.83	20,000.00	20,000.00	27,500.00	.00	
22040000 111500	23,628.58	25,285.00	25,285.00	26,800.00	30,707.00	
22040000 212100	164,080.57	179,780.00	179,780.00	171,565.00	175,040.00	
22040000 212200	18,750.27	33,774.00	33,774.00	31,575.00	25,500.00	
22040000 212400	358,027.31	394,158.00	394,123.00	385,253.00	446,124.00	
22040000 212500	2,031.88	2,232.00	2,232.00	2,032.00	4,467.00	
22040000 212600	8,614.50	7,525.00	7,560.00	7,560.00	8,085.00	
22040000 212602	4,673.83	5,000.00	5,000.00	5,000.00	5,500.00	
22040000 212900	16,354.10	18,853.00	18,853.00	17,255.00	19,825.00	
22040000 311100	213.50	650.00	750.00	500.00	650.00	
22040000 311101	397.92	400.00	400.00	400.00	450.00	
22040000 311102	190.00	300.00	300.00	200.00	300.00	
22040000 321102	165.65	275.00	275.00	275.00	300.00	
22040000 321103	132.86	300.00	300.00	50.00	300.00	
22040000 321200	586.07	2,000.00	2,000.00	500.00	1,000.00	
22040000 321201	314.05	1,000.00	1,000.00	1,000.00	1,200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22040000 321202	1,042.29	1,600.00	1,600.00	1,600.00	1,800.00	
22040000 321401	64,796.81	85,192.00	99,192.00	101,792.00	124,963.00	
22040000 321402	5,882.29	8,000.00	9,500.00	9,000.00	9,500.00	
22040000 321500	14,690.29	18,500.00	24,000.00	24,000.00	22,000.00	
22040000 321501	44,351.72	50,000.00	19,050.00	9,259.00	60,000.00	
22040000 321502	6,353.06	20,000.00	16,200.00	11,000.00	20,000.00	
22040000 331100	4,338.36	4,339.00	4,588.00	4,588.00	4,888.00	
22040000 331101	5,850.00	8,800.00	10,501.00	8,800.00	9,800.00	
22040000 331200	65,426.72	115,000.00	110,400.00	110,400.00	125,000.00	
22040000 331300	7,509.41	7,500.00	8,600.00	8,000.00	7,500.00	
22040000 331301	695.20	1,100.00	1,100.00	600.00	1,100.00	
22040000 331302	41,680.55	65,000.00	78,500.00	70,000.00	80,000.00	
22040000 331400	23,476.95	20,000.00	16,800.00	8,000.00	20,000.00	
22040000 331600	.00	10,000.00	8,558.75	2,000.00	10,000.00	
22040000 331700	.00	5,000.00	5,000.00	.00	5,000.00	
22040000 331800	.00	5,000.00	5,570.00	.00	5,000.00	
22040000 332000	5,643.29	13,000.00	13,000.00	9,500.00	13,000.00	
22040000 332100	12,615.62	25,000.00	44,028.38	44,000.00	35,000.00	
22040000 440901	.00	.00	.00	.00	70,000.00	
22040000 441100	40,262.50	35,000.00	35,000.00	22,000.00	35,000.00	
22040000 441102	.00	250.00	.00	.00	250.00	
22040000 441103	1,947.25	2,500.00	2,500.00	1,800.00	1,900.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22040000 441104	805.00	2,050.00	2,050.00	1,300.00	1,500.00	
22040000 441105	1,749.06	1,500.00	1,500.00	.00	1,500.00	
22040000 441400	.00	500.00	500.00	312.00	500.00	
22040000 441500	15,188.00	15,659.00	15,659.00	15,659.00	18,000.00	
22040000 441700	5,275.58	4,500.00	4,500.00	4,500.00	4,500.00	
22040000 442101	16,200.31	18,720.00	18,720.00	16,760.00	18,720.00	
22040000 442102	14,940.26	19,450.00	19,450.00	19,450.00	20,950.00	
22040000 442105	3,752.60	3,825.00	3,825.00	3,685.00	3,825.00	
22040000 442106	441.44	480.00	480.00	470.00	490.00	
22040000 442205	1,057.89	1,275.00	1,275.00	1,275.00	1,375.00	
22040000 443102	6.40	25.00	25.00	3.00	25.00	
22040000 443103	.00	50.00	50.00	25.00	50.00	
22040000 443104	2,847.88	2,938.00	2,938.00	2,938.00	2,938.00	
22040000 445100	.00	150.00	.00	.00	150.00	
22040000 446100	4,547.67	4,975.00	6,089.00	6,088.00	6,579.00	
22040000 446200	15,559.76	17,148.00	20,099.00	20,099.00	23,650.00	
22040000 447200	.00	18,000.00	.00	.00	5,000.00	
22040000 448100	460.00	1,200.00	.00	.00	1,000.00	
22040000 448101	.00	1,000.00	.00	.00	1,000.00	
22040000 448102	.00	1,000.00	.00	.00	2,000.00	
22040000 448500	467.76	480.00	480.00	465.00	480.00	
22040000 448501	944.58	1,650.00	1,650.00	750.00	1,650.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22040000 448802	200.00	.00	.00	.00	.00	
22040000 448900	.00	.00	.00	.00	.00	
22040000 449000	139.00	3,000.00	3,676.25	3,676.00	3,000.00	
22040000 551300	635,918.69	.00	693,921.62	687,800.00	.00	
22040000 761600	.00	.00	.00	.00	.00	
TOTAL SCM&R STREETS	2,813,823.85	2,527,018.00	3,217,338.00	3,059,565.00	2,723,823.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:
SCM&R FUND

2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
206,272.39	214,436.00	212,886.00	212,886.00	223,780.00	

206,272.39	214,436.00	212,886.00	212,886.00	223,780.00	
.00	500.00	500.00	500.00	500.00	
.00	500.00	500.00	500.00	500.00	
.00	.00	.00	.00	.00	
2,936.00	2,938.00	2,938.00	2,938.00	3,770.00	
29,287.27	30,473.00	30,473.00	30,473.00	31,997.00	
3,345.92	5,617.00	5,617.00	5,617.00	4,650.00	
29,281.92	36,384.00	37,934.00	37,934.00	54,804.00	
306.92	309.00	309.00	307.00	653.00	
1,321.94	1,155.00	1,155.00	1,155.00	1,330.00	
1,353.62	1,000.00	1,000.00	1,000.00	1,300.00	
3,032.23	3,256.00	3,256.00	3,256.00	3,375.00	
32.54	100.00	150.00	100.00	100.00	
89.56	300.00	250.00	300.00	300.00	
.00	25.00	25.00	25.00	25.00	
37.95	50.00	50.00	25.00	50.00	
.00	150.00	150.00	100.00	150.00	
68.76	100.00	100.00	50.00	100.00	
.00	150.00	150.00	150.00	150.00	
3,161.14	5,150.00	5,150.00	2,800.00	3,400.00	
.00	250.00	250.00	150.00	250.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22043200 321500	3,904.45	4,800.00	4,800.00	4,800.00	4,800.00	
22043200 321501	17,429.97	20,000.00	19,791.59	19,791.00	20,000.00	
22043200 331100	497.52	550.00	550.00	450.00	550.00	
22043200 331101	360.00	480.00	600.00	480.00	480.00	
22043200 331200	2,091.06	2,000.00	2,000.00	1,670.00	2,000.00	
22043200 331300	7,654.73	10,000.00	9,475.00	9,475.00	10,000.00	
22043200 331302	.00	150.00	150.00	150.00	150.00	
22043200 331400	722.50	2,000.00	500.00	500.00	2,000.00	
22043200 331600	2,931.97	2,500.00	1,673.00	1,673.00	2,500.00	
22043200 332000	4,273.64	4,000.00	9,190.79	9,190.00	5,000.00	
22043200 332100	30,265.00	20,000.00	16,800.00	16,800.00	20,000.00	
22043200 441100	893.87	1,300.00	1,300.00	1,300.00	1,300.00	
22043200 441103	524.25	375.00	375.00	375.00	375.00	
22043200 441104	70.00	370.00	370.00	370.00	386.00	
22043200 441400	.00	.00	9.21	10.00	.00	
22043200 441500	10,515.00	10,916.00	10,916.00	10,916.00	12,239.00	
22043200 441700	.00	3,150.00	3,358.41	3,358.00	3,500.00	
22043200 442101	919.78	1,350.00	1,350.00	960.00	995.00	
22043200 442102	3,044.55	4,387.00	4,387.00	3,900.00	3,900.00	
22043200 442105	499.24	500.00	551.00	551.00	551.00	
22043200 442201	25,651.20	26,502.00	28,002.00	28,000.00	29,000.00	
22043200 442204	666.26	675.00	690.00	690.00	729.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SCM&R FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22043200 443102	.00	10.00	10.00	10.00	10.00	
22043200 443103	202.17	300.00	300.00	250.00	300.00	
22043200 443104	2,527.20	2,540.00	3,315.00	3,315.00	3,315.00	
22043200 446100	1,898.64	2,000.00	2,000.00	448.00	648.00	
22043200 446200	1,010.00	1,200.00	2,027.00	2,027.00	2,527.00	
22043200 447100	1.00	1.00	1.00	1.00	1.00	
22043200 447200	.00	200.00	200.00	.00	200.00	
22043200 448100	.00	800.00	25.00	.00	5,300.00	
22043200 448101	.00	250.00	250.00	.00	250.00	
22043200 448102	.00	100.00	34.00	.00	100.00	
22043200 551300	208,572.21	.00	167,051.00	167,051.00	.00	
22043200 761600	.00	.00	.00	.00	.00	
TOTAL TRAFFIC - SIGNALS	607,654.37	426,249.00	594,895.00	588,777.00	464,290.00	
TOTAL SCM&R FUND	3,421,478.22	2,953,267.00	3,812,233.00	3,648,342.00	3,188,113.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

PERMISSIVE LICENSE FEES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

22050000 CO PERMISSIVE LICENSE FEES						
22050000 761600 CIXFERS OU	370,867.12	.00	.00	358,411.92	.00	
TOTAL CO PERMISSIVE LICENSE	370,867.12	.00	.00	358,411.92	.00	
TOTAL PERMISSIVE LICENSE FEE	370,867.12	.00	.00	358,411.92	.00	

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FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

STATE HIWAY IMPROVEMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

22045000 5CM&R HIWAYS						
22045000 321501 PAINT/BEAD	17,932.46	21,000.00	21,000.00	13,000.00	15,000.00	
22045000 321502 SALT/TREAT	165,000.00	100,000.00	100,000.00	100,000.00	140,000.00	
22045000 331600 R&M STREET	7,191.25	30,000.00	28,000.00	5,000.00	10,000.00	
22045000 442201 OUT AEP	17,980.10	18,235.00	20,235.00	19,703.00	20,949.00	
22045000 442204 OUT HWE	3,684.61	3,900.00	3,900.00	3,900.00	3,997.00	
22045000 551400 OUT IMPROV	.00	.00	.00	.00	.00	
TOTAL SCM&R HIWAYS	211,788.42	173,135.00	173,135.00	141,603.00	189,946.00	
TOTAL STATE HIWAY IMPROVEMEN	211,788.42	173,135.00	173,135.00	141,603.00	189,946.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

LAW ENFORCEMENT TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22060000 LAW ENFORCEMENT TRUST						
22060000 332000 MISC TOOLS	.00	.00	1,240.00	1,194.00	.00	
22060000 332100 SMALL EQ	.00	.00	6,857.86	4,238.00	1,401.00	
22060000 448100 PER DEV	.00	75.00	75.00	.00	675.00	
22060000 448101 REG FEES	.00	137.00	137.00	.00	803.00	
TOTAL LAW ENFORCEMENT TRUST	.00	212.00	8,309.86	5,432.00	2,879.00	
TOTAL LAW ENFORCEMENT TRUST	.00	212.00	8,309.86	5,432.00	2,879.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

DRUG LAW ENFORC TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22065000 321100 DRUG LAW ENFORCEMENT TRUST CHEM SUPP	540.00	2,496.00	2,290.00	139.00	479.00	
22065000 321500 MISC SUPP	.00	150.00	356.00	206.00	208.00	
22065000 332000 MISC TOOLS	.00	795.00	795.00	.00	1,000.00	
22065000 332100 SMALL EQ	.00	570.00	570.00	.00	2,081.00	
TOTAL DRUG LAW ENFORCEMENT T	540.00	4,011.00	4,011.00	345.00	3,768.00	
TOTAL DRUG LAW ENFORC TRUST	540.00	4,011.00	4,011.00	345.00	3,768.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ID ALCOHOL TREATMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22070000 ID ALCOHOL TREATMENT						
22070000 321500 MISC SUPP	.00	100,000.00	100,000.00	.00	100,000.00	
22070000 441100 PROF SERV	.00	100,000.00	100,000.00	730.00	100,000.00	
TOTAL ID ALCOHOL TREATMENT	.00	200,000.00	200,000.00	730.00	200,000.00	
TOTAL ID ALCOHOL TREATMENT F	.00	200,000.00	200,000.00	730.00	200,000.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ENFORCEMENT/EDUCATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22075000 ENFORCEMENT/EDUCATION 22075000 441100 PROF SERV	.00	62,361.00	62,361.00	.00	71,789.00	
TOTAL ENFORCEMENT/EDUCATION	.00	62,361.00	62,361.00	.00	71,789.00	
TOTAL ENFORCEMENT/EDUCATION	.00	62,361.00	62,361.00	.00	71,789.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

COURT SPECIAL PROJECTS FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22079000 COURT SPECIAL PROJECTS						
22079000 111100 SALARIES	254.70	68,892.00	68,892.00	.00	75,000.00	
22079000 111101 OVERTIME	58.24	.00	.00	.00	.00	
22079000 111102 CALL OUT	.00	.00	.00	.00	.00	
22079000 111500 PARTTIME	2,215.39	.00	.00	.00	.00	
22079000 212100 OPERS	353.97	9,645.00	9,645.00	.00	10,000.00	
22079000 212200 BWC	40.41	1,750.00	1,750.00	.00	1,750.00	
22079000 212400 MED INS	.00	11,016.00	10,516.00	500.00	13,000.00	
22079000 212500 LIFE INS	-3.15	145.00	145.00	.00	198.00	
22079000 212600 UNIFORMS	.00	.00	500.00	465.00	500.00	
22079000 212900 MEDICARE	35.55	1,000.00	1,000.00	.00	1,015.00	
22079000 321500 MISC SUPP	2,338.76	5,000.00	5,000.00	.00	10,000.00	
22079000 331200 R&M VEH	.00	.00	1,000.00	978.00	5,000.00	
22079000 332000 MISC TOOLS	13.85	20,000.00	19,000.00	125.00	20,000.00	
22079000 332100 SMALL EQ	1,788.78	100,000.00	100,000.00	7,131.00	100,000.00	
22079000 441100 PROF SERV	1,167.84	114,440.00	114,440.00	12,000.00	150,000.00	
22079000 441105 TIME/SERV	138,357.69	150,000.00	150,000.00	139,200.00	150,000.00	
22079000 441700 SOFTWARE	.00	40,000.00	40,000.00	.00	100,000.00	
22079000 443104 CELLULAR	.00	.00	.00	.00	1,000.00	
22079000 448100 PER DEV	.00	10,000.00	10,000.00	.00	17,537.00	
22079000 448101 REG FEES	.00	10,000.00	10,000.00	.00	10,000.00	
22079000 448102 MEAL/ROOM	.00	10,000.00	10,000.00	.00	20,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

COURT SPECIAL PROJECTS FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22079000 448300 JURY/WIT	.00	30,000.00	30,000.00	500.00	30,000.00	
22079000 448801 LUNCHES	243.98	5,000.00	5,000.00	304.00	5,000.00	
22079000 551300 OUT EQUIP	.00	.00	.00	.00	30,000.00	
TOTAL COURT SPECIAL PROJECTS	146,866.01	586,888.00	586,888.00	161,203.00	750,000.00	
TOTAL COURT SPECIAL PROJECTS	146,866.01	586,888.00	586,888.00	161,203.00	750,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

COURT COMPUTERIZATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22080000 COURT COMPUTERIZATION						
22080000 331300 R&M EQUIP	.00	5,000.00	5,000.00	2,000.00	5,000.00	
22080000 332000 MISC TOOLS	.00	5,000.00	5,000.00	1,385.00	5,000.00	
22080000 332100 SMALL EQ	1,440.31	60,000.00	50,000.00	4,800.00	45,000.00	
22080000 441100 PROF SERV	.00	.00	10,000.00	9,825.00	10,000.00	
22080000 441500 COMP SERV	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00	
22080000 441700 SOFTWARE	43,957.20	50,000.00	37,124.00	24,300.00	50,000.00	
22080000 551300 OUT EQUIP	.00	.00	17,204.00	17,204.00	25,000.00	
TOTAL COURT COMPUTERIZATION	55,397.51	130,000.00	134,328.00	69,514.00	150,000.00	
TOTAL COURT COMPUTERIZATION	55,397.51	130,000.00	134,328.00	69,514.00	150,000.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

METRICH DRUG LAW ENFORC FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22081000 METRICH DRUG LAW ENFORCEMENT	.00	2,109.00	2,109.00	.00	2,109.00	
22081000 441100 PROF SERV	.00	2,109.00	2,109.00	.00	2,109.00	
TOTAL METRICH DRUG LAW ENFOR	.00	2,109.00	2,109.00	.00	2,109.00	
TOTAL METRICH DRUG LAW ENFOR	.00	2,109.00	2,109.00	.00	2,109.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

ALCOHOL MONITORING FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22082000 ALCOHOL MONITORING						
22082000 331300 R&M EQUIP	.00	.00	.00	.00	.00	
22082000 332100 SMALL EQ	.00	10,000.00	10,000.00	458.00	10,000.00	
22082000 441100 PROF SERV	42,161.25	75,000.00	75,000.00	58,000.00	80,000.00	
TOTAL ALCOHOL MONITORING	42,161.25	85,000.00	85,000.00	58,458.00	90,000.00	
TOTAL ALCOHOL MONITORING FUN	42,161.25	85,000.00	85,000.00	58,458.00	90,000.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

MEDIATION SERVICES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

22083000 MEDIATION SERVICES						
22083000 441100 PROF SERV	650.00	40,000.00	40,000.00	1,500.00	40,000.00	
22083000 448101 REG FEES	.00	5,000.00	5,000.00	.00	5,000.00	
22083000 448102 MEAL/ROOM	.00	5,000.00	5,000.00	.00	5,000.00	
TOTAL MEDIATION SERVICES	650.00	50,000.00	50,000.00	1,500.00	50,000.00	
TOTAL MEDIATION SERVICES FUN	650.00	50,000.00	50,000.00	1,500.00	50,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

ELECTRONIC IMAGING FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021		COMMENT
				PROJECTION	COUNCIL	
22084000 ELECTRONIC IMAGING						
22084000 111100 SALARIES	31,876.79	32,657.00	32,657.00	29,509.00	50,000.00	
22084000 111101 OVERTIME	.00	1,500.00	1,500.00	.00	1,500.00	
22084000 111102 CALL OUT	.00	.00	.00	.00	.00	
22084000 111105 LONGEVITY	.00	.00	.00	.00	.00	
22084000 212100 OPERS	4,462.74	4,785.00	4,785.00	4,132.00	7,210.00	
22084000 212200 BWC	507.01	875.00	875.00	428.00	1,288.00	
22084000 212400 MED INS	12,150.00	12,150.00	12,150.00	10,928.00	23,795.00	
22084000 212500 LIFE INS	69.74	71.00	71.00	70.00	429.00	
22084000 212900 MEDICARE	442.60	500.00	500.00	462.00	747.00	
22084000 331301 R&M OFF	.00	10,500.00	10,500.00	.00	10,500.00	
22084000 332000 MISC TOOLS	.00	10,500.00	10,500.00	.00	10,500.00	
22084000 332100 SMALL EQ	.00	10,500.00	10,500.00	.00	10,500.00	
22084000 441100 PROF SERV	.00	10,500.00	10,500.00	.00	10,500.00	
22084000 441700 SOFTWARE	.00	95,462.00	95,462.00	.00	75,000.00	
22084000 551300 OUT EQUIP	.00	.00	.00	.00	.00	
TOTAL ELECTRONIC IMAGING	49,508.88	190,000.00	190,000.00	45,529.00	201,969.00	
TOTAL ELECTRONIC IMAGING FUN	49,508.88	190,000.00	190,000.00	45,529.00	201,969.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

LEGAL RESEARCH FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

22085000 LEGAL RESEARCH	.00	.00	.00	.00	.00	
22085000 441100 PROF SERV						
TOTAL LEGAL RESEARCH	.00	.00	.00	.00	.00	
TOTAL LEGAL RESEARCH FUND	.00	.00	.00	.00	.00	

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ACCOUNTS FOR:

SEVERANCE PAYOUT RESERVE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22090000 SEVERANCE PAYOUT RESERVE FUND						
22090000 111103 RETIR SETT	351,638.60	355,355.00	355,355.00	371,855.00	.00	
22090000 212200 BWC	5,620.14	8,600.00	8,600.00	.00	.00	
22090000 212300 OP&F	3,870.45	3,400.00	3,400.00	.00	.00	
22090000 212900 MEDICARE	5,095.74	4,500.00	4,500.00	.00	.00	
TOTAL SEVERANCE PAYOUT RESER	366,224.93	371,855.00	371,855.00	371,855.00	.00	
TOTAL SEVERANCE PAYOUT RESER	366,224.93	371,855.00	371,855.00	371,855.00	.00	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ARPA FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22097000 ARPA FUND	.00	.00	80,000.00	.00	.00	
22097000 761600						
CIXFER OUT	.00	.00	80,000.00	.00	.00	
TOTAL ARPA FUND	.00	.00	80,000.00	.00	.00	
TOTAL ARPA FUND	.00	.00	80,000.00	.00	.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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ACCOUNTS FOR:

CORONAVIRUS RELIEF FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
22099000 CORONAVIRUS RELIEF FUND 22099000 212800 UNEMPLOY	13,041.52	.00	.00	.00	.00	
22099000 321500 MISC SUPP	17,272.55	.00	.00	.00	.00	
22099000 332000 MISC TOOLS	3,499.75	.00	.00	.00	.00	
22099000 332100 SMALL EQ	11,995.98	.00	.00	.00	.00	
22099000 441100 PROF SERV	.00	.00	.00	.00	.00	
22099000 441105 TIME/SERV	2,274,646.54	.00	.00	.00	.00	
22099000 441700 SOFTWARE	9,932.13	.00	.00	.00	.00	
22099000 448800 MISC	428,889.54	.00	.00	.00	.00	
TOTAL CORONAVIRUS RELIEF FUN	2,759,278.01	.00	.00	.00	.00	
TOTAL CORONAVIRUS RELIEF FUN	2,759,278.01	.00	.00	.00	.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

23035000 CRYSTAL/MELROSE DS	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	
23035000 653100 DS PRINC						
TOTAL CRYSTAL/MELROSE DS	7,200.00	7,200.00	7,200.00	7,200.00	7,200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
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23056100 ENERGY BONDS SERIES B (2011)						
23056100 653100 DS PRINC	70,021.00	71,308.00	71,308.00	71,308.00	72,618.00	
23056100 653200 DS INT	27,972.29	24,191.14	24,191.14	24,191.14	20,340.50	
23056100 761600 CIXFER OUT	8,773.21	.00	.00	.00	.00	
TOTAL ENERGY BONDS SERIES B	106,766.50	95,499.14	95,499.14	95,499.14	92,958.50	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

23060110 2016 HRC REHAB REFUNDING	45,000.00	45,000.00	45,000.00	45,000.00	45,000.00	
23060110 653100 DS PRINC						
23060110 653200 DS INT	70,420.00	69,643.00	69,643.00	69,643.00	68,815.00	
TOTAL 2016 HRC REHAB REFUNDI	115,420.00	114,643.00	114,643.00	114,643.00	113,815.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
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23060210 2016 CR236 LAND REFUNDING						
23060210 653100 DS PRINC	20,000.00	15,000.00	15,000.00	15,000.00	15,000.00	
23060210 653200 DS INT	20,453.00	20,094.00	20,094.00	20,094.00	19,818.00	
TOTAL 2016 CR236 LAND REFUND	40,453.00	35,094.00	35,094.00	35,094.00	34,818.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

23060310 2016 CR236 WIDENING REFUNDING	290,000.00	290,000.00	290,000.00	290,000.00	295,000.00	
23060310 653100 DS PRINC						
23060310 653200 DS INT	79,051.00	73,886.50	73,886.50	73,886.50	68,458.50	
TOTAL 2016 CR236 WIDENING RE	369,051.00	363,886.50	363,886.50	363,886.50	363,458.50	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

DEBT SERVICE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
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23065000 HOWARD STREET IMPROV DS 23065000 653100	7,483.12	7,483.12	7,483.12	7,483.12	7,483.12	
TOTAL HOWARD STREET IMPROV D	7,483.12	7,483.12	7,483.12	7,483.12	7,483.12	
TOTAL DEBT SERVICE FUND	646,373.62	623,805.76	623,805.76	623,805.76	619,733.12	

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FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

MPITIF-CR236(1)	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
23090000 MPITIF-CR236 (1)						
23090000 761600 CIXFER OUT	38,636.88	.00	.00	40,568.58	.00	
TOTAL MPITIF-CR236 (1)	38,636.88	.00	.00	40,568.58	.00	
TOTAL MPITIF-CR236(1)	38,636.88	.00	.00	40,568.58	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

MUNI COURT IMPROVEMENT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
24020000 MUNICIPAL COURT IMPROVEMENT 24020000 311100	.00	.00	.00	.00	50,000.00	
24020000 321100	.00	50,000.00	41,000.00	.00	50,000.00	
24020000 331300	.00	.00	9,000.00	9,000.00	20,000.00	
24020000 331400	4,250.00	30,000.00	30,000.00	.00	50,000.00	
24020000 332000	146.04	15,000.00	15,000.00	1,000.00	15,000.00	
24020000 332100	14,595.83	50,000.00	50,000.00	10,000.00	50,000.00	
24020000 441100	2,242.00	75,000.00	75,000.00	2,200.00	75,000.00	
24020000 441700	220.52	105,000.00	105,000.00	.00	105,000.00	
24020000 447200	.00	25,000.00	25,000.00	.00	25,000.00	
24020000 448100	.00	50,000.00	50,000.00	2,238.00	50,000.00	
24020000 448101	.00	50,000.00	50,000.00	2,525.00	50,000.00	
24020000 448102	1,733.29	50,000.00	25,000.00	2,565.00	50,000.00	
24020000 551200	.00	.00	.00	.00	35,000.00	
24020000 551300	.00	.00	25,000.00	21,000.00	.00	
24020000 551400	.00	.00	.00	.00	.00	
24020000 761600	.00	.00	.00	.00	.00	
TOTAL MUNICIPAL COURT IMPROV	23,187.68	500,000.00	500,000.00	50,528.00	625,000.00	
TOTAL MUNI COURT IMPROVEMENT	23,187.68	500,000.00	500,000.00	50,528.00	625,000.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:
 AIRPORT FUND

AIRPORT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25010000 AIRPORT						
25010000 111100	254,385.23	255,133.00	255,133.00	252,764.00	270,524.00	
25010000 111101	692.44	6,990.00	2,731.35	4,780.00	6,458.00	
25010000 111102	3,017.92	6,290.00	10,548.65	13,044.00	12,917.00	
25010000 111105	4,550.00	5,290.00	5,290.00	5,020.00	5,380.00	
25010000 212100	36,770.48	38,332.00	38,332.00	37,650.00	41,340.00	
25010000 212200	4,200.32	7,002.00	7,002.00	6,983.00	6,174.00	
25010000 212400	93,626.16	97,261.00	97,261.00	100,739.00	107,282.00	
25010000 212500	418.56	419.00	419.00	442.00	990.00	
25010000 212600	1,400.00	1,400.00	1,450.00	1,450.00	1,750.00	
25010000 212602	134.25	400.00	350.00	.00	350.00	
25010000 212900	3,687.63	4,045.00	4,045.00	3,826.00	4,408.00	
25010000 311100	65.08	100.00	100.00	100.00	100.00	
25010000 311101	242.69	325.00	325.00	320.00	350.00	
25010000 311102	90.00	95.00	95.00	50.00	100.00	
25010000 320901	208,027.80	434,350.00	509,350.00	539,970.00	529,490.00	
25010000 320902	1,066.80	8,500.00	8,500.00	8,500.00	8,500.00	
25010000 321102	.00	275.00	275.00	75.00	200.00	
25010000 321103	.00	1,000.00	1,000.00	.00	1,000.00	
25010000 321200	.00	25.00	25.00	.00	25.00	
25010000 321201	158.40	175.00	175.00	86.00	175.00	
25010000 321202	228.56	350.00	350.00	334.00	350.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

AIRPORT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25010000 321401	3,667.82	10,000.00	10,000.00	9,854.00	11,000.00	
25010000 321402	94.28	500.00	500.00	361.00	500.00	
25010000 321500	522.21	1,000.00	1,100.00	962.00	1,000.00	
25010000 321501	3,839.06	6,000.00	6,000.00	5,819.00	6,000.00	
25010000 331100	214.80	275.00	275.00	275.00	275.00	
25010000 331101	360.00	480.00	600.00	480.00	480.00	
25010000 331200	872.19	4,000.00	4,000.00	3,394.00	4,000.00	
25010000 331300	3,517.52	5,000.00	5,000.00	5,000.00	5,000.00	
25010000 331301	287.01	300.00	311.00	311.00	311.00	
25010000 331302	1,661.77	5,000.00	5,000.00	4,900.00	5,000.00	
25010000 331400	2,220.20	20,000.00	10,064.00	8,500.00	20,000.00	
25010000 331401	.00	400.00	400.00	.00	400.00	
25010000 332000	54.99	1,000.00	1,000.00	715.00	1,000.00	
25010000 332100	965.20	5,000.00	1,700.00	1,425.00	4,000.00	
25010000 332300	.00	.00	2,310.00	2,330.00	.00	
25010000 441000	1,050.00	1,500.00	1,500.00	850.00	1,500.00	
25010000 441100	15,989.10	14,000.00	12,654.00	4,360.00	14,000.00	
25010000 441103	756.00	756.00	756.00	583.00	583.00	
25010000 441104	.00	270.00	270.00	230.00	288.00	
25010000 441400	8,866.70	16,000.00	21,700.00	21,700.00	22,000.00	
25010000 441500	12,977.00	13,598.00	13,598.00	13,598.00	15,648.00	
25010000 441700	3,588.00	5,000.00	5,000.00	3,588.00	5,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

AIRPORT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25010000 442100	1,497.78	3,500.00	3,500.00	3,390.00	3,500.00	
UTILITIES						
25010000 442101	12,283.36	15,000.00	15,000.00	13,972.00	15,000.00	
AEP (IN)						
25010000 442102	2,287.53	3,500.00	3,500.00	2,800.00	3,500.00	
COLUMB GAS						
25010000 442105	668.84	900.00	900.00	900.00	900.00	
WTR/SWR-IN						
25010000 442106	196.03	240.00	240.00	203.00	203.00	
CABLE						
25010000 443102	146.10	200.00	200.00	183.00	200.00	
POSTAGE						
25010000 443103	.00	50.00	50.00	.00	50.00	
EXPRS MAIL						
25010000 443104	1,008.00	816.00	816.00	816.00	816.00	
CELLULAR						
25010000 445100	194.00	1,000.00	1,000.00	489.00	1,000.00	
ADVERTIS						
25010000 445101	.00	200.00	200.00	.00	200.00	
LEGALS						
25010000 446100	7,355.33	7,724.00	7,724.00	7,930.00	8,327.00	
INS B & E						
25010000 446200	2,103.00	2,210.00	2,750.00	2,750.00	2,888.00	
INS VEH						
25010000 446300	12,423.00	13,045.00	13,045.00	12,423.00	13,038.00	
INS LIAB						
25010000 447200	36.00	50.00	50.00	50.00	50.00	
LEASE EQUI						
25010000 448100	574.00	1,500.00	1,500.00	574.00	3,500.00	
PER DEV						
25010000 448101	.00	500.00	500.00	500.00	500.00	
REG FEES						
25010000 448102	.00	1,000.00	1,000.00	1,000.00	1,000.00	
MEAL/ROOM						
25010000 448500	25,879.67	28,000.00	28,000.00	25,874.00	28,000.00	
TAX PAY						
25010000 448501	14,709.65	30,000.00	35,921.00	31,275.00	32,500.00	
SALES TAX						
25010000 448900	.00	.00	.00	.00	.00	
BAD DEBT						
25010000 449200	43.06	.00	.00	.00	.00	
O/S EXP						
25010000 551300	61,741.75	.00	89,000.00	89,000.00	.00	
OUT EQUIP						

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

AIRPORT FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25010000 761600	10,458.25	.00	.00	.00	.00	
TOTAL AIRPORT FUND	827,871.52	1,087,271.00	1,251,391.00	1,259,497.00	1,231,020.00	
TOTAL AIRPORT FUND	827,871.52	1,087,271.00	1,251,391.00	1,259,497.00	1,231,020.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25050000 WATER TREATMENT						
25050000 111100 SALARIES	901,872.19	942,399.00	942,399.00	879,465.00	975,002.00	
25050000 111101 OVERTIME	1,228.29	5,000.00	5,000.00	2,000.00	5,000.00	
25050000 111102 CALL OUT	1,151.26	1,500.00	1,500.00	750.00	1,500.00	
25050000 111103 RETIRE SET	.00	.00	.00	.00	.00	
25050000 111105 LONGEVITY	13,740.00	15,340.00	15,340.00	15,520.00	16,120.00	
25050000 111300 SEASONAL	.00	15,000.00	15,000.00	.00	31,564.00	
25050000 212100 OPERS	128,273.82	137,094.00	137,094.00	125,683.00	144,331.00	
25050000 212200 BWC	14,684.33	24,614.00	24,614.00	23,219.00	22,500.00	
25050000 212400 MED INS	257,014.08	274,687.00	274,687.00	263,943.00	308,003.00	
25050000 212500 LIFE INS	1,395.00	1,395.00	1,395.00	1,396.00	2,958.00	
25050000 212600 UNIFORMS	4,120.00	3,675.00	4,127.90	4,620.00	4,450.00	
25050000 212602 SAFETY	415.96	4,000.00	3,800.00	2,000.00	4,000.00	
25050000 212900 MEDICARE	12,734.87	14,276.00	14,276.00	12,530.00	14,755.00	
25050000 311100 OFF SUPP	1,191.27	875.00	875.00	875.00	875.00	
25050000 311101 CONT OFF	71.81	250.00	250.00	250.00	250.00	
25050000 311102 PRINTING	150.00	500.00	500.00	200.00	500.00	
25050000 321000 LAB SUPP	22,305.88	30,000.00	30,000.00	30,000.00	35,560.00	
25050000 321101 OP CHEMS	447,107.47	727,000.00	725,000.00	450,000.00	850,000.00	
25050000 321102 FIRST AID	112.89	250.00	250.00	200.00	250.00	
25050000 321103 PROP CHEM	62.91	500.00	500.00	250.00	500.00	
25050000 321200 JAN SUPP	1,193.63	1,500.00	5,000.00	5,000.00	4,000.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25050000 321201	113.35	600.00	600.00	300.00	600.00	
25050000 321202	656.61	750.00	750.00	700.00	750.00	
25050000 321401	7,937.25	20,000.00	20,000.00	9,000.00	17,000.00	
25050000 321402	37.28	1,500.00	1,500.00	1,500.00	3,000.00	
25050000 321500	819.48	5,000.00	5,000.00	5,000.00	10,000.00	
25050000 331100	977.64	978.00	978.00	978.00	1,005.00	
25050000 331101	1,080.00	1,440.00	1,800.00	1,440.00	1,440.00	
25050000 331200	9,652.88	12,000.00	38,000.00	37,900.00	13,000.00	
25050000 331300	77,604.43	75,000.00	76,890.00	70,000.00	75,000.00	
25050000 331301	781.01	1,000.00	1,000.00	1,000.00	1,010.00	
25050000 331302	313.06	1,000.00	1,000.00	1,000.00	3,000.00	
25050000 331400	89,574.00	175,000.00	184,538.00	90,000.00	100,000.00	
25050000 331401	.00	500.00	500.00	.00	5,000.00	
25050000 332000	2,998.81	3,500.00	5,000.00	5,000.00	5,000.00	
25050000 332100	80,106.43	80,000.00	92,567.60	50,000.00	80,000.00	
25050000 441000	1,239.74	6,300.00	6,300.00	2,000.00	6,400.00	
25050000 441100	371,511.10	500,000.00	518,731.00	400,000.00	450,000.00	
25050000 441101	.00	5,500.00	2,500.00	1,000.00	2,500.00	
25050000 441103	437.00	500.00	500.00	500.00	500.00	
25050000 441104	70.00	500.00	500.00	.00	500.00	
25050000 441400	20,054.85	.00	200.00	100.00	200.00	
25050000 441500	33,978.00	38,983.00	38,983.00	38,983.00	36,003.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25050000 441700	15,190.92	11,600.00	11,600.00	10,000.00	12,000.00	
25050000 442101	205,870.11	240,000.00	240,000.00	200,000.00	236,000.00	
25050000 442102	20,800.84	30,000.00	29,900.00	28,000.00	30,000.00	
25050000 442105	9,165.58	10,000.00	10,000.00	9,000.00	10,000.00	
25050000 442106	.00	250.00	250.00	.00	250.00	
25050000 442201	4,768.18	9,500.00	9,500.00	6,500.00	6,500.00	
25050000 442202	102.99	2,000.00	1,950.00	600.00	1,000.00	
25050000 442203	17.40	2,000.00	2,000.00	80.00	200.00	
25050000 443102	58.20	350.00	350.00	300.00	350.00	
25050000 443103	150.89	500.00	500.00	100.00	500.00	
25050000 443104	2,076.00	1,632.00	1,632.00	1,632.00	1,632.00	
25050000 446100	34,986.20	36,737.00	36,737.00	36,737.00	38,574.00	
25050000 446200	2,661.36	2,796.00	2,796.00	2,796.00	2,935.00	
25050000 447200	18,691.65	18,000.00	18,000.00	.00	18,000.00	
25050000 448100	1,153.00	3,500.00	3,500.00	1,500.00	3,500.00	
25050000 448101	922.00	7,000.00	7,000.00	3,000.00	13,000.00	
25050000 448102	.00	3,000.00	3,000.00	950.00	3,000.00	
25050000 448500	.00	40.00	40.00	.00	.00	
25050000 551300	23,606.68	.00	.00	.00	.00	
TOTAL WATER TREATMENT	2,848,990.58	3,508,811.00	3,578,200.50	2,835,497.00	3,611,467.00	

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25050200 MAIN STREET W/L DS						
25050200 653100 DS PRINC	.00	6,961.32	6,961.32	6,961.32	6,961.32	
TOTAL MAIN STREET W/L DS	.00	6,961.32	6,961.32	6,961.32	6,961.32	

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25050600 SHERMAN PARK W/L DS	.00	10,000.00	10,000.00	10,000.00	10,000.00	
25050600 DS PRINC						
TOTAL SHERMAN PARK W/L DS	.00	10,000.00	10,000.00	10,000.00	10,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25050700 CR 144 WATERLINE DS						
25050700 653100 DS PRINC	.00	9,242.96	9,242.96	9,242.96	9,242.96	
TOTAL CR 144 WATERLINE DS	.00	9,242.96	9,242.96	9,242.96	9,242.96	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25050800 BROAD AVE WATERLINE DS	.00	10,000.00	10,000.00	10,000.00	10,000.00	
25050800 653100 DS PRINC						
TOTAL BROAD AVE WATERLINE DS	.00	10,000.00	10,000.00	10,000.00	10,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
-----	-----	-----	-----	-----	-----	-----
25050900 W MELROSE WATERLINE DS 25050900 653100 DS PRINC	.00	9,679.50	9,679.50	9,679.50	9,679.50	
TOTAL W MELROSE WATERLINE DS	.00	9,679.50	9,679.50	9,679.50	9,679.50	

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

FOR PERIOD 13

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25051700 1ST 2ND 3RD STREETS W/L DS	.00	1,529.88	1,529.88	1,529.88	.00	
25051700 653100 DS PRINC						
TOTAL 1ST 2ND 3RD STREETS W/	.00	1,529.88	1,529.88	1,529.88	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
-----	-----	-----	-----	-----	-----	-----
25052600 OWDA WTP IMPROVEMENTS 2005 DS						
25052600 653100 DS PRINC	.00	228,958.88	228,958.88	228,958.88	236,460.50	
25052600 653200 DS INT	46,415.59	43,036.12	43,036.12	43,036.12	36,111.55	
TOTAL OWDA WTP IMPROVEMENTS	46,415.59	271,995.00	271,995.00	271,995.00	272,572.05	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25053000	713,869.22	739,683.00	739,683.00	684,893.00	796,450.00	WATER DISTRIBUTION
25053000 11100						SALARIES
25053000 111101	2,029.50	8,000.00	8,000.00	4,000.00	8,000.00	OVERTIME
25053000 111102	5,641.49	20,000.00	20,000.00	12,000.00	20,000.00	CALL OUT
25053000 111105	10,060.00	11,300.00	11,300.00	10,940.00	10,920.00	LONGEVITY
25053000 111300	.00	13,356.00	13,356.00	.00	23,525.00	TEMP PTIME
25053000 212100	101,969.03	110,928.00	110,928.00	100,497.00	120,246.00	OPERS
25053000 212200	11,707.41	19,867.00	19,867.00	18,759.00	17,596.00	BWC
25053000 212400	219,800.48	215,384.00	215,384.00	214,444.00	252,679.00	MED INS
25053000 212500	1,263.25	1,302.00	1,302.00	1,233.00	2,588.00	LIFE INS
25053000 212600	4,200.00	4,900.00	4,900.00	4,000.00	5,075.00	UNIFORMS
25053000 212601	.00	900.00	900.00	.00	.00	OUTERWEAR
25053000 212602	1,181.47	5,100.00	5,100.00	4,500.00	5,100.00	SAFETY
25053000 212900	10,278.44	11,523.00	11,523.00	10,264.00	12,679.00	MEDICARE
25053000 311100	325.52	600.00	600.00	400.00	600.00	OFF SUPP
25053000 311101	232.81	800.00	800.00	600.00	800.00	CONT OFF
25053000 321100	.00	250.00	250.00	.00	250.00	CHEM SUPP
25053000 321102	40.58	400.00	400.00	100.00	400.00	FIRST AID
25053000 321200	1,063.59	1,200.00	1,200.00	600.00	1,200.00	JAN SUPP
25053000 321201	.00	300.00	300.00	150.00	300.00	JAN CHEMS
25053000 321202	722.06	1,400.00	1,400.00	1,000.00	1,500.00	JAN PAPER
25053000 321401	24,034.02	32,000.00	31,500.00	31,410.00	32,000.00	FUEL

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25053000 321402	455.44	2,000.00	2,000.00	1,500.00	3,000.00	
25053000 321500	4,776.15	8,500.00	8,500.00	7,500.00	9,000.00	
25053000 321501	1,582.70	2,000.00	2,000.00	1,500.00	2,000.00	
25053000 321900	99,595.00	100,000.00	99,074.00	99,074.00	140,000.00	
25053000 331100	1,471.32	1,900.00	1,900.00	1,480.00	2,000.00	
25053000 331101	2,070.00	2,760.00	3,450.00	2,760.00	2,760.00	
25053000 331200	11,161.97	32,000.00	30,797.00	20,000.00	40,000.00	
25053000 331300	3,389.11	7,000.00	10,000.00	7,000.00	10,000.00	
25053000 331301	164.93	400.00	400.00	300.00	400.00	
25053000 331302	7,521.63	15,000.00	15,000.00	8,000.00	15,000.00	
25053000 331400	6,224.67	10,000.00	10,000.00	6,000.00	10,000.00	
25053000 331500	159.75	10,000.00	20,000.00	19,000.00	20,000.00	
25053000 331600	65,734.59	70,000.00	70,000.00	65,000.00	80,000.00	
25053000 331700	643.50	3,000.00	3,000.00	2,990.00	3,000.00	
25053000 331800	4,140.13	3,500.00	3,500.00	3,000.00	3,500.00	
25053000 331900	126,873.80	165,000.00	165,000.00	165,000.00	195,000.00	
25053000 332000	2,064.58	7,000.00	7,000.00	3,000.00	7,000.00	
25053000 332100	14,420.91	30,000.00	26,500.00	17,000.00	30,000.00	
25053000 441000	.00	25.00	25.00	.00	25.00	
25053000 441100	17,939.54	20,000.00	12,000.00	3,000.00	12,000.00	
25053000 441101	.00	1,000.00	1,000.00	.00	1,000.00	
25053000 441102	260.00	360.00	360.00	260.00	400.00	

FOR PERIOD 13

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25053000 441103	437.00	700.00	700.00	450.00	700.00	
25053000 441104	70.00	1,500.00	1,500.00	200.00	1,500.00	
25053000 441105	12,766.95	.00	.00	.00	.00	
25053000 441500	15,978.00	16,681.00	16,681.00	16,681.00	21,754.00	
25053000 441700	.00	5,100.00	9,200.00	5,100.00	5,100.00	
25053000 442101	4,169.43	4,472.00	4,472.00	4,393.00	4,414.00	
25053000 442102	3,473.01	5,541.00	5,541.00	4,762.00	4,774.00	
25053000 442105	2,450.19	2,500.00	2,500.00	2,233.00	2,258.00	
25053000 442106	.00	100.00	100.00	.00	100.00	
25053000 443102	.00	25.00	25.00	10.00	25.00	
25053000 443103	24.69	200.00	200.00	.00	200.00	
25053000 443104	5,102.85	5,000.00	5,000.00	4,500.00	8,000.00	
25053000 445100	.00	150.00	150.00	.00	150.00	
25053000 446100	8,445.79	9,273.00	9,273.00	6,916.00	7,842.00	
25053000 446200	3,977.18	4,669.00	5,798.00	5,798.00	6,088.00	
25053000 447100	1,059.94	1,500.00	1,500.00	1,100.00	1,500.00	
25053000 447200	9,880.27	5,000.00	5,000.00	500.00	5,000.00	
25053000 448100	239.00	1,500.00	1,500.00	1,000.00	11,500.00	
25053000 448101	625.00	7,000.00	7,000.00	4,000.00	8,000.00	
25053000 448102	.00	1,000.00	1,000.00	.00	1,000.00	
25053000 448900	.00	.00	.00	.00	.00	
25053000 449000	1,148.47	3,000.00	3,000.00	2,251.00	3,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25053000 551300	100,279.31	.00	.00	.00	.00	

TOTAL WATER DISTRIBUTION 1,649,195.67 1,765,549.00 1,770,339.00 1,593,048.00 1,990,898.00

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97619sam NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25072000 UTILITY BILLING						
25072000 111100 SALARIES	422,762.55	443,162.00	442,662.00	415,811.00	505,781.00	
25072000 111101 OVERTIME	1,791.08	2,000.00	4,000.00	4,000.00	2,000.00	
25072000 111102 CALL OUT	2,266.53	2,000.00	2,500.00	2,500.00	2,500.00	
25072000 111103 RETIR SETT	.00	.00	.00	.00	.00	
25072000 111105 LONGEVITY	8,130.00	8,320.00	8,320.00	8,320.00	9,280.00	
25072000 111300 SEASONAL	.00	.00	.00	.00	31,564.00	
25072000 212100 OPERS	60,886.04	63,767.00	63,767.00	60,289.00	77,160.00	
25072000 212200 BWC	6,957.11	11,506.00	11,506.00	11,118.00	11,018.00	
25072000 212400 MED INS	77,569.92	92,074.00	92,074.00	86,079.00	120,087.00	
25072000 212500 LIFE INS	775.00	837.00	837.00	799.00	1,980.00	
25072000 212600 UNIFORMS	2,495.85	1,750.00	1,050.00	875.00	1,500.00	
25072000 212601 OUTERWEAR	.00	500.00	.00	.00	500.00	
25072000 212602 SAFETY	675.00	1,500.00	700.00	700.00	1,500.00	
25072000 212900 MEDICARE	6,169.35	6,695.00	6,695.00	6,126.00	7,974.00	
25072000 311100 OFF SUPP	1,183.23	1,500.00	1,500.00	1,500.00	1,500.00	
25072000 311101 CONT OFF	945.06	1,200.00	1,200.00	1,200.00	1,200.00	
25072000 311102 PRINTING	27,659.63	30,000.00	23,720.00	23,350.00	30,000.00	
25072000 321100 CHEM SUPP	.00	200.00	.00	.00	200.00	
25072000 321102 FIRST AID	.00	150.00	150.00	150.00	300.00	
25072000 321200 JAN SUPP	94.14	500.00	500.00	500.00	500.00	
25072000 321202 JAN PAPER	.00	50.00	50.00	50.00	50.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25072000 321401	3,749.18	6,840.00	6,690.00	6,840.00	7,290.00	
25072000 321500	268.23	750.00	2,090.00	1,540.00	2,000.00	
25072000 321800	11,500.00	20,000.00	.00	.00	106,000.00	
25072000 331000	6,050.00	2,000.00	.00	.00	2,000.00	
25072000 331100	180.00	550.00	180.00	550.00	600.00	
25072000 331101	360.00	480.00	600.00	480.00	480.00	
25072000 331200	1,493.38	4,000.00	622.00	1,472.00	4,000.00	
25072000 331300	2,621.76	4,300.00	3,150.00	4,300.00	4,300.00	
25072000 331301	1,083.59	2,000.00	1,700.00	1,650.00	2,600.00	
25072000 331400	408.40	10,000.00	16,497.06	19,196.00	15,000.00	
25072000 331900	6,421.06	10,000.00	30,800.00	30,800.00	10,000.00	
25072000 332000	1,610.52	3,200.00	2,700.00	3,200.00	3,680.00	
25072000 332100	7,482.80	13,000.00	17,882.34	17,881.00	12,000.00	
25072000 332200	224.86	250.00	252.86	253.00	275.00	
25072000 441000	21,413.70	23,000.00	23,000.00	23,000.00	23,000.00	
25072000 441100	4,178.55	8,000.00	3,143.00	3,143.00	3,500.00	
25072000 441101	143.44	576.00	576.00	576.00	1,350.00	
25072000 441102	52.00	104.00	52.00	52.00	104.00	
25072000 441103	50.00	50.00	50.00	50.00	50.00	
25072000 441104	492.00	230.00	230.00	230.00	246.00	
25072000 441400	25.00	150.00	12.00	12.00	150.00	
25072000 441500	22,998.00	23,922.00	23,922.00	23,922.00	29,803.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR: WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25072000 441600	1.00	1.00	1.00	1.00	1.00	
25072000 441700	17,435.03	16,299.00	43,559.00	38,739.00	41,000.00	
25072000 442101	1,870.92	3,400.00	3,400.00	3,400.00	3,400.00	
25072000 442102	1,694.63	3,224.00	2,804.00	3,224.00	3,224.00	
25072000 442105	1,358.08	1,500.00	1,500.00	1,249.00	1,500.00	
25072000 442106	.00	50.00	.00	50.00	50.00	
25072000 442201	5,555.63	5,750.00	5,750.00	5,750.00	5,750.00	
25072000 442204	1,716.85	1,932.00	1,932.00	1,932.00	1,932.00	
25072000 443100	6,302.52	7,200.00	8,920.00	8,920.00	12,120.00	
25072000 443102	47,844.38	60,000.00	52,922.14	53,072.00	62,000.00	
25072000 443103	.00	.00	.00	.00	150.00	
25072000 443104	1,859.23	1,196.00	1,926.00	1,196.00	2,456.00	
25072000 446100	414.31	515.00	515.00	515.00	546.00	
25072000 446200	899.00	944.00	944.00	944.00	978.00	
25072000 446400	.00	.00	.00	.00	.00	
25072000 448100	618.50	600.00	600.00	600.00	600.00	
25072000 448101	750.00	1,000.00	.00	.00	1,000.00	
25072000 448102	516.48	2,000.00	.00	.00	2,000.00	
25072000 448600	10,966.51	9,000.00	11,500.00	11,000.00	14,000.00	
25072000 448901	437.47	4,000.00	2,000.00	2,000.00	4,000.00	
25072000 449200	.00	50.00	50.00	50.00	50.00	
25072000 551300	42,803.12	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD
25072000 761400	228,659.00	218,335.00	218,335.00
25072000 761600	.00	.00	.00

2021 PROJECTION	2022 COUNCIL	COMMENT
218,335.00	266,700.00	
.00	.00	

TOTAL UTILITY BILLING 1,084,869.62 1,138,109.00 1,152,038.40

1,113,491.00 1,458,479.00

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25073000 SUPPLY RESERVOIR						
25073000 111100 SALARIES	59,456.92	61,131.00	61,131.00	57,331.00	65,109.00	
25073000 111101 OVERTIME	.00	1,000.00	1,000.00	500.00	1,000.00	
25073000 111102 CALL OUT	.00	750.00	750.00	250.00	750.00	
25073000 111105 LONGEVITY	1,300.00	1,740.00	1,740.00	1,740.00	1,820.00	
25073000 111300 TEMP PTIME	.00	13,400.00	13,400.00	10,444.00	31,564.00	
25073000 212100 OPERS	8,505.97	10,923.00	10,923.00	9,837.00	14,035.00	
25073000 212200 BWC	972.03	1,973.00	1,973.00	1,958.00	2,100.00	
25073000 212400 MED INS	22,032.00	22,032.00	22,032.00	22,032.00	23,795.00	
25073000 212500 LIFE INS	93.00	93.00	93.00	94.00	198.00	
25073000 212600 UNIFORMS	350.00	350.00	350.00	350.00	350.00	
25073000 212602 SAFETY	62.50	450.00	450.00	400.00	450.00	
25073000 212900 MEDICARE	858.91	1,145.00	1,145.00	957.00	1,382.00	
25073000 321101 OP CHEMS	88,247.70	130,000.00	129,500.00	70,000.00	250,000.00	
25073000 321102 FIRST AID	.00	125.00	125.00	.00	125.00	
25073000 321103 PROP CHEM	385.34	1,000.00	1,000.00	800.00	1,000.00	
25073000 321200 JAN SUPP	.00	75.00	225.00	186.00	200.00	
25073000 321201 JAN CHEMS	.00	100.00	.00	.00	100.00	
25073000 321202 JAN PAPER	.00	50.00	.00	.00	50.00	
25073000 321401 FUEL	4,092.37	9,000.00	14,000.00	16,000.00	20,000.00	
25073000 321402 OIL/OTHER	52.79	500.00	1,000.00	1,000.00	1,000.00	
25073000 321500 MISC SUPP	.00	400.00	800.00	700.00	800.00	

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CITY OF FINDLAY - LIVE DATABASE
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25073000 331200	902.74	2,000.00	2,000.00	1,000.00	2,000.00	
25073000 331300	22,064.61	5,000.00	22,684.00	22,000.00	25,000.00	
25073000 331302	1,794.04	5,000.00	10,000.00	10,000.00	10,000.00	
25073000 331400	1,706.14	10,000.00	4,500.00	3,000.00	310,000.00	
25073000 331401	.00	100,000.00	100,000.00	.00	50,000.00	
25073000 332000	170.97	400.00	900.00	400.00	400.00	
25073000 332100	2,759.25	6,500.00	6,500.00	2,000.00	6,500.00	
25073000 441000	3,987.96	5,000.00	4,434.00	4,100.00	5,000.00	
25073000 441100	14,584.91	60,000.00	48,516.00	20,000.00	20,000.00	
25073000 441102	95.00	100.00	100.00	.00	100.00	
25073000 441103	756.00	800.00	800.00	800.00	800.00	
25073000 441104	.00	275.00	275.00	110.00	275.00	
25073000 441105	14,051.10	.00	.00	.00	.00	
25073000 442101	93,742.01	120,000.00	120,000.00	100,000.00	120,000.00	
25073000 442104	7,715.20	10,500.00	10,500.00	9,000.00	11,000.00	
25073000 443104	576.00	576.00	576.00	576.00	576.00	
25073000 446100	5,971.78	6,271.00	6,271.00	6,271.00	6,585.00	
25073000 446200	246.00	259.00	825.00	825.00	867.00	
25073000 447200	.00	15,000.00	15,000.00	.00	.00	
25073000 448100	70.00	200.00	200.00	100.00	200.00	
25073000 448101	115.00	2,000.00	2,000.00	500.00	2,000.00	
25073000 448102	.00	150.00	150.00	.00	150.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25073000 448500	1,272.70	2,032.00	2,032.00	2,032.00	2,032.00	
25073000 551300	27,872.50	.00	5,000.00	5,000.00	.00	
25073000 551400	.00	.00	.00	.00	.00	
25073000 761600	.00	.00	.00	.00	.00	
TOTAL SUPPLY RESERVOIR	386,863.44	608,300.00	624,900.00	382,293.00	989,313.00	
TOTAL WATER FUND	6,016,334.90	7,340,177.66	7,444,886.56	6,243,737.66	8,368,612.83	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25048000 SANITARY SEWER MAINT						
25048000 111100 SALARIES	509,377.82	530,958.00	530,958.00	502,467.00	533,842.00	
25048000 111101 OVERTIME	130.83	3,283.00	3,283.00	1,036.00	3,431.00	
25048000 111102 CALL OUT	134.35	2,205.00	2,205.00	888.00	2,305.00	
25048000 111103 RETIR SETT	.00	.00	.00	.00	.00	
25048000 111105 LONGEVITY	9,860.00	10,140.00	10,140.00	10,140.00	10,360.00	
25048000 111300 TEMP PTIME	.00	5,925.00	5,925.00	.00	7,560.00	
25048000 212100 OPERS	72,508.85	77,352.00	77,352.00	72,035.00	80,850.00	
25048000 212200 BWC	8,317.55	13,813.00	13,813.00	14,150.00	12,900.00	
25048000 212400 MED INS	190,044.08	198,901.00	198,901.00	205,029.00	229,334.00	
25048000 212500 LIFE INS	914.50	930.00	930.00	915.00	1,980.00	
25048000 212600 UNIFORMS	3,150.00	3,150.00	3,150.00	2,975.00	3,150.00	
25048000 212601 OUTERWEAR	.00	700.00	700.00	200.00	700.00	
25048000 212602 SAFETY	627.75	2,000.00	2,000.00	1,200.00	2,000.00	
25048000 212900 MEDICARE	7,287.35	8,093.00	8,093.00	7,540.00	8,455.00	
25048000 311100 OFF SUPP	78.07	400.00	400.00	400.00	400.00	
25048000 311101 CONT OFF	82.33	300.00	300.00	300.00	300.00	
25048000 311102 PRINTING	.00	150.00	150.00	.00	150.00	
25048000 321100 CHEM SUPP	.00	150.00	150.00	150.00	150.00	
25048000 321101 OP CHEMS	.00	2,100.00	2,100.00	1,500.00	2,100.00	
25048000 321102 FIRST AID	40.89	225.00	225.00	100.00	225.00	
25048000 321103 PROP CHEM	.00	200.00	200.00	.00	200.00	

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FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ACCOUNTS FOR:	WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25048000 321200	JAN SUPP	692.37	750.00	750.00	750.00	750.00	
25048000 321201	JAN CHEMS	.00	250.00	250.00	100.00	250.00	
25048000 321202	JAN PAPER	.00	300.00	300.00	300.00	400.00	
25048000 321401	FUEL	23,097.69	35,000.00	35,000.00	30,000.00	35,000.00	
25048000 321402	OIL/OTHER	2,164.75	2,300.00	2,300.00	2,300.00	2,300.00	
25048000 321500	MISC SUPP	590.18	1,000.00	1,000.00	1,000.00	1,000.00	
25048000 321501	SUPP SPEC	2,255.13	2,500.00	2,500.00	2,000.00	2,500.00	
25048000 331100	R&M RADIO	1,194.12	1,195.00	1,195.00	1,195.00	1,230.00	
25048000 331101	RAD/MARCS	1,620.00	2,160.00	2,700.00	2,160.00	2,160.00	
25048000 331200	R&M VEH	4,321.97	5,000.00	16,000.00	16,000.00	16,000.00	
25048000 331300	R&M EQUIP	27,470.21	40,000.00	40,000.00	25,000.00	30,000.00	
25048000 331301	R&M OFF	.00	255.00	255.00	.00	255.00	
25048000 331302	R&M NL EQ	747.48	4,000.00	4,000.00	2,000.00	4,000.00	
25048000 331400	R&M B&G	4,842.00	1,000.00	21,375.00	20,933.00	1,000.00	
25048000 331600	R&M STREET	.00	5,000.00	5,000.00	3,000.00	5,000.00	
25048000 331700	R&M CURBS	1,240.00	2,000.00	2,000.00	2,000.00	2,000.00	
25048000 331800	R&M WALKS	.00	500.00	500.00	500.00	1,000.00	
25048000 331900	R&M W/S	28,499.37	55,000.00	40,581.93	35,000.00	45,000.00	
25048000 332000	MISC TOOLS	2,456.65	2,500.00	2,500.00	2,500.00	2,500.00	
25048000 332100	SMALL EQ	248.98	10,000.00	10,000.00	5,000.00	10,000.00	
25048000 441100	PROF SERV	2,030.25	2,400.00	2,366.06	2,400.00	2,400.00	
25048000 441104	RNDM TEST	70.00	1,000.00	1,000.00	750.00	1,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

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FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25048000 441400	LEG/FIN SE	.00	33.94	34.00	.00	
25048000 441603	CO ASSEMT	11,975.95	2,500.00	2,500.00	9,000.00	
25048000 441700	SOFTWARE	1,250.00	1,250.00	1,250.00	1,250.00	
25048000 442105	WTR/SWR-IN	2,261.88	2,000.00	2,000.00	2,000.00	
25048000 442201	OUT AEP	14,125.43	23,000.00	23,000.00	23,000.00	
25048000 443102	POSTAGE	.00	25.00	25.00	25.00	
25048000 443103	EXPRS MAIL	.00	200.00	200.00	200.00	
25048000 443104	CELLULAR	3,772.75	4,000.00	3,900.00	3,924.00	
25048000 446100	INS B & E	182.65	220.00	478.00	502.00	
25048000 446200	INS VEH	5,920.18	6,300.00	7,461.00	7,834.00	
25048000 447200	LEASE EQUI	.00	250.00	.00	250.00	
25048000 448100	PER DEV	2,207.00	1,500.00	1,480.00	1,500.00	
25048000 448101	REG FEES	.00	1,000.00	500.00	1,000.00	
25048000 448102	MEAL/ROOM	.00	500.00	100.00	500.00	
25048000 449000	CLAIMS	.00	.00	.00	.00	
25048000 551300	OUT EQUIP	48,196.32	50,000.00	38,508.00	.00	
TOTAL SANITARY SEWER MAINT		995,987.68	1,077,830.00	1,057,349.00	1,117,122.00	

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25049500 STORMWATER MAINT						
25049500 111100 SALARIES	118,913.89	119,264.00	119,264.00	114,662.00	124,693.00	
25049500 111101 OVERTIME	.00	734.00	734.00	211.00	767.00	
25049500 111102 CALL OUT	.00	489.00	489.00	141.00	512.00	
25049500 111105 LONGEVITY	2,600.00	2,960.00	2,960.00	2,960.00	3,120.00	
25049500 212100 OPERS	17,011.95	17,283.00	17,283.00	16,517.00	18,073.00	
25049500 212200 BWC	1,944.36	3,087.00	3,087.00	3,245.00	2,600.00	
25049500 212400 MED INS	16,200.00	16,200.00	16,200.00	16,200.00	17,496.00	
25049500 212500 LIFE INS	186.00	186.00	186.00	186.00	396.00	
25049500 212600 UNIFORMS	700.00	700.00	700.00	700.00	700.00	
25049500 212602 SAFETY	139.50	300.00	300.00	200.00	350.00	
25049500 212900 MEDICARE	1,728.88	1,801.00	1,801.00	1,721.00	1,882.00	
25049500 321500 MISC SUPP	.00	500.00	500.00	200.00	500.00	
25049500 321501 SUPP SPEC	79.45	250.00	250.00	200.00	250.00	
25049500 331200 R&M VEH	1,725.46	5,000.00	5,000.00	3,000.00	5,000.00	
25049500 331300 R&M EQUIP	3,916.95	15,000.00	15,000.00	2,500.00	10,000.00	
25049500 331302 R&M NL EQ	.00	500.00	500.00	500.00	550.00	
25049500 331900 R&M W/S	535.44	3,000.00	5,456.00	5,456.00	5,000.00	
25049500 331902 R&M CATCH	12,250.73	18,500.00	19,871.60	19,800.00	21,000.00	
25049500 332000 MISC TOOLS	.00	300.00	300.00	150.00	300.00	
25049500 332100 SMALL EQ	779.35	8,000.00	8,000.00	4,000.00	8,000.00	
25049500 441000 REG PERM	1,962.00	2,000.00	2,200.00	2,200.00	2,200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25049500 441100 PROF SERV	.00	5,000.00	4,800.00	.00	4,800.00	
25049500 441104 RNDOM TEST	105.00	250.00	250.00	125.00	250.00	
25049500 441105 TIME/SERV	24,449.96	50,000.00	50,000.00	32,000.00	45,000.00	
25049500 448901 W/S UNCOLL	98.10	500.00	500.00	500.00	500.00	
25049500 551300 OUT EQUIP	.00	.00	478,209.00	478,209.00	.00	
TOTAL STORMWATER MAINT	205,327.02	271,804.00	753,840.60	705,583.00	273,939.00	

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FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25060200 2001 EPA LOAN DS	.00	205,439.50	205,439.50	205,439.50	209,008.99	
25060200 653100 DS PRINC						
25060200 653200 DS INT	9,878.49	8,116.68	8,116.68	8,116.68	4,547.19	
TOTAL 2001 EPA LOAN DS	9,878.49	213,556.18	213,556.18	213,556.18	213,556.18	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

25060300 2000 EPA LOAN DS						
25060300 653100 DS PRINC	.00	2,371,674.12	2,371,674.12	2,371,674.12	.00	
25060300 653200 DS INT	88,370.59	53,554.53	53,554.53	53,554.53	.00	
TOTAL 2000 EPA LOAN DS	88,370.59	2,425,228.65	2,425,228.65	2,425,228.65	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25061000 WATER POLLUTION CONTROL						
25061000 111100 SALARIES	944,065.47	975,022.00	975,022.00	929,867.00	1,024,037.00	
25061000 111101 OVERTIME	452.28	17,396.00	17,396.00	5,957.00	18,263.00	
25061000 111102 CALL OUT	303.36	2,486.00	2,486.00	703.00	2,609.00	
25061000 111103 RETIRE SET	.00	.00	.00	.00	.00	
25061000 111105 LONGEVITY	18,320.00	19,000.00	19,000.00	19,000.00	19,540.00	
25061000 212100 OPERS	134,413.08	141,947.00	141,947.00	133,774.00	149,023.00	
25061000 212200 BWC	15,379.64	25,348.00	25,348.00	26,277.00	22,500.00	
25061000 212400 MED INS	199,752.00	223,087.00	223,087.00	229,567.00	255,276.00	
25061000 212500 LIFE INS	1,457.00	1,488.00	1,488.00	1,488.00	3,168.00	
25061000 212600 UNIFORMS	3,700.00	3,875.00	3,875.00	3,875.00	3,875.00	
25061000 212601 OUTERWEAR	.00	500.00	500.00	200.00	500.00	
25061000 212602 SAFETY	271.22	500.00	500.00	150.00	500.00	
25061000 212800 UNEMPLOY	.00	.00	2,359.00	.00	.00	
25061000 212900 MEDICARE	12,294.94	14,794.00	14,794.00	13,947.00	15,527.00	
25061000 311100 OFF SUPP	157.60	900.00	900.00	900.00	900.00	
25061000 311101 CONT OFF	395.09	650.00	650.00	650.00	650.00	
25061000 311102 PRINTING	73.75	400.00	400.00	400.00	400.00	
25061000 321000 LAB SUPP	8,180.07	12,000.00	12,000.00	12,000.00	13,000.00	
25061000 321100 CHEM SUPP	.00	750.00	750.00	750.00	750.00	
25061000 321101 OP CHEMS	70,337.52	80,000.00	73,000.00	73,000.00	100,000.00	
25061000 321102 FIRST AID	93.18	200.00	200.00	200.00	200.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25061000 321103	381.99	600.00	600.00	600.00	600.00	
25061000 321200	2,278.36	2,000.00	3,450.00	3,100.00	4,000.00	
25061000 321201	58.11	350.00	350.00	350.00	350.00	
25061000 321202	31.22	800.00	800.00	500.00	800.00	
25061000 321401	11,167.06	21,000.00	21,000.00	15,000.00	22,000.00	
25061000 321402	1,065.74	2,500.00	2,500.00	2,000.00	2,500.00	
25061000 321500	2,289.04	3,000.00	3,000.00	2,500.00	3,000.00	
25061000 331100	1,217.04	1,218.00	1,218.00	1,218.00	1,245.00	
25061000 331101	1,350.00	1,800.00	2,250.00	2,250.00	1,800.00	
25061000 331200	7,174.29	17,000.00	17,000.00	17,000.00	17,000.00	
25061000 331300	70,161.31	100,000.00	168,688.00	148,688.00	120,000.00	
25061000 331301	656.64	1,000.00	1,000.00	1,000.00	1,000.00	
25061000 331302	505.14	3,000.00	5,000.00	5,000.00	3,000.00	
25061000 331400	289.86	5,000.00	5,000.00	5,000.00	5,000.00	
25061000 331401	.00	500.00	500.00	.00	500.00	
25061000 331901	70,338.66	70,000.00	70,500.00	70,500.00	70,000.00	
25061000 332000	2,693.47	2,000.00	2,000.00	2,000.00	2,000.00	
25061000 332100	13,209.13	15,000.00	15,000.00	10,000.00	15,000.00	
25061000 332300	.00	500.00	500.00	.00	500.00	
25061000 441000	20,550.00	21,550.00	21,550.00	21,550.00	21,550.00	
25061000 441100	22,503.13	60,000.00	80,352.00	80,702.00	70,000.00	
25061000 441103	756.00	840.00	840.00	840.00	840.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

ACCOUNTS FOR:	WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25061000 441104	RNDOM TEST	519.00	1,260.00	1,260.00	260.00	1,260.00	
25061000 441400	LEG/FIN SE	19,999.80	.00	.00	.00	.00	
25061000 441500	COMP SERV	19,676.00	20,267.00	20,267.00	20,267.00	21,366.00	
25061000 441700	SOFTWARE	.00	7,500.00	7,500.00	.00	7,500.00	
25061000 442101	AEP (IN)	375,993.87	525,000.00	518,000.00	525,000.00	525,000.00	
25061000 442105	WTR/SWR-IN	4,239.36	5,000.00	5,000.00	5,000.00	5,000.00	
25061000 442201	OUT AEP	50,262.76	60,000.00	65,000.00	50,000.00	60,000.00	
25061000 442204	OUT HWE	3,621.72	3,800.00	3,800.00	3,800.00	3,800.00	
25061000 442205	OUT W/S	305.30	650.00	650.00	650.00	650.00	
25061000 443102	POSTAGE	60.00	450.00	450.00	100.00	450.00	
25061000 443103	EXPRS MAIL	147.47	250.00	1,050.00	500.00	250.00	
25061000 443104	CELLULAR	2,871.17	2,448.00	2,448.00	2,448.00	2,448.00	
25061000 445100	ADVERTIS	72.98	200.00	200.00	100.00	200.00	
25061000 446100	INS B & E	29,445.93	32,025.00	32,025.00	16,352.00	17,170.00	
25061000 446200	INS VEH	3,439.36	3,517.00	4,206.00	4,206.00	4,420.00	
25061000 447100	LEASE LAND	.00	14,078.00	14,078.00	14,078.00	17,446.00	
25061000 447200	LEASE EQUI	.00	3,500.00	3,500.00	.00	3,500.00	
25061000 447201	PAGERS	253.79	170.00	245.00	245.00	200.00	
25061000 448100	PER DEV	981.04	2,000.00	2,200.00	2,000.00	2,000.00	
25061000 448101	REG FEES	635.00	1,500.00	1,500.00	300.00	1,500.00	
25061000 448102	MEAL/ROOM	.00	1,500.00	1,500.00	300.00	1,500.00	
25061000 448600	REFUNDS	.00	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 123
|bgnyrpts

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

WATER POLLUTION CONTROL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25061000 448802 AWARDS	.00	200.00	200.00	.00	200.00	
25061000 448901 W/S UNCOLL	762.18	3,000.00	3,000.00	3,000.00	3,000.00	
25061000 449200 O/S EXP	.00	.00	.00	.00	.00	
25061000 551300 OUT EQUIP	168,803.51	.00	2,000.00	1,211.00	.00	
25061000 551400 OUT IMPROV	.00	.00	.00	.00	.00	
25061000 761400 OPXFER OUT	658,951.00	676,197.00	676,197.00	676,197.00	752,732.00	
TOTAL WATER POLLUTION CONTRO	2,979,363.63	3,214,513.00	3,305,076.00	3,168,517.00	3,424,995.00	
TOTAL WATER POLLUTION CONTRO	4,278,927.41	7,202,931.83	7,849,446.43	7,570,233.83	5,029,612.18	

12/03/2021 08:40 CITY OF FINDLAY - LIVE DATABASE
97619sam NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

PARKING FACILITIES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25075000 PARKING ENFORCEMENT						
25075000 111100 SALARIES	57,097.79	57,561.00	56,841.00	55,699.00	60,675.00	
25075000 111105 LONGEVITY	.00	.00	.00	.00	.00	
25075000 212100 OPERS	7,993.75	8,054.00	8,054.00	7,799.00	8,494.00	
25075000 212200 BWC	908.21	1,448.00	1,448.00	1,436.00	1,221.00	
25075000 212400 MED INS	10,199.06	10,166.00	10,886.00	10,886.00	11,375.00	
25075000 212500 LIFE INS	139.56	140.00	140.00	140.00	297.00	
25075000 212600 UNIFORMS	100.00	500.00	500.00	484.00	500.00	
25075000 212601 OUTERWEAR	.00	300.00	300.00	.00	150.00	
25075000 212900 MEDICARE	811.69	843.00	843.00	788.00	885.00	
25075000 311101 CONT OFF	104.17	350.00	350.00	87.00	350.00	
25075000 311102 PRINTING	1,518.01	2,050.00	2,050.00	281.00	550.00	
25075000 321401 FUEL	2,030.83	2,572.00	2,909.00	2,909.00	2,916.00	
25075000 321501 SUPP SPEC	.00	120.00	120.00	.00	120.00	
25075000 331100 R&M RADIO	90.00	90.00	90.00	90.00	89.00	
25075000 331101 RAD/MARCS	180.00	240.00	300.00	240.00	240.00	
25075000 331200 R&M VEH	791.93	2,000.00	1,880.00	1,252.00	2,000.00	
25075000 332000 MISC TOOLS	13.27	.00	.00	.00	.00	
25075000 332100 SMALL EQ	354.99	.00	.00	.00	.00	
25075000 441104 RNDOM TEST	.00	55.00	.00	.00	55.00	
25075000 441700 SOFTWARE	5,850.00	5,850.00	5,850.00	5,850.00	5,850.00	
25075000 442201 OUT AEP	488.34	519.00	519.00	519.00	519.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

PARKING FACILITIES FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25075000 443102	413.65	465.00	465.00	465.00	475.00	
25075000 443104	438.78	480.00	480.00	455.00	480.00	
25075000 446100	16.20	18.00	34.00	34.00	36.00	
25075000 446200	205.00	216.00	216.00	199.00	209.00	
25075000 448500	3,217.86	3,379.00	3,201.00	3,201.00	3,362.00	
25075000 448600	235.00	.00	.00	.00	.00	
25075000 448900	.00	.00	.00	.00	.00	
25075000 551300	.00	.00	.00	.00	.00	
25075000 761600	.00	.00	.00	.00	.00	
TOTAL PARKING ENFORCEMENT	93,198.09	97,416.00	97,476.00	92,814.00	100,848.00	
TOTAL PARKING FACILITIES FUN	93,198.09	97,416.00	97,476.00	92,814.00	100,848.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

SWIMMING POOL FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
25076000 SWIMMING POOL						
25076000 321500 MISC SUPP	494.23	700.00	700.00	650.00	700.00	
25076000 321501 SUPP SPEC	.00	200.00	185.00	50.00	200.00	
25076000 331300 R&M EQUIP	11,490.94	8,000.00	18,700.00	17,700.00	17,000.00	
25076000 331400 R&M B&G	20,875.67	45,000.00	35,784.00	36,700.00	45,000.00	
25076000 332000 MISC TOOLS	592.68	600.00	800.00	800.00	600.00	
25076000 332100 SMALL EQ	1,314.12	5,000.00	5,000.00	4,000.00	5,000.00	
25076000 441000 REG PERM	1,485.00	1,685.00	1,698.32	1,700.00	2,000.00	
25076000 441100 PROF SERV	15,487.65	2,000.00	2,000.00	1,700.00	2,000.00	
25076000 441105 TIME/SERV	28,451.54	26,000.00	26,000.00	26,000.00	27,000.00	
25076000 442101 AEP (IN)	5,434.44	5,400.00	5,400.00	5,400.00	5,656.00	
25076000 442102 COLUMB GAS	197.20	300.00	381.68	382.00	420.00	
25076000 446100 INS B & E	454.74	480.00	480.00	300.00	450.00	
25076000 448800 MISC	25,000.00	30,000.00	30,000.00	25,000.00	30,000.00	
25076000 551300 OUT EQUIP	.00	.00	.00	.00	.00	
25076000 551400 OUT IMPROV	.00	.00	.00	.00	.00	
25076000 761600 CIXFERS OU	.00	.00	.00	.00	.00	
TOTAL SWIMMING POOL	111,278.21	125,365.00	127,129.00	120,382.00	136,026.00	
TOTAL SWIMMING POOL FUND	111,278.21	125,365.00	127,129.00	120,382.00	136,026.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CENTRAL STORES INTER SERV	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
26063000 INTERNAL SERV CENTRAL STORES						
26063000 311100 OFF SUPP	.00	1,500.00	2,250.00	2,250.00	1,500.00	
26063000 311101 CONT OFF	12,812.00	15,000.00	14,250.00	14,000.00	16,000.00	
26063000 311102 PRINTING	868.00	4,200.00	4,200.00	1,500.00	4,200.00	
26063000 331301 R&M OFF	2,228.98	3,000.00	3,000.00	2,800.00	3,000.00	
26063000 443103 EXPRS MAIL	692.26	2,500.00	2,500.00	1,500.00	2,500.00	
26063000 448802 AWARDS	.00	2,400.00	2,400.00	.00	2,400.00	
TOTAL INTERNAL SERV CENTRAL	16,601.24	28,600.00	28,600.00	22,050.00	29,600.00	
TOTAL CENTRAL STORES INTER S	16,601.24	28,600.00	28,600.00	22,050.00	29,600.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

SELF INSURANCE FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
26066000 SELF INSURANCE						
26066000 441100 PROF SERV	4,145.00	18,000.00	27,000.00	22,000.00	14,000.00	
26066000 446300 INS LIAB	109,943.00	117,600.00	117,600.00	74,698.00	80,000.00	
26066000 449000 CLAIMS	13,412.38	60,000.00	60,000.00	40,000.00	60,000.00	
TOTAL SELF INSURANCE	127,500.38	195,600.00	204,600.00	136,698.00	154,000.00	
TOTAL SELF INSURANCE FUND	127,500.38	195,600.00	204,600.00	136,698.00	154,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CIT ADMINISTRATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
27047000 CIT ADMINISTRATION						
27047000 111100 SALARIES	274,548.77	272,991.00	272,991.00	252,971.00	289,000.00	
27047000 111101 OVERTIME	.00	700.00	280.00	.00	700.00	
27047000 111103 RETIR SETT	.00	69,510.00	69,300.00	68,985.00	.00	
27047000 111105 LONGEVITY	2,340.00	90.00	720.00	720.00	780.00	
27047000 111300 TEMP PTIME	501.88	.00	200.00	139.00	.00	
27047000 111500 PARTTIME	15,037.50	20,815.00	20,815.00	18,303.00	22,800.00	
27047000 212100 OPERS	40,939.94	41,244.00	41,244.00	38,098.00	43,860.00	
27047000 212200 BWC	4,645.78	7,365.00	9,165.00	9,490.00	6,500.00	
27047000 212400 MED INS	49,190.64	53,910.00	51,410.00	37,344.00	42,472.00	
27047000 212500 LIFE INS	534.75	565.00	565.00	527.00	1,188.00	
27047000 212900 MEDICARE	4,109.24	4,272.00	4,772.00	5,004.00	4,611.00	
27047000 311100 OFF SUPP	1,482.14	1,882.00	1,882.00	1,289.00	1,739.00	
27047000 311101 CONT OFF	1,429.90	1,650.00	1,650.00	1,229.00	1,750.00	
27047000 311102 PRINTING	18,157.88	19,945.00	19,945.00	13,318.00	20,205.00	
27047000 321200 JAN SUPP	6.39	35.00	35.00	35.00	35.00	
27047000 321500 MISC SUPP	92.47	65.00	65.00	50.00	65.00	
27047000 331301 R&M OFF	1,268.84	2,240.00	2,240.00	2,101.00	2,450.00	
27047000 332000 MISC TOOLS	639.68	500.00	500.00	326.00	600.00	
27047000 332100 SMALL EQ	13,909.49	7,190.00	7,190.00	3,871.00	3,850.00	
27047000 440901 TEMP AGENC	32,309.31	36,500.00	36,300.00	24,101.00	12,000.00	
27047000 441100 PROF SERV	10,666.00	10,875.00	14,070.00	13,532.00	14,072.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 130
|bgnyrpts

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

CIT ADMINISTRATION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
27047000 441101	.00	300.00	300.00	.00	500.00	
27047000 441104	727.95	.00	252.00	252.00	.00	
27047000 441301	739.01	1,200.00	.00	.00	.00	
27047000 441400	88,884.00	95,000.00	130,000.00	142,900.00	150,000.00	
27047000 441500	18,262.00	19,104.00	19,104.00	19,104.00	22,920.00	
27047000 441700	4,785.00	7,000.00	7,000.00	4,500.00	11,000.00	
27047000 443102	37,517.05	35,126.00	35,126.00	30,107.00	40,848.00	
27047000 446400	.00	750.00	1,492.00	746.00	.00	
27047000 447200	498.00	698.00	874.00	624.00	698.00	
27047000 448100	348.00	417.00	517.00	420.00	500.00	
27047000 448101	125.00	560.00	260.00	.00	560.00	
27047000 448102	111.50	1,650.00	513.00	125.00	1,700.00	
27047000 448600	507,260.56	550,000.00	548,548.00	468,000.00	750,000.00	
27047000 449200	4.00	.00	.00	.00	.00	
27047000 761400	18,378,516.00	16,302,500.00	16,302,500.00	22,302,500.00	18,020,000.00	
TOTAL CIT ADMINISTRATION	19,509,588.67	17,566,649.00	17,601,825.00	23,460,711.00	19,467,403.00	
TOTAL CIT ADMINISTRATION FUN	19,509,588.67	17,566,649.00	17,601,825.00	23,460,711.00	19,467,403.00	

FOR PERIOD 13

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

POLICE PENSION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
27078000 POLICE PENSION						
27078000 441300 CO AUD DED	4,928.61	6,500.00	6,500.00	5,064.00	6,500.00	
27078000 761400 OPXFER OUT	283,424.24	265,500.00	265,500.00	288,357.00	265,500.00	
TOTAL POLICE PENSION	288,352.85	272,000.00	272,000.00	293,421.00	272,000.00	
TOTAL POLICE PENSION FUND	288,352.85	272,000.00	272,000.00	293,421.00	272,000.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 132
|bgnyrpts

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

FIRE PENSION FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

27079000 FIRE PENSION						
27079000 441300 CO AUD DED	4,928.61	6,500.00	6,500.00	5,064.00	6,500.00	
27079000 761400 OPXFER OUT	283,424.24	265,500.00	265,500.00	288,357.00	265,500.00	
TOTAL FIRE PENSION	288,352.85	272,000.00	272,000.00	293,421.00	272,000.00	
TOTAL FIRE PENSION FUND	288,352.85	272,000.00	272,000.00	293,421.00	272,000.00	

FOR PERIOD 13

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

ACCOUNTS FOR:

CEMETERY TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

27086000 CEMETERY TRUST						
27086000 761400 OPXFER OUT	12,710.09	13,300.00	13,300.00	1,400.00	1,570.00	
TOTAL CEMETERY TRUST	12,710.09	13,300.00	13,300.00	1,400.00	1,570.00	
TOTAL CEMETERY TRUST FUND	12,710.09	13,300.00	13,300.00	1,400.00	1,570.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 134
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PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

PRIVATE TRUST FUND	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

27087000 PRIVATE TRUSTS						
27087000 761400 OPXFER OUT	2,519.56	2,800.00	2,800.00	2,800.00	2,800.00	
TOTAL PRIVATE TRUSTS	2,519.56	2,800.00	2,800.00	2,800.00	2,800.00	
TOTAL PRIVATE TRUST FUND	2,519.56	2,800.00	2,800.00	2,800.00	2,800.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 135
bgnyrpts

PROJECTION: 2021 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

SIDEWALK SPECIAL ASSESSMENTS	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT

28020000 SIDEWALKS SPECIAL ASSESSMENTS						
28020000 653100 DS PRINC	.00	.00	.00	.00	.00	
28020000 653200 DS INT	.00	.00	.00	.00	.00	
28020000 761400 OPXFER OUT	304.52	.00	.00	.00	.00	
TOTAL SIDEWALKS SPECIAL ASSE	304.52	.00	.00	.00	.00	
TOTAL SIDEWALK SPECIAL ASSES	304.52	.00	.00	.00	.00	

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CITY OF FINDLAY - LIVE DATABASE
NEXT YEAR / CURRENT YEAR BUDGET ANALYSIS

P 136
|bgnyrpts

PROJECTION: 20221 2022 OPERATING BUDGET - 2 YEAR

FOR PERIOD 13

ACCOUNTS FOR:

STORM SEWER SPEC ASSESS	2020 ACTUAL	2021 ORIG BUD	2021 REVISED BUD	2021 PROJECTION	2022 COUNCIL	COMMENT
28030000 STORM SPECIAL ASSESSMENTS						
28030000 DS PRINC	.00	21,000.00	21,000.00	21,000.00	21,000.00	
28030000 DS INT	1,757.35	1,171.80	1,171.80	1,171.80	585.90	
TOTAL STORM SPECIAL ASSESSME	1,757.35	22,171.80	22,171.80	22,171.80	21,585.90	
TOTAL STORM SEWER SPEC ASSES	1,757.35	22,171.80	22,171.80	22,171.80	21,585.90	
GRAND TOTAL	67,962,278.57	69,953,833.05	74,166,979.11	74,792,166.90	73,180,511.03	

** END OF REPORT - Generated by Ginger Sampson **

City of Findlay Permanent Budget Presentation Package

STRUCTURE & PROCESS

FINANCIAL SUMMARIES

CAPITAL & DEBT

REVENUES

EXPENSES

STRATEGIC PLANNING

STRATEGIC & LONG-TERM PLANNING

“Purpose for involving the public is to assure that they (public officials) are getting the public’s perspective rather than only that of a small number of highly vocal special interest groups...”

- Government Finance Officers Association February 2009

“The approach is fairly simple, but the exercise of subjecting ideas to a formal evaluation process can help decision makers look past the emotional component of decisions and provide evidence to counteract short-sighted, politically motivated decision making.”

- Government Finance Officers Association July 2015

PLANNING COMMUNITY REFERENCES

- **Government Finance Officers Association (GFOA) – GFOA Best Practice: Public Participation in Planning, Budgeting and Performance Management**
- **The Civic Federation – Long-Term Financial Planning Process**
- **GFOA – Planning Components**
- **GFOA Best Practice: Long-Term Financial Planning (Budget)**
- **Skinny Ohio – Office of the Ohio Auditor of State**

PLANNING COMPONENTS FOR CONSIDERATION

- **A 10-year ‘potential’ capital projects list**
- **A study of the existing water line, sewer line, and storm line infrastructure needs**
- **A full 5-year operations forecast**
- **An Operations Budget contingency plan for significant revenue shortfall**
- **A long-term debt plan**

Adopted Proposal to the Findlay City Council

Addition of Strategic Planning Committee

August 1, 2017

Objective: To establish a Strategic Planning Committee (SPC) as the sixth standing committee under Council’s Rules of Procedure.

Plan: As a representative form of government one of Council’s main responsibilities should be to set the overall directions and goals for the municipality. The SPC will be the central location for strategic planning in the City of Findlay. This committee will be tasked with completing and regularly updating a five (5) year Strategic Plan.

Representatives: The Strategic Planning Committee will have the following voting members: Three (3) At-Large elected city council members, two (2) Ward council members, the chairperson of the Appropriations committee (if not an At-Large council member), the Mayor, the City Auditor. The Ward council members, along with the committee chair person would be chosen by the committee formed by the Council President Pro Tempore as per Council’s Rules of Procedure (see Section IV (A) of the Rules of Procedure. The committee chairperson will be one of the At-Large council members. [Note: The total committee size would be 8 unless the Appropriations chair is an At-large council person then the total would be 7.]

Function: The main function of the SPC would be to keep and maintain the long-term strategic plan for the city. The Strategic Planning process will be outlined at a later date. The SPC would meet on a regularly scheduled monthly date with additional meetings as needed.

Annual Timeline:

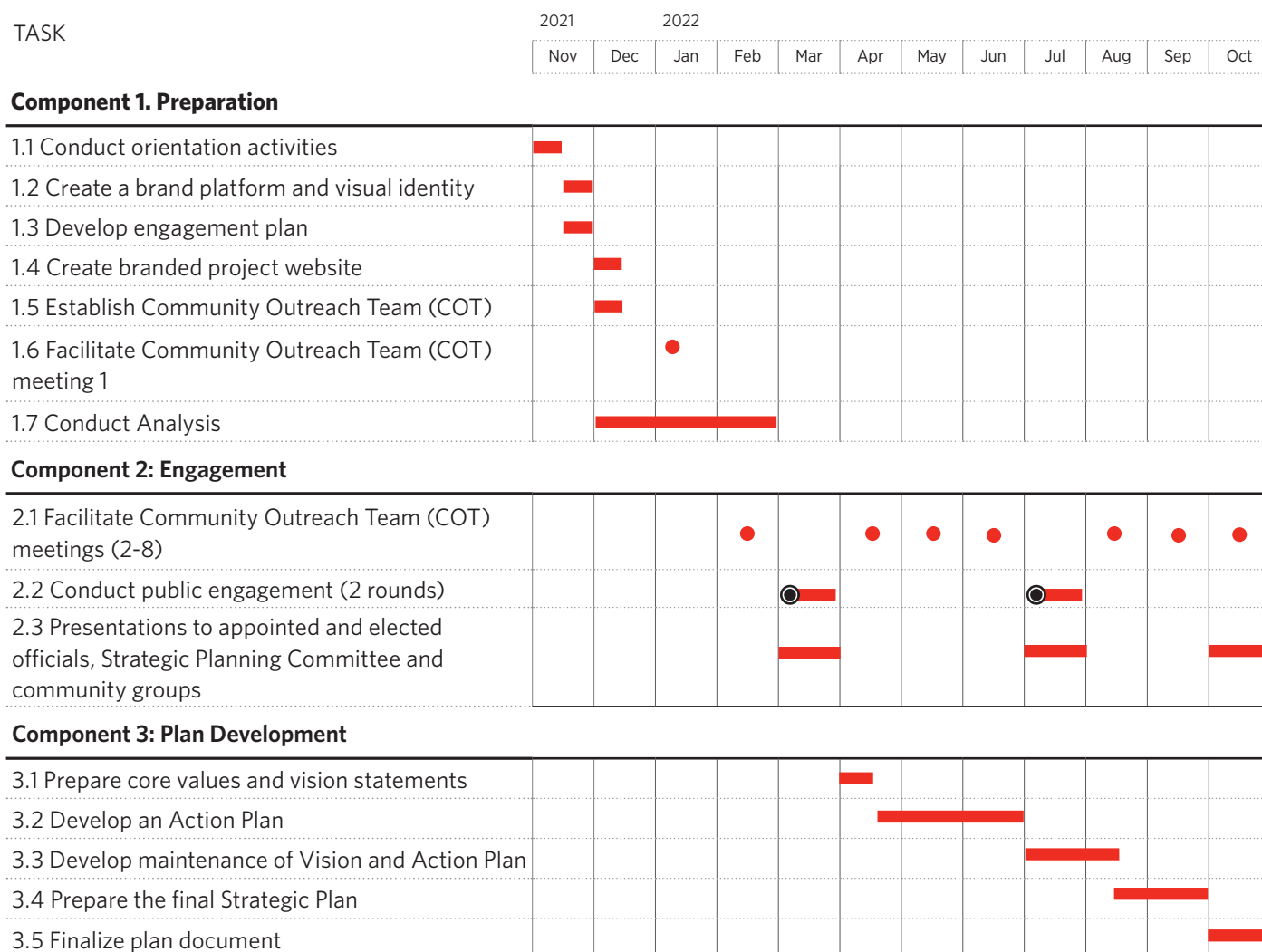
January – June**	Council members hold constituent meetings to gather strategic planning information.
July	SPC hears requests and other information gathered at constituent meetings by council members.
August	SPC hears Mayor’s strategic requests and finalizes the Strategic plan. Plan is submitted to council to be considered at the first meeting in September.
September	Council debates and approves the Strategic Plan and submits to Mayor for budgeting purposes.

**Annually each Ward council person would be responsible for holding at least one community meeting in their respective ward where they would solicit feedback and ideas from their constituents. The At-Large council persons, in a similar fashion, would be the representatives for the business, non-profit and other groups within the city and would solicit feedback from those groups. In this manner all citizens and entities will have an avenue for communicating to the local government. The administration, through the Mayor, will also be a part of the information gathering process and would bring items specific to city operations to the SPC.

Strategic Plan Completion Timeline Follows on next Page

Project Schedule

The process has been designed to be completed within 12 months, but the final schedule will be determine in consultation with Staff.



KEY

Meeting ● Public Input Sessions ● Task Duration ■

Mayor's Department Proposals including – Financial Vision, People Investments, Operations and Services

Charts follow for:

2022 Department Budget Proposals (chart)

Police Department

Fire Department

Computer Services

Zoning Department

City Income Tax

Airport

Engineering

Public Works

Recreation Functions

Water Pollution Control

Water Department

Administration



**OFFICE OF
THE MAYOR
CHRISTINA M. MURYN**

Rob Martin, BSN, MBA
Service-Safety Director

December 2, 2021

Dear Honorable City Council:

I respectfully request your consideration of the proposed 2022/2023 Budget.

Each day, the City of Findlay team lives our mission of, “Enduring stewardship dedicated to service and safety for citizens, promoting Findlay as the premier place for opportunity and growth.” We do this by focusing on four vital areas: investing in our people, ensuring optimized operations, being prudent managers of our finances, and keeping our stakeholders (citizens, visitors, etc.) at the core of every decision. Over the past two years our world has been turned upside down but I am proud of the stability, focus, and performance of the City of Findlay team to ensure that we stayed both healthy and focused on the work we are dedicated to.

Through careful management of taxpayer dollars, our department operations are projected to come in approximately \$1.76 million under the original budget. This is approximately 94% of the original 2021 budget. Additionally, we are fortunate that our City of Findlay Tax Revenue came in stronger than anticipated at \$29.3 million, which is \$7.7 million above the 2021 revenue estimated, and \$3.1 million higher than revenues received pre-pandemic in 2019.

With careful expense management, and revenues coming in stronger than anticipated, I expect that in 2021 approximately \$4.5 million will be added to our general fund unappropriated balance. This positions us well to mitigate future changes to our revenues while continuing to provide the level of service our citizens expect.

As we look forward, our team has gone through a rigorous review and dialogue on the budget which is before you. Each department head worked closely with the administration to make recommendations and appropriately plan for their 2022 objectives. The budget you see before you is consistent with those you have seen over the past few years. Though the 2022 proposed budget does have a deficit projection of approximately \$5.3 million, it has a year over year increase of just 7%. We will continue to utilize wise financial management to adjust throughout the year to minimize any reductions to our unappropriated balance.

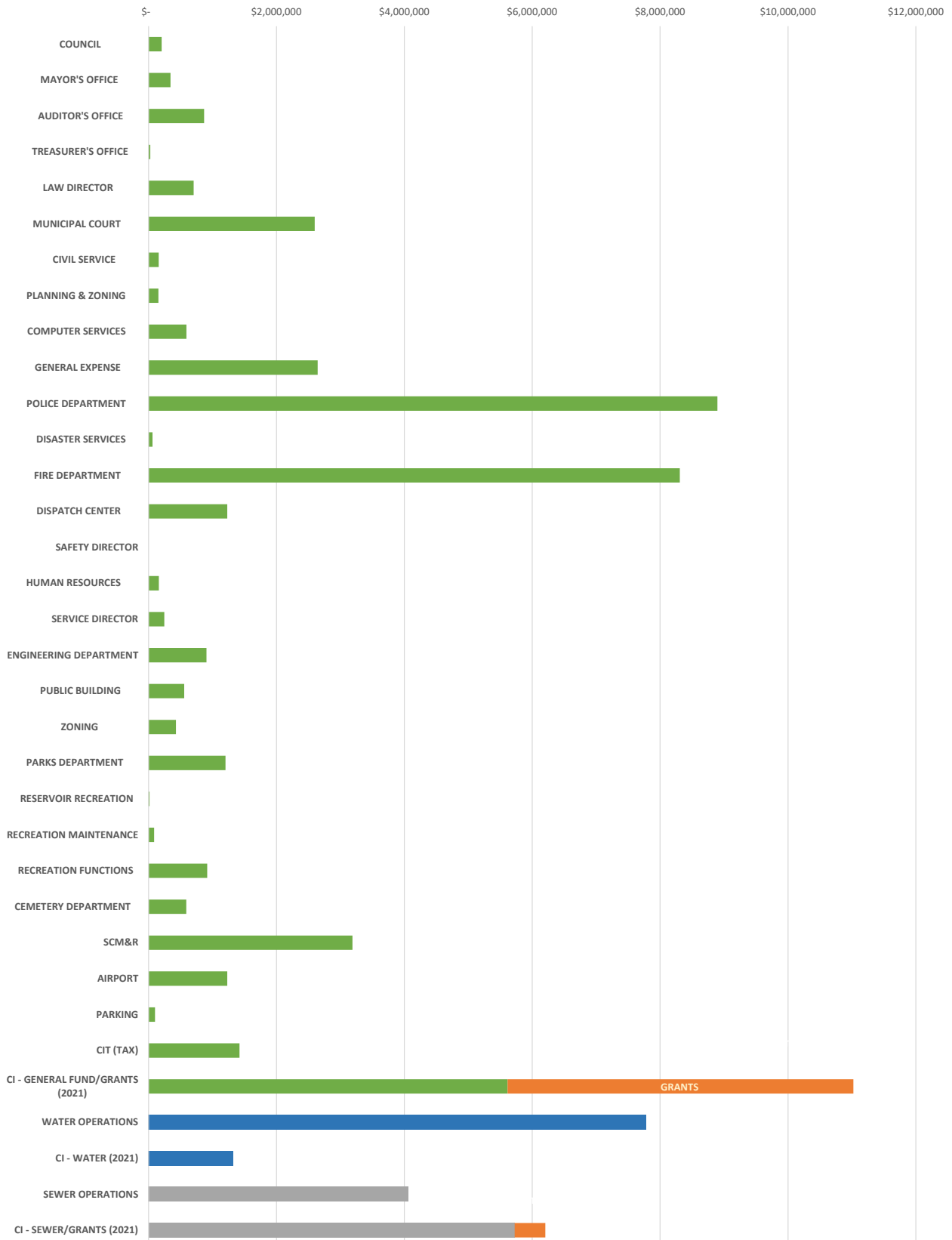
Though the years ahead may be uncertain, I am excited for the future that is before us. We are well positioned to harness the resources that are available across the country, invest in our future, and build upon our foundation to continue to be a world class community that everyone can be proud to call home.

Thank you for your consideration and please do not hesitate to reach out with any questions you may have. I look forward to our discussions on December 15th.

Sincerely,

Christina M. Muryn
Mayor

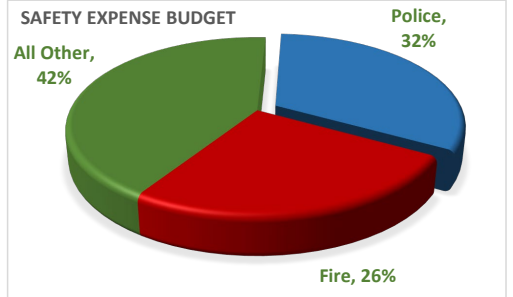
2022 Department Budget Proposals



FINANCIAL VISION	BUDGET		2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	PD	Personal Services	\$ 6,778,828	\$ 7,220,088	\$ 6,909,421	\$ 7,658,864	\$ 8,121,410	\$ 462,546	6.04%
		Other	\$ 619,021	\$ 552,315	\$ 614,755	\$ 706,653	\$ 774,869	\$ 68,216	9.65%
	Dispatch	Personal Services	\$ 917,899	\$ 922,187	\$ 1,030,220	\$ 1,034,783	\$ 1,042,752	\$ 7,969	0.77%
		Other	\$ 166,338	\$ 162,557	\$ 160,098	\$ 165,994	\$ 188,766	\$ 22,772	13.72%
	Parking	Personal Services	\$ 58,464	\$ 77,250	\$ 77,232	\$ 79,012	\$ 83,597	\$ 4,585	5.80%
		Other	\$ 22,321	\$ 15,948	\$ 15,582	\$ 18,404	\$ 17,251	\$ (1,153)	-6.26%
	Disaster Services	Other	\$ 50,046	\$ 50,982	\$ 73,227	\$ 61,114	\$ 60,334	\$ (780)	-1.28%
	TOTAL		\$ 8,612,917	\$ 9,001,328	\$ 8,880,535	\$ 9,724,824	\$ 10,288,979	\$ 564,155	5.80%

BUDGET HIGHLIGHTS

- Contractual 4.55% wage increases
- Increase sworn officer manpower to 67 from 65
- Continue pursuing training opportunities for officers and dispatchers.



STAFFING	2018	2019	2020	2021	2022
Police Dept.	65	65	65	61	67
Dispatch	11	11	11	11	12
Parking	1	1	1	1	1

OPERATIONAL 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Re-purposed the old city gym by renovating it and turning it into a training room.
- Updated the Dispatch work stations, improving function and comfort.

OPERATIONAL 2021 ACHIEVEMENTS

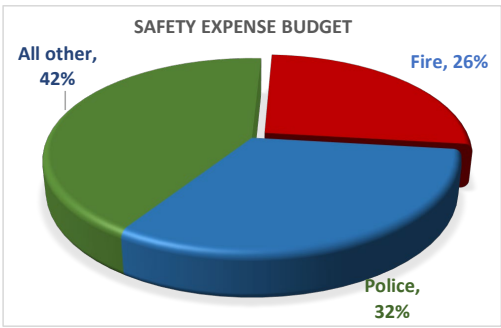
- Backup VHF radio system went live and the fiber line project is currently being planned at the water tower locations.
- Passed annual CALEA review

OPERATIONAL 2022 OBJECTIVES

- Fill open positions. Dispatch is short one dispatcher and the PD is short four officers, plus the two potentially added positions
- Installation of a new NICE Recorder in Dispatch. This device records all radio and phone traffic. Current system is outdated.
- Replace/Upgrade computer forensic analysis equipment.
- Assist with security camera updates at city facilities

BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
Personal Services	\$ 6,914,413	\$ 7,124,285	\$ 7,376,110	\$ 7,453,213	\$ 7,865,522	\$ 412,309	5.53%
Other	\$ 353,761	\$ 334,996	\$ 391,371	\$ 409,516	\$ 442,491	\$ 32,975	8.05%
TOTAL	\$ 7,268,174	\$ 7,459,282	\$ 7,767,481	\$ 7,862,729	\$ 8,308,013	\$ 445,284	5.66%

- BUDGET HIGHLIGHTS**
- Hire two firefighters to replace known 2022 retirements.
 - CRT Training - 6 weeks, 8 firefighters.
 - 4.55% contractual wage increase.
 - Replace glass blocks rear of Station 1



STAFFING LEVEL	2018	2019	2020	2021	2022
Total FT	64	65	65	65	65

- 2021 CAPITAL IMPROVEMENT HIGHLIGHTS**
- Replaced all handheld radios with VHF radios, with assistance from an \$85,000 FEMA grant through AFG.
 - Purchase of new pumper Firetruck - to be delivered early 2022.
 - Continued fundraising efforts for the STRICT Center, bringing our current total to approximately \$725,000.
 - Hancock Regional Planning Commission received notice of a \$755,000 grant to fully fund Phase II (Burn Building) of the STRICT Center training facility. This grant is to be executed late 2021 or early 2022.

- 2021 ACHIEVEMENTS**
- Scheduled to replace 9 failing windows at Station 4.
 - Replaced all apparatus bay lighting with LED at Station 1.
 - Partnered with Findlay City Schools to implement Sensory Boxes on all trucks to help during special care calls involving those with autism.
 - Implemented an All Station Paging option through the phone system, and implemented monthly testing of Paging & VHF backup radio system.
 - Camp 911 - In person - 200 students in Hancock County.
 - Mental Health Training
 - Hired four new firefighters to replace retirements.
 - Three additional firefighters completed EMT training.
 - Promoted firefighter Chris Saldana to Captain.
 - Three probationary firefighters moved to permanent.
 - Installed electronic Display Boards at Fire Stations 2, 3 & 4 showing apparatus locations, active calls and on duty personnel (Tyler software).
 - Purchased additional module in PS Trax software to track safety gear for firefighters.
 - Eric Wilkins moved to the open Fire Prevention position.
 - Five firefighters attended State Fire School (BGSU), 2 Captains attended Fire Officer I Courses (BGSU), 2 firefighters attended - Fire Safety Inspector Courses (BGSU)
 - Sent additional TRT members to the Indiana River Rescue School for training in swift water rescue techniques.

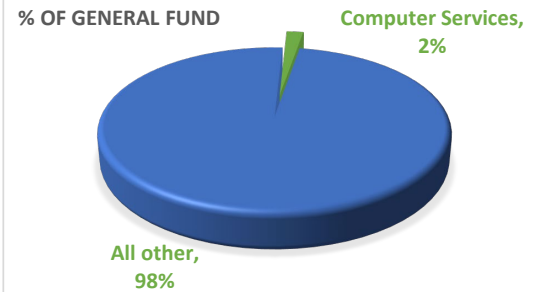
- 2022 OBJECTIVES**
- CRT Training - send 8 firefighters to 6 weeks of intensive Certified Rescue Technician training, with the assistance of a \$44,000 FEMA grant through the AFG program.
 - Place new fire truck in service, and sell outdated and ineffective Ladder 4.
 - Complete STRICT Center funding and begin construction.
 - Hire 2-3 new firefighters to fill upcoming retirements.
 - Implement Tyler Technology's Crewforce mobile platform to replace the Fire Mobile program.
 - Replace broken glass block windows at Station 1.
 - Fully integrate all Findlay commercial occupancies into the fire department's Pre-Plan Program.
 - Implement new uniform order system per the union contract.
 - Purchase and install a new SCBA cylinder cascade fill station at Station 4.
 - Purchase a replacement utility vehicle (pickup truck) to replace current 2004 model at Station 2, pending availability.
 - Purchase ballistic vests and helmets to combine with our Mass-Casualty trauma bags.
 - Continue efforts to increase the ISO rating of the City of Findlay.

OPERATIONAL AND SERVICES

FINANCIAL VISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 247,305	\$ 266,381	\$ 292,939	\$ 307,819	\$ 364,112	\$ 56,293	18.29%
	Other	\$ 191,491	\$ 183,555	\$ 184,613	\$ 226,284	\$ 228,314	\$ 2,030	0.90%
	TOTAL	\$ 438,796	\$ 449,936	\$ 477,552	\$ 534,103	\$ 592,426	\$ 58,323	10.92%

BUDGET HIGHLIGHTS

- Computer Services will be replacing a Helpdesk position that was vacated late 2021
- We are planning for a promotion in 2022 when an employee meets a degree requirement
- We are working to keep 2022 equipment budget at or near 2020 numbers
- 4.55% wage increase



STAFFING LEVEL	2018	2019	2020	2021	2022
Total FT/PT	3/1	3/1	4	4	4

OPERATIONALS AND 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Work has progressed on the City DR (Disaster Recovery) site but has not yet been fully implemented. All equipment purchases and professional services for this project should be completed by the end of 2021
- A third host for the Virtual SAN infrastructure was purchased and deployed. All City servers are currently hosted on a hyperconverged platform, which has provided a large performance increase, as well as added redundancy

2021 ACHIEVEMENTS

- The City Server infrastructure was migrated from old SAN architecture to new hyperconverged Virtual SAN architecture
- Panic buttons were deployed to all offices in the Municipal building, development has continued on the security integration with these devices
- Obtained .Gov domain from federal government, working on finalizing plan for converting domain
- Water Treatment SCADA system has been brought online, and is operating on hardware setup and configured by Computer Services
- Added additional layers of security into the City network via segregating vlans and other measures

2022 OBJECTIVES

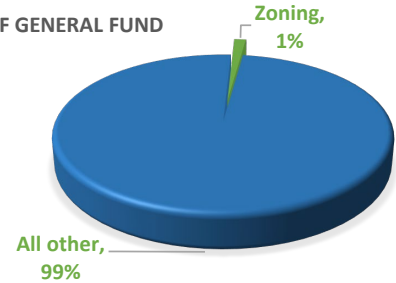
- Continue to increase network security via further network segregation, and other measures
- Add physical server to Fire Station 4 to allow for Dispatch utilization in complete isolation
- Deploy additional Security Cameras at remote offices, and remote locations
- Complete deployment of equipment for DR site and begin testing DR scenarios at site
- Review, edit, and finalize DR plan for the City utilizing new DR site
- Deploy antennas to remote offices for redundant connection in case of complete fiber loss

FINANCIAL VISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 250,515	\$ 227,020	\$ 213,394	\$ 247,416	\$ 276,291	\$ 28,875	11.67%
	Other	\$ 47,752	\$ 69,721	\$ 83,696	\$ 132,196	\$ 152,743	\$ 20,547	15.54%
	TOTAL	\$ 298,268	\$ 296,741	\$ 297,090	\$ 379,612	\$ 429,034	\$ 49,422	13.02%

BUDGET HIGHLIGHTS

- Two full-time employees, and one proposed part-time employee on staff
- N.E.A.T. program penalties are proposed from criminal to civil cases in 2022, which will allow for easier ability to clean up properties in violation.
- Budget includes costs for continuing clean-ups, demos, etc.
- 4.55% wage increase

% OF GENERAL FUND



STAFFING LEVEL	2018	2019	2020	2021	2022
Total FT/PT	3	4	3	2	2/1

OPERATIONS AND 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- N/A

2021 ACHIEVEMENTS

- 498 permits closed (as of 11/2/2021)
- 15 "Work without permits" discovered (as of 11/2/2021) - average is approximately 20 per year
- Continued Education training of our two CFM's
- 700+ Certificates of Compliance issued for legal duplexes or triplexes identified by HRPC from the map update
- Continued to improve processes concerning N.E.A.T.

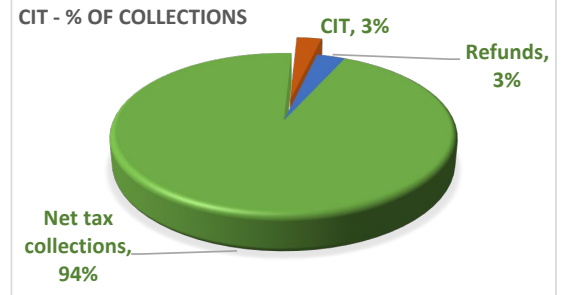
2022 OBJECTIVES

- Return to a staff of four. 2 FT, 1 PT, and a possible NEAT officer
- Proposed Zoning code update in partnership with HRPC
- Transition to filing cases from criminal case to civil case with zoning code update
- Continue to focus on Flood Damage Reduction in preparation for the Community Assistance Visit (CAV) with FEMA
- Continue modernization of in-house Zoning Enforcement (record keeping/tracking)
- Continue improving KPIs
- Start a digital inventory of permits and site plans for easier electronic access in partnership with engineering
- Propose online documentation of cases and tracking for public

FINANCIAL VISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 314,213	\$ 391,849	\$ 431,581	\$ 471,462	\$ 411,911	\$ (59,551)	-12.63%
	Other	\$ 691,137	\$ 739,224	\$ 703,730	\$ 792,687	\$ 1,010,492	\$ 217,805	27.48%
	TOTAL	\$ 1,005,351	\$ 1,131,073	\$ 1,135,311	\$ 1,264,149	\$ 1,422,403	\$ 158,254	12.52%

BUDGET HIGHLIGHTS

- 4.55% wage increase
- Increase in Legal 441400 due to higher costs adopted by Findlay Municipal Court as well as more activity from collections attorneys
- Increase in Refunds 448600 of \$200,000 due to employee withholding law changes for non-residents working from home
- Decrease in Part-time staffing 440901 due to a part-time temp employee being hired on as a full-time City employee



STAFFING LEVEL	2018	2019	2020	2021	2022
City Full-Time	4	6	6	6	6
PT and Agencies	4-5	1-3	2-5	2	2

OPERATIONS AND 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Not applicable

2021 ACHIEVEMENTS

- Through October, past-due collections are ahead of 2020 by 12.93%; ahead of 2019 by 16.89%
- Through October, number of court cases filed are ahead of 2020 by 14.8%, number of garnishments filed are ahead of 2020 by 36.8%, translating to \$293,263.72 collected as post judgment payments this year as of October 31, 2021
- Significant research has been done concerning a long-term solution for the income tax software program
- Successful transition to new Tax Administrator effective June 16, 2021
- Filled full-time vacancy due to Tax Administrator transition

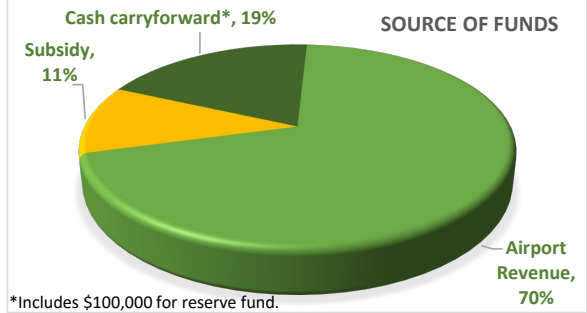
2022 OBJECTIVES

- Successful transition and conversion to a new income tax software program
- Successful management of Jenera income tax collections
- Continue to seek more efficiency and effectiveness of current daily processes
- Continue cross-training within the office to develop a more well-rounded department
- Continue progress in bringing non-filed accounts to legitimate conclusions
- Continue to pursue past-due collections
- Progress in filing compliance research

FINANCIAL VISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 386,631	\$ 402,883	\$ 426,698	\$ 422,562	\$ 457,573	\$ 35,011	8.29%
	Other	\$ 698,214	\$ 352,789	\$ 743,799	\$ 664,709	\$ 773,447	\$ 108,738	16.36%
	TOTAL	\$ 1,084,845	\$ 755,672	\$ 1,170,497	\$ 1,087,271	\$ 1,231,020	\$ 143,749	13.22%

BUDGET HIGHLIGHTS

- Barbara Rodrigues will be transitioning from sharing her time between the airport and the cemetery office to full-time at the cemetery
- Amanda McGee assumed the Airport Director position
- Kyle Inbody is the Operations Coordinator
- One corporate tenant leaving and being replaced with another corporate tenant
- 4.55% wage increase



STAFFING LEVEL	2018	2019	2020	2021	2022
Full/Part-time	4/1	4/1	4/1	4/1	5/0

- OPERATIONS AND MAINTENANCE**
- 2021 CAPITAL IMPROVEMENT HIGHLIGHTS**
- Purchased new JD Tractor to replace a unit with nearly 20 years of service.
 - Replaced the furnace.
 - Painted the fuel truck storage building.

2021 ACHIEVEMENTS

- Installed new storm drain in terminal building parking lot to alleviate ponding
- Crack/top sealed and striped the secondary terminal building parking lot after final configuration, post Lima Avenue corridor road project
- Replaced Terminal Building A/C unit
- Completed FY20 FAA Grant; Rehabilitate Taxiway Alpha (A4-A6)
- Apply for FY21 FAA Grant; North Apron Rehabilitation (Pavement)- Design/Construct
- Replaced roof on terminal building

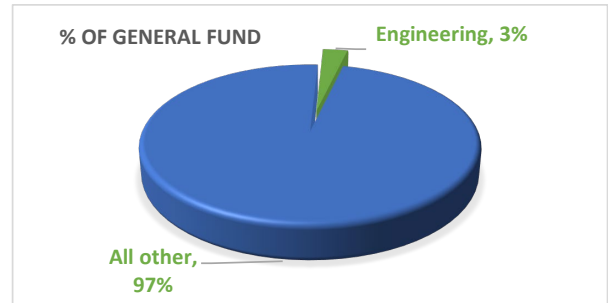
2022 OBJECTIVES

- Fully implement new point-of-sale software
- Replace 2013 Gravely Zero-turn mower
- Replace tug and towbar with upgrade.
- Install airfield surveillance cameras
- Construct North Apron using FY21 FAA Grant
- Move terminal operations into Michael Terry building
- Maintain 96% hangar occupancy

FINANCIAL DIVISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 535,662	\$ 575,988	\$ 587,348	\$ 658,835	\$ 733,342	\$ 74,507	11.31%
	Other	\$ 127,605	\$ 94,594	\$ 144,011	\$ 205,636	\$ 171,097	\$ (34,539)	-16.80%
	TOTAL	\$ 663,267	\$ 670,582	\$ 731,359	\$ 864,471	\$ 904,439	\$ 39,968	4.62%

BUDGET HIGHLIGHTS

- To help ease some of the traffic coming into the office for various permits, Zoning and Engineering will share an administrative assistant
- 4.55% wage increase



STAFFING LEVEL	2018	2019	2020	2021	2022
Total FT	6	6	7	7	8

OPERATIONS AND 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Sewer Televising Program Continued
- Applied for approximately \$8.7 Million in Grants for Projects
- Received approximately \$4.3 Million in Grants for Projects. Waiting for confirmation on \$4.4 Million in Grant Funding
- Estimated to receive approximately \$44,500 reimbursement for construction engineering for projects with State/Federal Funding (using engineering time through the middle of November)
- Dr. Martin Luther King Jr. Parkway was completed and open to traffic

2021 ACHIEVEMENTS

- Capital project implementation and oversight
- Updated Capital Improvement Plan Layout
- Sewer televising program continued
- Awarded \$1.8 Million from the Ohio Department of Development for a Water Infrastructure Project
- Hired a new Assistant City Engineer (Lee Rausch)

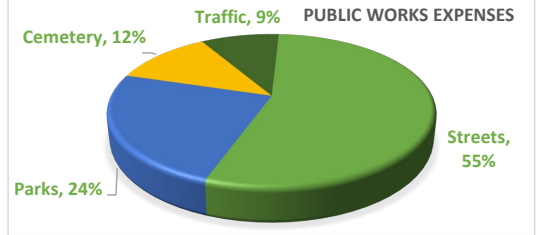
2022 OBJECTIVES

- Capital project implementation and oversight
- Continue working on GIS so data can be shared with and used by the public
- Take the lead on updating the Share Used Path Masterplan.
- Continue with sewer televising program
- Begin discussions on implementation of a sidewalk program to improve the condition of sidewalks citywide
- Complete ADA Transition Plan

FINANCIAL DIVISION	BUDGET		2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	SCM&R - Streets	Personal Services	\$ 1,605,828	\$ 1,744,760	\$ 1,825,046	\$ 1,901,737	\$ 1,939,040	\$ 37,303	1.96%
		Other	\$ 651,044	\$ 433,146	\$ 546,719	\$ 625,281	\$ 784,783	\$ 159,502	25.51%
	Parks	Personal Services	\$ 804,548	\$ 791,139	\$ 798,015	\$ 874,318	\$ 971,418	\$ 97,100	11.11%
		Other	\$ 184,034	\$ 129,806	\$ 208,599	\$ 190,509	\$ 231,274	\$ 40,765	21.40%
	Cemetery	Personal Services	\$ 344,365	\$ 331,342	\$ 303,987	\$ 309,110	\$ 469,686	\$ 160,576	51.95%
		Other	\$ 104,181	\$ 69,218	\$ 94,789	\$ 112,388	\$ 119,215	\$ 6,827	6.07%
	SCM&R - Traffic	Personal Services	\$ 255,816	\$ 277,138	\$ 296,566	\$ 296,568	\$ 326,659	\$ 30,091	10.15%
		Other	\$ 120,312	\$ 121,944	\$ 125,160	\$ 129,681	\$ 137,631	\$ 7,950	6.13%
	TOTAL		\$ 4,070,129	\$ 3,898,492	\$ 4,198,881	\$ 4,439,592	\$ 4,979,706	\$ 540,114	12.17%

BUDGET HIGHLIGHTS

- Salt prices higher for 2022
- 4.55% wage increase
- Added Municipal building Maintenance to Public Works
- Adding Cemetery clerk from part-time to full-time from airport



STAFFING	2019	2020	2021	2021	2022
SCM&R - Streets	22	24	24	24	24
Parks	8	8	9	9	9
Cemetery	3.5	3.5	2.5	2.5	4
SCM&R - Traffic	3	3	3	3	3

OPERATIONAL 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Pool Pump improvements
- Parking Lot Resurface
- Traffic light upgrades
- City Parks upgrades

OPERATIONAL 2021 ACHIEVEMENTS

- \$550,000 Street capital
- Manley building lighting
- Upgrades: traffic signals, signs, equipment, recreation, cemetery
- Covid-19 Restrictions
- Leaf pickup & Green Waste Site management
- Pool maintenance
- Alley maintenance
- Tree removals & replacements
- Projects for other city departments
- Replace / Repair Manholes and water lids
- Zoning Dept. clean-ups
- Park improvements
- Utilizing Hancock Park grant
- Budget Management
- Cemetery foundation work
- Repair and upgrades to band shell
- Tree removal and maintenance

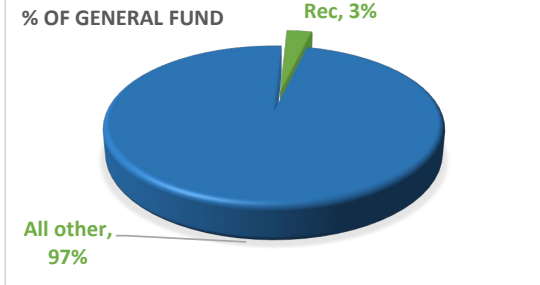
OPERATIONAL 2022 OBJECTIVES

- \$600,000 Street capital
- Ongoing maintenance & upgrades: parks and ballfields, cemetery, pool, alleys
- Hancock Park Grant
- Pool maintenance upgrades
- Partnering with YMCA on programs
- Collaborate with Engineering on pavement management
- Pavement - Emory, Swale and the Cube
- Alley maintenance
- Tree removal and tree plantings
- Traffic signal upgrades
- Operation of Green Waste site
- Milling city streets
- Cemetery street and foundation improvements
- New shop and Traffic building
- Future salt storage

FINANCIAL DIVISION	BUDGET	2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request
	Personal Services	\$ 447,018	\$ 478,217	\$ 504,294	\$ 528,531	\$ 572,383	\$ 43,852	8.30%
	Other	\$ 344,567	\$ 258,176	\$ 316,623	\$ 360,515	\$ 344,553	\$ (15,962)	-4.43%
	TOTAL	\$ 791,586	\$ 736,392	\$ 820,917	\$ 889,046	\$ 916,936	\$ 27,890	3.14%

BUDGET HIGHLIGHTS

- Continue off-site tournament maintenance at Swale and Emory Adams parks
- 4.55% wage increase



STAFFING LEVEL	2018	2019	2020	2021	2022
Recreation FT	5.5	5.5	6	6	6
Seasonal/PT	22	22	22	22	22

OPERATIONS AND MAINTENANCE 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Installed exterior overhead door in Cube
- Purchased 60" Gravely mower
- Final phase of upgrade at football field
- Purchased Scissor Lift

2021 ACHIEVEMENTS

- Collaborated with the University of Findlay Baseball and Softball programs to host a sandlot Play Ball With The Mayor Event.
- Used social media platform to host Workout Wednesday videos spotlighting local gyms
- Continue to collaborate with all facility users to be able to safely open facilities during COVID restrictions
- Able to host Keep Active activities with city parks
- Collaborate with the Miracle League of Findlay to add shade structure over existing bleachers, install an additional seating area with shade, and install a 68' Zip Cruise toy at the Blanchard Valley Health Systems Miracle Park
- Implemented the Point of Sale system

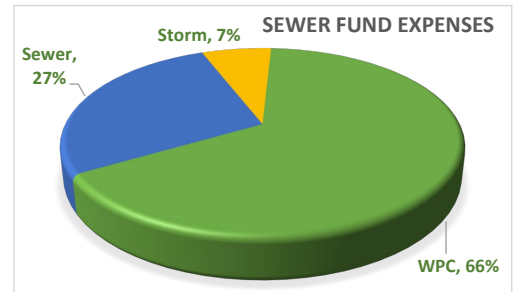
2022 OBJECTIVES

- Increase public awareness & knowledge of the recreational opportunities available
- Continue retention of existing tournaments and work to promote additional fields for new tournaments
- Complete final phase of parking lot paving
- Continue to collaborate with local gyms to provide small workouts through use of social media
- Grow the Keep Active summer program and introduce Pop-Up and Play activities in City parks

FINANCIAL DIVISION	BUDGET		2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request	
	WPC	Personal Services		\$ 1,367,809	\$ 1,330,409	\$ 1,364,805	\$ 1,425,443	\$ 1,514,818	\$ 89,375	6.27%
		Other		\$ 921,773	\$ 821,200	\$ 1,126,304	\$ 1,112,873	\$ 1,157,445	\$ 44,572	4.01%
	Sewer Maintenance	Personal Services		\$ 729,613	\$ 802,353	\$ 818,575	\$ 857,450	\$ 896,867	\$ 39,417	4.60%
		Other		\$ 159,603	\$ 145,438	\$ 200,266	\$ 220,380	\$ 220,255	\$ (125)	-0.06%
	Storm Water	Personal Services		\$ 151,980	\$ 159,425	\$ 156,743	\$ 163,004	\$ 170,589	\$ 7,585	4.65%
		Other		\$ 95,037	\$ 45,902	\$ 70,631	\$ 108,800	\$ 103,350	\$ (5,450)	-5.01%
	TOTAL			\$ 3,425,815	\$ 3,304,728	\$ 3,737,324	\$ 3,887,950	\$ 4,063,324	\$ 175,374	4.51%

BUDGET HIGHLIGHTS

- 4.55% wage increase
- Operational chemicals increase - due price increases
- R&M equipment increase - rebuilding sludge pumps, installing gas detection system



STAFFING	2018	2019	2020	2021	2022
WPC	16	16	16	16	16
Sewer Maintenance	10	10	10	10	10
Storm Water	2	2	2	2	2

OPERATIONS AND MAINTENANCE 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- 3/4 Ton Pickup SM
- Annual Sewer & Manhole Lining Program
- Annual Sewer Televising

2021 ACHIEVEMENTS

- CSO Long-Term Control Plan (LTCP) Update
- Lake Cascade Quarry Pump Replacement
- #2 Clarifier Skimmer Arm Replacement
- Sanitary Sewer Cleaning & CCTV Inspection Spring Lake Subdivision

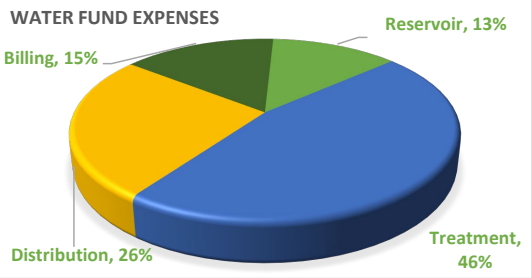
2022 OBJECTIVES

- Clarifiers No. 3, 4 & 5 Rehab
- Oxidation Ditch Concrete Repair
- Annual Sewer & Manhole Lining Program
- Annual Sewer Televising
- Admin Truck Bay & Plant Maintenance Roof Replacement
- CSO LTCP & SSO Elimination
- Clarifiers Weir Brush system Replacement

FINANCIAL DIVISION	BUDGET		2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request	
	Supply Reservoir	Personal Services	\$	107,811	93,631	105,893	114,987	142,553	27,566	23.97%
		Other	\$	391,784	265,360	271,400	493,313	846,760	353,447	71.65%
	Water Treatment	Personal Services	\$	1,256,290	1,336,630	1,331,126	1,438,980	1,530,183	91,203	6.34%
		Other	\$	2,214,618	1,488,754	1,504,371	2,069,831	2,081,284	11,453	0.55%
	Water Distribution	Personal Services	\$	1,085,386	1,082,000	1,065,530	1,162,243	1,274,858	112,615	9.69%
		Other	\$	536,834	466,916	527,518	603,306	716,040	112,734	18.69%
	Utility Billing	Personal Services	\$	634,700	590,478	596,617	634,111	772,844	138,733	21.88%
		Other	\$	201,551	222,929	298,539	285,663	418,935	133,272	46.65%
	TOTAL			\$ 6,428,973	\$ 5,546,699	\$ 5,700,994	\$ 6,802,434	\$ 7,783,457	\$ 981,023	14.42%

BUDGET HIGHLIGHTS

- Security improvements for department
- Large increase in pipe, parts, and fittings for 2022
- Large increase in Chemical pricing for 2022
- Continued removal of unknown service connections
- Additional chemical for algae control
- 4.55% wage increase



STAFFING	2018	2019	2020	2021	2022
Reservoir	1	1	1	1	1
Water Treatment	15	15	16	15	15
Water Distribution	14	15	15	15	15
Utility Billing	9	9	9	9	10

OPERATIONAL AND

2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- WD - Updated water line at East Street and Main Cross
- WT - SCADA project underway and updated camera system
- SR - Awarded \$1.8 to replace valves and install river overflow line
- UB- Transmitter replacement project began to move forward

2021 ACHIEVEMENTS

- Replaced exterior cameras at treatment plant
- Continued to replace lead service lines and update service line information
- Replaced waterlines in troubled areas
- Updated the Emergency Action Plan
- Improve security in Utility Billing new cameras adding second door
- Working on reducing flushing station flows
- Sealed three filter walls from water infiltration
- Installed 11 DCU's and started replacing transmitters

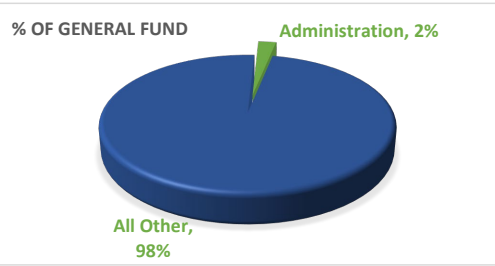
2022 OBJECTIVES

- Begin the transfer and overflow line at the reservoir
- Continue painting fire hydrants
- Spray line Rector water line
- Complete phase two of transmitter replacement project
- Replace generators at water treatment plant
- Replace CO2 tanks
- Continue find ways to reduce water loss
- Replace water lines on Morrival and Harrison

FINANCIAL VISION	BUDGET		2019 actual	2020 actual	2021 projection	Original 2021 request	2022 request	\$ change from 2021 request to 2022 request	% change from 2021 request to 2022 request	
	Mayors Office	Personal Services		\$ 235,660	\$ 255,503	\$ 256,445	\$ 261,391	\$ 269,897	\$ 8,506	3.25%
		Other		\$ 44,761	\$ 62,111	\$ 53,701	\$ 68,039	\$ 72,486	\$ 4,447	6.54%
	Safety	Personal Services		\$ 91,567	\$ 95,404	\$ 37,716	\$ 96,466	\$ -	\$ (96,466)	-100.00%
		Other		\$ 16,029	\$ 13,046	\$ 11,822	\$ 20,688	\$ -	\$ (20,688)	-100.00%
	Service-Safety (previously Service)	Personal Services		\$ 66,816	\$ 47,861	\$ 108,066	\$ 114,695	\$ 179,892	\$ 65,197	56.84%
		Other		\$ 31,188	\$ 16,557	\$ 37,820	\$ 47,565	\$ 65,258	\$ 17,693	37.20%
	Human Resources	Personal Services		\$ 111,228	\$ 115,661	\$ 112,848	\$ 116,885	\$ 126,428	\$ 9,543	8.16%
		Other		\$ 17,630	\$ 15,553	\$ 24,482	\$ 35,936	\$ 33,242	\$ (2,694)	-7.50%
	TOTAL			\$ 614,879	\$ 621,696	\$ 642,900	\$ 761,665	\$ 747,203	\$ (14,462)	-1.90%

BUDGET HIGHLIGHTS

- 4.55% wage increase
- Combined Service and Safety Budgets



STAFFING	2018	2019	2020	2021	2022
Mayor	3	3	3	3	3
Service-Safety	1	1	1	1	1
Service	1	1	1		
HR	1	1	1	1	1

OPERATIONAL AND 2021 CAPITAL IMPROVEMENT HIGHLIGHTS

- Not applicable

2021 ACHIEVEMENTS

- Successful negotiation of three year union agreements.
- Raised funds and secured grant for STRICT Center
- Increased external communication through social media, web and media
- Filled Service Safety Director Position
- Hired new Airport Director, Airport Operations Coordinator
- Filled Income Tax Administrator Position
- Maintained safe and efficient operations throughout pandemic
- Successfully managed operations and budgets to maintain strong financial position.
- Supported community flood mitigation efforts and acquisition of over 400 acres of property.
- Started Hometown Heroes Program to recognize veterans and active duty military
- #1 Micropolitan Community - 7th consecutive year
- Significant decrease in Workers' Compensation reportable claims and lost days/time claims from 2019 to 2020
- Awarded balance of funds left in BWC Safety Intervention Grant
- Cross-trained employees for specific positions that impact internal controls

2022 OBJECTIVES

- Continue to closely monitor and manage operations to maintain a strong financial position
- Work with departments to create department-specific training schedules
- Apply for BWC Safety Intervention Grant
- Identify training needs for all levels of employees
- Create new recruiting materials (pamphlets, etc.)
- Create a Displacement List for Civil Service Classified positions
- Expand recruitment effort to increase minority applicant/candidate pool
- Kick-off Community wide strategic planning
- Complete Affirmative Action/Utilization Plan
- Implement 360 degree Performance Evaluation
- Ongoing succession planning process/tool
- Anticipation of the start of Phase 2 Benching Project
- Begin the build phase of the STRICT Center